

# FINANCIAL TIMES

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## NEWS SUMMARY

### GENERAL

**Olympics boycott gains support**

The U.S. Olympic Committee appears to be softening its opposition to an American boycott of the Moscow games in the summer.

The committee still intends to put prospective Olympic athletes before its executive board meets this weekend, but is aware of growing public support for a boycott, shown in two opinion polls.

The Carter Administration is to delay asking Congress to authorise military aid to Poland, but says the decision was not due to disagreement between the two countries over the extent of the aid.

**Thais free nurse**

British nurse Rita Nightingale, 25, jailed for 20 years in Bangkok in 1977 for drugs smuggling, is to be released this week after an appeal for clemency to the King of Thailand.

### Bullring tragedy

At least 185 people were killed and hundreds injured when temporary wooden stands erected for a bullfight festival collapsed in Sincelejo, Northern Colombia.

### Turner gallery

A donation of £5m has been made by Vivien Duffield, daughter of Sir Charles Clore, to help establish a purpose-built gallery to house the works of Turner, the British artist.

### Iran air crash

Iran Air Boeing 727 with 128 people on board crashed in the Elborz mountains north-east of Tehran.

### Gales hit UK

Snow and rain with gale force winds swept many parts of Britain. A number of major roads were blocked and speed restrictions were in force on motorways. The 300-ton tanker Regis Tholstrup was beached by storms in Northern Ireland.

### Tito unchanged

The condition of President Tito of Yugoslavia was unchanged after the amputation of his left leg, according to a medical bulletin last night. Page 2.

### Police remanded

Two Metropolitan Police detective constables accused of corruption were remanded in custody for three days at Bow Street.

### Peace woman

Anne Maguire, 34, mother of the three children whose deaths led to the start of the Ulster Peace Movement in 1976, was found dead at her Belfast home. She had knife wounds and police believe she killed herself.

### Campaign opens

Campaign for Rhodesia's British supervised majority rule election opened officially when more than 700 candidates were nominated for 80 black seats. Page 3.

### Briefly . . .

New fascist guerrillas called Spanish Armed Group claimed responsibility for the bombing in a Bilbao bar on Sunday which killed four people. South Korean military court will today hear appeals by former intelligence chief Kim Jae-Kyu and five other men against death sentences they received for killing President Park Chung-Hee. India's Central Bureau of Investigation dropped a corruption charge against Premier Indira Gandhi's son Sanjay, saying there was not enough evidence. More than 5,000 South-east Asians were granted political asylum in Britain last year.

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pounds unless otherwise indicated)

	RISES	FALLS
Excheq. 14% 1980	£281 + 1	
Treas. 15% 1980	£112 + 11	
Alcan Aluminum	106 + 10	
Alexander Discount	212 + 7	
Appleyard	71 + 9	
Bakers Household		
Shares 107 + 4		
British Community	312 + 8	
Elliott (B.)	230 + 8	
European Ferries	1071 + 64	
Glovers	100 + 18	
Hensys	94 + 4	
Horizon	233 + 13	
Johnson Matthey	282 + 13	
Lloyd's Bank	316 + 6	
Piccadilly	175 + 18	
Shore Estates	116 + 4	
Sodaboy's	425 + 15	
United Scientific	395 + 6	
Aran Energy	346 + 24	
Weeks Petroleum	410 + 40	
Bertman Cons.	56 + 8	
Bouganville	173 + 10	
Castrol Oil	68 + 9	
Messing	190 + 35	
Metals Exploration	67 + 8	
MIM Holdings	304 + 19	
Mount Lyell	112 + 12	
RITZ	410 + 18	
Samantha	63 + 10	
Swan Resources	62 + 7	
Vogels	125 + 8	
Whim Creek	90 + 10	

## Farmers seek 11% increase in EEC agriculture budget

BY JOHN WYLES IN BRUSSELS

Europe's farmers have raised the temperature in the intensifying battle over the EEC agricultural budget by lodging a claim for substantial farm price increases, despite growing pressure to curb farm spending.

The Committee of Agricultural Organisations in the European Community, which represents 23 farm groups and 5m farmers, has set out general though rather defensive arguments for a 7.9 per cent increase in common farm prices for the 1980-1981 marketing year.

If fully implemented this would add about £750m, close to 11 per cent, to last year's farm budget of nearly £7bn because of the "knock-on" effects of funding product surpluses.

Agricultural spending consumes 75 per cent of the total EEC budget at present. The agricultural organisations committee's demands are well above increases being considered by the European Commission's agricultural officials.

Mr Finn Olav Gundelach, the Agriculture Commissioner, is thought to be preparing a proposal for 2-3 per cent increases for discussion by the Commission at the end of the month.

But his officials are still arguing whether to propose within that framework a freeze on prices of dairy products, which account for 40 per cent of the agricultural budget and give rise to the most costly production surpluses.

Many EEC Ministers will look for a modest farm price settlement and measures to curb costly surpluses before they agree on a budget draft for 1980.

In the statement of their case the farmers say that after deduction of 1.5 per cent a year "to take account of profitability improvements" a 7.9 per cent increase in farm prices is necessary for the coming marketing year.

They remain strongly



## Gold and silver fall back

By David Marsh and John Edwards

**GOLD** and silver prices fell yesterday in London following moves in the U.S. and West Germany to dampen speculation.

Gold closed at \$285 an ounce, \$10 down on Friday's price and \$30 below the record \$355 reached earlier in the day. Silver also lost ground after rising to \$21.374 an ounce at the morning fixing. It fell to below \$20.50 in the afternoon.

After the London market closed, it was confirmed that the Commodity Exchange in New York has confined trading on its silver futures market to "liquidation" orders only; in other words no new purchases or sales are permitted.

The decision, announced after trading had been suspended for most of the day, is aimed at preventing a small group of powerful speculators from cornering the market by acquiring the bulk of available supplies. At the same time the Commodity Exchange sharply increased the deposits required to deal in the market.

The West German authorities also moved yesterday.

From February 1 trading positions in gold and precious metals will be included in the rules applied to German banks limiting their exposure to foreign currency risk.

The Federal Banking supervisor office will insist that any wage rise must be financed by a cutback in jobs and more efficient working.

There was no sign of the 100,000 strikers weakening in the battle to secure a cost of living rise with as few strings as possible.

In Scotland, flying pickets

were sent to Aberdeen to block the supply of steel to offshore oil rigs and platforms. Picketing of on-shore manufacturers is to be stepped up.

About 400 pickets descended

on BSC's Stanton works at Rotherham, Derbyshire, prompting the company to warn that its entire 4,000 workforce could be laid off this week.

Private steel producers again

warned of many job losses and some closures if its employees in the ISTC join the strike, as threatened, next week.

Meanwhile, pressure was building up in South Wales against the separate but related question of coking coal imports and BSC's planned works closures there. The Wales TUC predicted that 200,000 workers would join the one-day strike planned for next Monday.

With the Ministerial involvement now concluded, an invitation could go out today from ACAS to BSC. On the union side, general secretaries of the principal unions involved in the strike are expected to meet in

## ACAS moves could break steel deadlock

BY CHRISTIAN TYLER, LABOUR EDITOR

THE TWO sides in the steel strike could both be at the Advisory, Conciliation and Arbitration Service by the end of the week. If the British Steel Corporation—which contacted ACAS yesterday—indicates it is ready to change its pay offer, the two could even come face to face by Friday.

Mrs Margaret Thatcher listened to both sides of the argument at Number 10 Downing Street yesterday. The Prime Minister's attentiveness—in listening to the unions' case in particular—appears to have eased the tension somewhat. But, flanked by the Ministers most closely involved, she made it clear that the dispute had to be settled by negotiations between the parties themselves.

The Iron and Steel Trades Confederation said it was ready to respond to the first glimmer of a sign that BSC is shifting. It appeared yesterday that BSC is coming under some behind-the-scenes pressure to loosen the conditions attached to its pay offer.

### Strike solid

But publicly, the corporation repeated that it could not give up its basic position—that any wage rise must be financed by a cutback in jobs and more efficient working.

Sir Charles Villiers, BSC chairman, said after his interview: "There is no new money available and there will be no switching of the £450m of government money next year. What we have to do is to stay working with ACAS."

### No switch

The Prime Minister reassured BSC that she had no intention of getting involved in the negotiations. Sir Keith Joseph reaffirmed to both sides that there was no question of switching part of that £450m of allocated for investment, redundancies and working capital, into wages.

Mr Sandy Feather, staff officer of the ISTC who also went to Number 10, said last night that the union was not asking the Government for more money, only that more should be laid out for wages and less for closures.

If the unions succeeded in preventing or modifying the proposed closures, BSC could use the money that would have gone on redundancy pay to increase the steelworker's incentive to achieve higher output and increase its share of the market.

Strike effects Page 5  
Labour news Page 7

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Alain Cass, recently on the Thailand-Kampuchea border, reports on first attempts to resolve the plight of the Kampuchean

## Glimmer of hope for the rescue of a ravaged nation

**HAIRLINE CRACKS** have appeared in the deadlock over the fate of Kampuchea and its destitute people.

For the first time since Vietnamese forces overran Phnom Penh a year ago, installing the régime of Heng Samrin, garrisoned the countryside and settled down to a war of attrition against the remnants of the Khmer Rouge forces, there are signs of movement.

A recent visit to Phnom Penh by Mr. Tan Sri Ahmad Rithaiddin, Malaysia's Foreign Minister, was a significant departure from the sterile politics of propaganda and confrontation.

Mr. Rithaiddin was despatched by the Association of South East Asian nations (ASEAN)—consisting of Thailand, Singapore, Indonesia, Malaysia and the Philippines—in response to the first collective statement of policy by the Soviet-backed governments of Indochina.

In their first joint communiqué since 1975, Vietnam, Kampuchea and Laos called on Burma and the ASEAN countries to sign bilateral non-aggression treaties and to discuss the establishment of a

region of "peace, independence, freedom, neutrality, stability and prosperity".

Nothing concrete emerged from the talks, if only because the move was seen as a transparent attempt to exploit the latent divisions within ASEAN over the issue which dominates the area: whether Vietnamese hegemony and Soviet influence are a lesser evil in the long run than the spreading shadows of reawakened Chinese nationalism.

But even an agreement to disagree is an achievement at this stage—particularly if, as seems possible though by no means certain, the prospects are receding of a major Vietnamese military offensive against the guerrilla army of Pol Pot, the deposed Kampuchean leader, before this year's summer monsoon.

If this major offensive has been staved off, then the Vietnamese can probably avoid incursions deep into Thailand by their armoured divisions. These would almost certainly provoke a second Chinese invasion of Vietnam, carrying with it the risk of drawing the Soviet Union deeper into the conflict.

A major drive against Pol Pot could still be on the cards however. Vietnamese divisions remain deployed in strength ready for just such an operation along Thailand's border. But to stand a chance of success by June, when the rains intervene, a major push by the Vietnamese would have to begin by mid-February, and time is running out.

One suggestion is that Hanoi now believes that it has made sufficient gains on the ground to ease up on its key objective of liquidating the Khmer Rouge and switch tactics for the time being to more limited "search and destroy".

This may take longer—some military experts say forever—but it has the merit of being politically less contentious.

The second explanation of Vietnamese quiescence, one described as "highly plausible" by Western diplomats, is that the Soviet invasion of Afghanistan is beginning to influence what remains a major battleground between Peking and Moscow.

China continues to back the Khmer Rouge with arms and unswerving political support as



or to have to hear the increased burden of a major Vietnamese

balance in the region through the large Chinese communities.

Thailand and Singapore would regard the acceptance of Vietnamese hegemony as appeasement. They insist that any political solution must include a precise timetable for the withdrawal of Vietnamese

non-Communist groups as an alternative to early negotiations with Hanoi.

The predominant school of thought in Bangkok remains convinced that a well-fed and well-armed fighting Khmer force harassing the Vietnamese is the only real chance of persuading Hanoi to pull back its troops and settle on terms which would give South-East Asia a half-chance of fending off the spread of Communist influence.

This is also the minimum which China would accept. Peking, which has considerable leverage over Thailand through the supply of oil and effective control of the country's dormant but powerful Communist Party, has recently been urging ASEAN to stand firm, using the guise of a face-saving constitutional change which would include "elections".

Vietnam already appears to be preparing the ground for this. Such a solution would be favoured by Indonesia, Malaysia and the Philippines. They see a strong Vietnam as a buffer against China, which is seen to be subverting the delicate racial

economy and probably to retain effective control of the country. Peking sees Kampuchea as an extension of the Sino-Soviet conflict, and the dislodging of a major Russian foothold on its southern flank, remains a cardinal principle of its foreign policy. Under these circumstances, the prospect of a neutral Kampuchea is, for the pathetic remains of its ravaged population, likely to remain a mirage.

## Rhodesia campaign opens with 700 nominations

BY BRIDGET BLOOM IN SALISBURY

THE CAMPAIGN for Rhodesia's British-supervised majority-rule election opened officially yesterday when more than 700 candidates were nominated for 80 black seats. Nine African parties are contesting the election. One, the Zimbabwe United Peoples Organisation (ZUPO) led by Chief Chirau, failed to nominate candidates.

In an apparent effort to emphasise the need for national reconciliation, the leaders of the three major parties are all to stand in constituencies outside their own tribal areas.

Mr Joshua Nkomo, who is from the minority Matabele, is standing in Midlands which has a majority Shona population.

Though Bishop Muzorewa, leader of the United African National Council (UANC) and Robert Mugabe, leader of Zimbabwe African National Union (National Front) ZANU-PF, are both Shona, they are standing in Shona constituencies; they are nominated for areas far from their own tribal base.

Meanwhile, Britain has been endeavouring to secure the release of some 50 ZANU de-

tainees, held in Mozambique, but appears to have met with little success.

British officials here, clearly under pressure from the Rhodesians, have hinted for some days that Mr. Mugabe's return is conditional upon the release of the detainees as well as on a halt to what is alleged to be increasing and intentional ceasefire violations by guerrillas owing allegiance to him.

Mr. Mugabe's return, which his officials insist will take place next Sunday, is awaited with some trepidation but could well ease the problems of communication which the British administration has with the newly-arrived and apparently disorganized ZANU officials.

Meanwhile, the Rhodesian Front led by Mr. Ian Smith has agreed on a list of candidates for the 20 seats reserved for whites. Most of those who sat in the last Rhodesian Parliament will stand again, including Mr. Smith.

It is understood that a backlog row preceded the nominations. The differences arise between Mr. Ian Smith and

## Bani-Sadr urges broader base for Iran's economy

BY SIMON HENDERSON IN TEHRAN

IRAN'S economy must be changed so that it is no longer dependent on oil revenues, according to Mr. Ahochassan Bani-Sadr, the Finance Minister.

Instead he has spoken of the need to build up agriculture and small industries.

His comments, made as part of his campaign to be elected his country's first President in polls next Friday, emphasize the degree to which the revolutionary authorities are trying to change the structure of the

economy towards self-sufficiency.

Mr. Bani-Sadr said villages must absorb unemployed workers and small industries should be transferred to the rural areas.

In a separate announcement, Mr. Ali Akbar Moinfar, the Oil Minister, said after a meeting of the ruling Revolutionary Council, that it had been decided that the car industry would manufacture utility rather than luxury cars. These

few days ago Mr. Bani-Sadr said oil revenue was running at \$25bn a year of which \$15bn was being put into reserves.

Mr. Bani-Sadr, who is regarded as favourite to win the presidential election, said in his latest speech that some Iranian towns and villages lacked real economies and the national economy was being run on the income from oil.

Agricultural land should be doubled so that Iran would no longer need to import food and

priority should be given to allocating more agricultural credit.

Mr. Bani-Sadr's strength in the present Government and standing in the elections is built on the respect given to him for his synthesis of economic ideas with Islamic principles. The result is frequently evident in quasi-Socialist policies such as the nationalisation of the banks and insurance companies and the planned nationalisation of foreign trade.

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## Israel approves more settlements

BY DAVID LENNON IN TEL AVIV

THE DEADLOCK in the negotiations on Palestinian autonomy has not deterred Israel from pushing ahead with its plans to build more Jewish settlements on the occupied West Bank of the Jordan and in the Gaza Strip.

The Government has approved the establishment of two new settlements on the West Bank and has ordered a study to make of the possibility of building additional Jewish settlements in the densely populated Gaza Strip.

The decision was taken on

Sunday, despite a report from the head of the Israeli working group at the Autonomy Talks, who said that Egypt regarded the settlements as "null and void" and was beginning to have second thoughts about the whole peace agreement.

Despite total disagreement between the Egyptian and Israeli teams about the scope of Palestinian autonomy, the Cabinet has decided to stick by its proposal to grant the Palestinians of the West Bank and Gaza only very limited administrative powers. It also rejected again the Egyptian

suggestion that the Palestinians should have legislative and executive powers in the autonomous region.

Dr. Haim Kuhenky, who headed the Israeli Autonomy team, reported that he found Egyptian officials questioning the benefit according to Egypt from the peace treaty with Israel. They noted that among the Egyptian public the prevailing view was that Egypt had fallen from its senior position in the Arab world and the damage stemming from the peace treaty outweighed any advantages.

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## AMERICAN NEWS

Castro brothers daunted by domestic economic trouble and world political crisis

## Spectre of bankruptcy haunts Cuban regime

CUBA is being stalked by the spectre of "economic disaster and bankruptcy, with its sequel of starving people and hundreds of thousands of unemployed." This fearsome view comes not from some diehard anti-Castro radio station in Miami, but from the mouth of President Fidel Castro's brother, Raúl, the Cuban defence chief, in a frank and extremely grave analysis of the island's deep-seated economic problems.

At the same time the economic crisis appears to have been aggravated by the emergence of the first signs of a dissident movement at home and by diplomatic problems stemming from the Soviet invasion of Afghanistan. The will of the Castro brothers to rule and to rule successfully has probably never been more strenuously tested than today.

Having raised the spectre of the fate menacing Cuba, the President's brother was of course quick to proclaim that the island's Marxist-Leninist form of government and the help it received from elsewhere, particularly the Soviet Union, was protection enough against economic cataclysm. But General of the Army Raúl Castro made no bones about the challenges facing Cuba.

The world economic crisis, runaway inflation and low prices for Cuba's sugar, which accounts for all but a fraction of its export revenue, are all damaging enough. But Raúl Castro blinks that the country might not be earning enough to cover the production cost of its main crop. Worse, blue mould disease was affecting Cuba's tobacco fields for the second season running, and sugarcane smut plague was going to bit output levels this season.

The result, he said, was that the Cuban in the street could look forward to no material improvements in his position. And the President's brother was courageous enough to confess that Cuba's ills could not all be blamed on the U.S. blockade, the crisis of capitalism or the wrath of nature, however often

they may have been "used as pretexts to hide our deficiencies."

"To the objective factors we've described we must add the presence of indiscipline, lack of control, irresponsibility, complacency, negligence, and 'buddyism' which, in addition to aggravating many problems, prevent others from being solved and generate justified irritation on the part of broad sectors of the population."

Particularly in agriculture, Sr Castro charged, many people were working only four to six hours a day. The norm system was being widely abused, with people fulfilling their norm two or three times over in a day and then knocking off for two days. There was unwillingness to overfulfil norms lest they be increased, but this was not all the fault of some lazy workers. Some functionaries were clearly

**Report by**  
**Hugh O'Shaughnessy,**  
**Latin America**  
**Correspondent**

living a life of Riley, with cars and other luxuries provided to them for their jobs.

So Castro's speech, delivered in Santiago, the capital of Eastern Cuba late last year, was rapidly followed by the sacking of the Transport Minister in December. Transport, particularly urban passenger transport, has for years been a sore point with city dwellers and managers alike. The former finds the buses to take them to work or to the shops erratic and unreliable; the latter are often harassed beyond patience with the difficulties of making their factories and offices work smoothly and on time. The railways need modernisation and the inter-city buses could also be improved.

However, worse was yet to come for those at the top whom the President regarded as in-

efficient administrators. A ministerial and cabinet reorganisation followed this month which abolished 20 ministries and merged their functions with others and 11 people of ministerial rank suddenly lost it.

Raúl Castro was not talking tightly when he referred to people's irritation. In recent months he appeared of an emergent dissident movement. The President's brother had talked before of "little groups of intellectuals" sitting in judgment on the revolution. Then last month reports from diplomats in Havana that walls had been daubed with anti-Castro slogans and that handbills had been found were confirmed by reporters to have been overfulfil norms lest they be increased, but this was not all the fault of some lazy workers. Some functionaries were clearly

Unrest has also been manifest in the bids by Cubans to reach asylum in the various Latin American embassies in the capital — principally the Venezuelan mission, but last week also the Peruvian. The Committee for the Defence of the Revolution, the Government's neighbourhood support groups, have been altered.

Lest the U.S. Government or U.S. citizens be tempted to take advantage of a difficult internal situation, a Cuban court sentenced U.S. citizens who had been caught distributing bibles to a light aircraft to 24 years imprisonment each. The punishment could be seen as a warning to the CIA and the Miami and Castro diehards that the Cuban Government has not forgotten the efforts to destabilise it in the early 1960s.

As if this was not enough, to test the Castros' rule the Havana Government has this month been facing the issue posed by Afghanistan. For some days after Moscow had sent troops to Afghanistan Cuban representatives at the UN and elsewhere preserved something of a silence about the moves, not joining in the chorus of support for, instance, the East German regime mounted.

The Cuban delegation even-



The brothers Castro, Fidel (left) and Raúl

initially lined up with the rest of Comecon and voted in favour of the invasion of Afghanistan when the vote was taken in the UN General Assembly. But the initial Cuban hesitation appeared to confirm that Fidel Castro was at least as embarrassed by Soviet conduct in Central Asia as he had been over their invasion of Czechoslovakia in 1968.

The Russian move into Afghanistan, widely condemned in the Third World, was difficult for the Cuban Government to handle. Cuba's economic reliance on the Soviet Union counselled support for the invasion, while Castro's desire for personal leadership of the Third World suggested that a less enthusiastic reaction would be more politic. In the end the more pressing economic reasoning outweighed the more ambitious diplomatic aspirations.

The decision to back the Soviets' invasion has brought more difficulties than increased strain in relations with the Third World. It has strengthened the arguments of the hawkish in the U.S. that it is time Washington "did something" more hostile against the Marxist-Leninist presence on its doorstep.

It is probably realistic to think that relations between Washington and Moscow will have to deteriorate a great deal before the U.S. started overt military action against the Cuban Government. But the potential threat from the U.S. must be worrying for the leadership in

the annals of world revolution.

Cuba has taken 10,000 foreign, mostly Africans, for training in its own schools, often at a very young age. Western diplomats reported that 600 Congolese schoolchildren aged not more than 12 arrived in Havana in November for courses lasting up to 13 years, double that number left Ethiopia for Cuba in the same month.

For a country with a population of less than 10m and with the difficulties Cuba faces, the effort spent fostering foreign relations is little short of phenomenal. It is understandable only in the context of the driving personal ambition of President Castro to secure for himself and his country the largest possible place in the

annals of world revolution.

CAR SALES in the Netherlands, composed almost entirely of imports, fell for the first time in five years in 1979, according to Motor Industry Association (RAI) figures. Sales fell 2.7 per cent to 568,870, though a change in the basis on which the figures are calculated meant the relative decline was even steeper.

General Motors sold 91,164 cars, most of them Opel models, and took 16 per cent of the market compared with 14.9 per cent in 1978. The combined sales of the Peugeot-Citroën-Talbot group were 83,782, or 15.6 per cent of the market compared with 18 per cent.

Ford took third place with sales of 62,243 and a market share of 11.1 per cent against a share of 11.1 per cent.

The Japanese manufacturers

Daihatsu, Datsun, Honda, Mazda, Mitsubishi, Subaru and Toyota — sold 110,963 cars and took 19.5 per cent of the market against 18.3 per cent.

The Japanese partners say

work could be resumed on the stalled project within the two-week deadline. A decision to do so, however, depends solely on the position taken by the

## Poll puts Liberals ahead of Tories in Ontario

BY ROBERT GIBBENS IN MONTREAL

ONTARIO, THE most populous Canadian province which put five Conservatives into office last May, seems to be swinging away from the Tories ahead of next month's election.

A poll conducted by the CTV television network gave the Tories 35 per cent of the votes to be cast in Ontario on February 18.

Ontario has 95 of the 232 seats in the Canadian House of Commons. Its results are crucial because the second-biggest province, Quebec, is safe ground for the Liberals. Last May the Conservatives took 57 of the Ontario seats, the Liberals 32, and the New Democrats, a left-of-centre group, received six.

Victor Mackie, reports from Ottawa: Mr. Ray Hnatyshyn, Canada's Minister of Energy, Mines and Resources yesterday announced increased prices for natural gas in both domestic and export markets.

The domestic price of natural gas will rise by 15 cents to \$32.30 (87.5p) per million British thermal units on February 1, under the existing Canada-Alberta agreement on natural gas pricing.

The Liberals also appear to be doing better than expected in the prairie provinces where the CTV poll gave them 43 per cent.

The minister also announced that natural gas for export markets will be priced at \$34.47 per million BTU from February 17, up from \$33.45.

BY JOHN WYLES IN BRUSSELS

the Yugoslav point of view, since the country's trade deficit with the Community soared from \$886m in 1973 to \$2.7bn in 1978.

At the same time, the share of Yugoslav exports taken by Comecon countries climbed from 31 per cent to over 40

per cent, and the political implications of this have only recently started to trouble the Nine.

Officially, the Community's view was that the widening trade deficit was a pity, but what Yugoslavia had to offer, particularly in the agricultural sec-

sion, was really "sensitive" from the Community's point of view.

The Commission then spent the next several months lobbying through the list with Yugoslav negotiators as a prelude to

## WORLD TRADE NEWS

# China deficit doubles

TOKYO — China's trade deficit doubled to around \$2bn (\$280.4m) in 1979 from a 1978 deficit of about \$1bn, the Japan External Trade Organisation (JETRO) said in a survey.

China has been assured of Governmental and private foreign loans estimated at \$20bn, but actual loans are believed to be small due to higher interest rates in international money markets. Reuter

Tony Walker writes from Peking: China has the potential to become very powerful economically by the year 2000, but there were a number of difficulties it would have to overcome, Mr. Isamu Miyazaki, Japan's Economic Planning Minister, said.

To diversify its export markets, China started selling crude oil to the U.S. and Italy last year.

In the import sector, imports from Western industrial nations increased sharply, notably from Britain, The Netherlands and

France. Imports of grains including wheat, maize and soyabeans rose to well over \$1.12bn in 1979, JETRO said.

China has been assured of Governmental and private foreign loans estimated at \$20bn, but actual loans are believed to be small due to higher interest rates in international money markets. Reuter

Mr. Miyazaki, whose department directly advises the Japanese Prime Minister, said he hoped that his discussions last week would lead to a regular round of talks such as Japan had with the U.S. and the EEC.

• Nichimen, a Japanese trading concern, has signed an agreement to provide \$3.4bn (\$28.3m) in loans to China to help finance a large-scale agricultural project in Heilongjiang province in north-eastern China. AP-DJ reports from Tokyo. The loans will be used chiefly to import agricultural machines from the U.S.

## Israel hopes for £1bn UK business

BY ANTHONY McDERMOTT

ISRAEL hopes that within three years trade exchanges with Britain will reach \$1bn, according to Mr. Gideon Patt, the Minister of Commerce, Industry and Tourism, at a Press conference in London yesterday. At present Anglo-Israel trade runs at about \$750m a year.

The Swiss Customs Directorate said that almost one-half of the 1979 deficit was due to the increase in the oil price. This and other rises in overall prices meant that in real terms, imports grew by 9 per cent and exports by 2.2 per cent.

Nominal totals show a jump of 15.2 per cent to \$2Fr 48.7m in imports, and a rise of 5.4 per cent to \$2Fr 44m, for exports.

The figures point to a marked decline in Switzerland's traditional surplus on current account. A recent study by Unicredit Bank of Switzerland points to a further reduction for the current year.

## Car sales fall in Holland

By Charles Batchelor

in Amsterdam

CAR SALES in the Netherlands, composed almost entirely of imports, fell for the first time in five years in 1979, according to Motor Industry Association (RAI) figures. Sales fell 2.7 per cent to 568,870, though a change in the basis on which the figures are calculated meant the relative decline was even steeper.

General Motors sold 91,164 cars, most of them Opel models, and took 16 per cent of the market compared with 14.9 per cent in 1978. The combined sales of the Peugeot-Citroën-Talbot group were 83,782, or 15.6 per cent of the market compared with 18 per cent.

Ford took third place with sales of 62,243 and a market share of 11.1 per cent against a share of 11.1 per cent.

The Japanese manufacturers

Daihatsu, Datsun, Honda, Mazda, Mitsubishi, Subaru and Toyota — sold 110,963 cars and took 19.5 per cent of the market against 18.3 per cent.

The Japanese partners say

work could be resumed on the stalled project within the two-week deadline. A decision to do so, however, depends solely on the position taken by the

## Japan companies nervous over Iran plant deadline

BY RICHARD HANSON IN TOKYO

THE JAPANESE partners in the Iran-Japan Petrochemical Company, which is building the petrochemical complex in Bandar-e-Khomeneh, are responding nervously to the two-week deadline issued by Mr. Ali Akbar Moinfar, Iranian Oil Minister, for a restart in construction.

"We are preparing for everything," said an official of Mitsui and Co., which heads the five other Japanese companies involved in the complex.

The plant is about 85 per cent complete, and Mr. Moinfar is threatening to seek another partner if renewed Japanese co-operation is not forthcoming soon.

The Japanese Government has yet to formulate its response to the U.S. proposals. It is trying to salvage whatever they can of the country's economic relations with Iran. They are particularly worried that Iran will cut off oil supplies to Japan (as also threatened) if Japan goes along with U.S. proposed sanctions.

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## Afghanistan invasion gives new impetus to EEC-Yugoslav relations

BY JOHN WYLES IN

## UK NEWS

# Pickets seek to block oil rig supplies

BY RAY PERMAN, SCOTTISH CORRESPONDENT

## STEEL STRIKE



### More lay-offs likely at BSC

BY MAURICE SAMUELSON

**BRITISH STEEL'S** Stanton works, at Ilkeston, Derbyshire, which sent home nearly 1,000 workers last Friday, may lay off most of its remaining 3,000 employees this week as a result of the heavy picketing which yesterday halted deliveries of finished products.

Only 120 employees, members of the National Union of Blast-furnace men, are officially on strike. Half of these are not involved directly, since they are engaged on separate contracts which last until May.

The strikers were far outnumbered by about 400 pickets who arrived yesterday from Teesside, South Wales, and Corby, Northants. They hampered deliveries of finished pipes. The plant said last night that if this pressure is maintained it will probably have to stop work and lay off most of the rest of the workforce this week.

The main steel union, the Iron and Steel Trades Confederation, has no members at Stanton, where, apart from the blastfurnace men, most of the staff belong to the General and Municipal Workers' Union, the Transport and General Workers' Union and the Amalgamated Union of Engineering Workers.

### Construction orders show 8% fall

BY MICHAEL CASSI

**THE VALUE** of new construction orders won by contractors in the three months to the end of November showed an 8 per cent fall over the previous quarter, said the Department of the Environment.

Provisional figures from the Department indicate that orders between September and November, expressed in constant (1975) prices, were 12 per cent down on the same period 12 months earlier.

In November alone value of all new work taken on by the construction industry in Great Britain stood at £468m, against £499m in the previous month and £474m a year earlier.

The Department said new orders in public-sector housing between September and end

### Pensioners take up new retirement certificates

BY MARTIN DICKSON

**PENSIONERS** took advantage of their entitlement to an extra £500 worth of index-linked retirement certificates in December, according to Department for National Savings figures.

The increase in the maximum holding from £700 to £1,200 at the beginning of the month was responsible for the Retirement Issues record monthly receipts of £150.6m. This performance contributed to total National Savings receipts of £229.5m in December, or net new investment of £130.7m after repayments of £198.5m. These figures include accrued interest.

The other index-linked security, 3rd issue Save As You Earn, also showed an excess of receipts over repayments with a net intake of £9.5m.

On the other hand, a net outflow of £27m was recorded from fixed interest National Savings certificates. The Department feels this could be explained by people planning to switch to the higher yielding 19th issue,

which goes on sale on February 4. Substantial outflows were also recorded by the National Savings Bank ordinary account and British Savings Bonds.

After the first nine months of the financial year 1979-80 net provisional receipts (including accrued interest) amount to £277.2m (£312.4m). The total remaining invested at the end of December was £12.5bn.

### Northants drive to attract jobs

**NORTHAMPTONSHIRE**, a county with one of the fastest population growth rates in the UK, has launched a £40,000 campaign to attract jobs.

Mr Bill Morton, chairman of the county council's planning committee, said that the county would need another 32,000 jobs over the next six years, just to accommodate school leavers.

### Inner-city revival vital—Shore

BY ROBIN PAULEY

**FUTURE** generations will face poverty traps, ethnic ghettos, violence, and physical and moral decay unless the Government commits itself to a revival of inner cities, Mr Peter Shore, the former Environment Secretary, said last night.

Mr Shore, Opposition spokesman on foreign affairs, was giving the Thomas Cribb Lecture on "Urban decay: its symptoms and remedies," at the Royal Society of Arts in London.

"There must be a commitment to resource and financial discrimination in the inner cities' favour for at least a decade ahead," he said. Only such action could supply the economic need to encourage investment.

Health services in the inner

cities should be re-examined and a sensitive modification of regional commitments made in favour of inner cities.

The "modest" three-year programmes of cleaning and re-using urban land should be extended, and inner cities should have clear priority over the rest of their regions in industrial assistance, Mr Shore said.

The involvement of local people in inner-city revitalisation should be carefully fostered.

In inner-city partnership programmes there should be a sub-committee for economic development uniting councillors, leaders of industry and commerce and officials from the

Industry, Environment and Employment Departments.

Mr Shore said the controversial proposals to establish urban development corporations for the London and Merseyside docklands should be adopted only with the agreement of local authorities. An industrial and commercial development agency should be considered as an alternative.

The formal creation of the urban development corporations is expected in the Local Government Planning and Land Bill to be introduced into the Commons tomorrow.

All five Labour-controlled London boroughs concerned are vehemently opposed to the idea, although Liverpool City Council

supports it.

Imposition of the corporations would cause dissension and delay, Mr Shore said. The main objection was that they would have planning powers requiring the revision of the Land Use Plan and the hold-up of new development until that was done.

To minimise the delay a corporation would have power to impose its plans, while no public inquiry was envisaged before a Designation Order.

Such a procedure was bound to provoke hostility, Mr Shore said. An alternative was an industrial and commercial development agency with specific functions, acting with the present Land Use Plan.

the four main steel stockholders in Aberdeen and the yards where pipe and other equipment is stored by companies working offshore until it is needed. Most of these depots are some distance from the harbour.

**Effect**

"If we find the kind of co-operation from other unions we received in the West of Scotland, we will be able to hit the production of North Sea oil by picketing their suppliers," Mr. Shevlin said.

But the steelmen are unlikely to have much effect on offshore work unless the strike is prolonged. Most drill-

ing rigs and production platforms have large stocks and little raw steel is used offshore.

Deckers and haulage drivers are unlikely to refuse to move finished products. Mr. Bill Reid, Aberdeen area secretary of the Transport and General Workers' Union, said his members would be expected to comply with union policy in refusing to handle steel.

But he added: "I doubt if we would regard pipes or other goods as legitimate targets for pickets. We are in dispute with the British Steel Corporation, but most drilling pipe used offshore comes from West Germany, Japan or elsewhere abroad."

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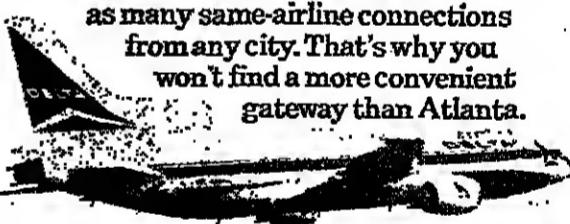
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## UK NEWS

## Car production fall forecast

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE ECONOMIST Intelligence Unit forecasts that the number of cars produced in the UK this year will fall to 950,000, the lowest level since 1957.

The unit's latest Motor Business report states this would also represent a fall of about 13.5 per cent on 1979 production, which came out at about 1.1m and was more than 10 per cent down on the previous year's 1.22m.

"The sector is on the verge of being overtaken by the Spanish motor industry in terms of unit output," the unit points out.

Last year's downturn in car production reflected industrial disputes at BL, Vauxhall and Talbot (formerly Chrysler UK). Ford had a relatively dispute-free year — which prevented the manufacturers taking full advantage of a very buoyant home market.

However, the unit forecasts that the new car market will fall by about 10.5 per cent from 1.7m to 1.53m in 1980 because the UK economy faces a difficult time.

"Businesses are going to face increasing liquidity pressures as the year progresses and this is certain to affect their capital outlays — especially for such items as cars..."

"This squeeze will also be felt in the private sector where potential consumers — faced with rising inflation and pressures on incomes through higher mortgage repayments — will probably adopt a cautious approach to items involving major expenditure," the EIU comments.

## Treasury 'can aim high on money supply'

BY DAVID MARSH

THE TREASURY and the Bank of England should aim for money supply growth at the upper limit of their present 7 to 11 per cent target range, stockbrokers W. Greenwell says in its latest monetary bulletin.

Inflation is now expected to peak at about 21 per cent in the second quarter of 1981. When the money supply target was set the official forecast was for a peak of 17.5 per cent towards the end of last year.

Because prices are rising faster than expected, money supply growth around the midpoint of the current target range would make the monetary squeeze considerably more severe in real terms than was ori-

ginally intended, says Greenwell.

The bulletin says latest monetary data from the Bank of England indicates that underlying monetary growth since mid-June has not exceeded the 7 to 11 per cent range by more than 2 per cent.

The Bank's latest forecast suggests a 9.5 decline to 370,000 in 1980. Within the overall total, the output of commercial vehicles for export is expected to slip 2.5 per cent to 172,000.

The unit's forecast for commercial vehicle output this year suggests a 9.5 decline to 370,000 in 1980. Within the overall total, the output of commercial vehicles for export is expected to slip 2.5 per cent to 172,000.

The UK market for new commercial vehicles is predicted to show a 15.1 per cent fall in 1980 to 255,500.

In perhaps the one bright spot in the forecasts, the EIU states that the importers' share of the new commercial vehicle market should fall this year from 22.8 per cent to 22.5 per cent.

*Motor Business No. 100, Economist Intelligence Unit, 27 St. James's Place, London SW1A 1NT.*

## Tax delays and phone strike lift borrowing

By David Marsh

SIGNS THAT the public sector may overshoot its borrowing target this financial year have been caused by delays in revenue collection rather than fundamental flaws in the Government's income and expenditure forecasts, according to Mr. John Biffen, Chief Secretary to the Treasury.

Slow payments of value added tax and delayed receipts of Post Office bills following the telephone strike had "frustrated" part of the original Budget calculations, he told a meeting of the bank and finance study group of the Operation Research Society yesterday. The public sector borrowing requirement for the year ending in March has been set by the Government at £2.3bn, but estimates by City analysts are about £350m lower.

The action group argued to the Department of the Environment that the practice should be stopped throughout the public sector because it was at variance with accounting rules and practices of commercial companies.

Local authorities use commitment accounting in an attempt to ensure that they spend their full budget provision before the end of the financial year.

Technically, it means ordering shortly before the financial year-end and including the items in the accounts although they have been neither delivered nor paid for.

It is widely used by local authorities and probably also by ministerial departments, but has been the subject of controversy in Northamptonshire where a campaign by ratepayers forced the county council to abandon it.

The main argument against commitment accounting is that, apart from encouraging spending up to the budget limit — and hence justifying a larger budget next time — it also produces accounts which are not true and fair and is not a practice allowed in commercial sector accounting.

The Northampton industrial ratepayers' action group complained that about £1.25m of liabilities were included in the county council's balance sheet submitted for audit when they had not been received and when no delivery notes or invoices existed.

As a result the county treasurer has stopped the practice and from March 31 "creditors will be defined strictly in respect of goods and services delivered" by that date.

## Local authorities' commitment accounting cleared

By Robin Pauley

THE DEPARTMENT of the Environment has confirmed that it does not regard the practice by local authorities as necessarily bad and sees no reason to ban it.

The department rejected this argument because of the rules saying that provision should be made for all known liabilities and that they should be included on the basis of expenditure incurred. But these rules apply to accounts intended to give details of profit and loss.

Local authorities were non-profit-making, did not pay tax, had no share capital, and their income was not specifically related to services rendered.

The Chartered Institute of Public Finance and Accountancy (CIPFA) has endorsed the practice of commitment accounting where commitments are distinguished from liabilities and shown separately in the balance sheet.

The Northampton ratepayers had argued that orders, where they concerned revenue items, were shown as expenditure in the year or years in question. Thus, the balances to be carried forward are artificially reduced and it may be that the rates are fixed on a wrong basis when commitment accounting is used.

The department's reply is that rate fixing takes account not only of estimated income and expenditure but also of the estimated cash flow position. The amount of cash required from rates in a year was not affected by commitment accounting.

## FT SURVEY OF CONSUMER CONFIDENCE

# Economic policy deepens pessimism over future

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

CONSUMER CONFIDENCE shows no sign of recovery from the slump reached in the latter half of last year, according to the latest Financial Times Survey of Consumer Confidence published today.

The survey shows that in early January consumers' confidence in the future of the economy slipped even further to reach minus 41 per cent. This level of pessimism has only once been exceeded during the past decade — during the 1975 economic crisis.

But the six-monthly index, which reflects the trend in confidence, has slipped to its lowest ever in the 10 year history of the survey. In January, the six-monthly index was minus 36 per cent.

The January survey of more than 1,000 adults shows that 33 per cent expect conditions to worsen while 12 per cent expect the economy to improve. The balance thought it would stay the same.

This gives an index figure of minus 41 per cent, compared with minus 40 per cent last month. In January last year, at the height of the industrial disputes, the index stood at minus 27 per cent, while in May last year it stood at plus 9 per cent.

**Steady fall**

In fact, since the rise in confidence during the General Election, the index has steadily fallen back to its present low level.

Rising prices was again the main reason for pessimism. In January, cited by 35 per cent of consumers surveyed. However, this reason was given by fewer pessimists this month than in December.

The two areas of increasing concern appear, according to the survey, to be a belief that the Government's economic policies are wrong — cited by 19 per cent of the survey — and the increase in industrial disputes. This was given as the main reason by 18 per cent, compared with only 12 per cent last month.

Unemployment as a reason for pessimism has risen slightly — from 12 to 14 per cent — while just over a fifth of pessimists expect the trend to worsen.

Of the few optimists in the survey, the only main reason for optimism was that the Government was pursuing the right economic policies. Almost half of those expressing

optimism, however, simply gave the reason that "things must improve."

Analysis of the survey shows that the decline in overall confidence was due to a fall in optimism by women of all social sub-groups. Middle-aged consumers — between the ages of 35 and 54 — remain the least confident of consumers surveyed, in spite of a sharp increase in their confidence level in January.

The rise in the index this month had been anticipated since the January sales are traditionally considered the time to buy consumer durables on special offers.

## Unemployment

The unemployment index fell by 1 per cent to plus 34 per cent. This shows that some 45 per cent of consumers felt unemployment would increase, while only 11 per cent thought it would decrease.

An extra question asked this month found consumers almost equally divided as to whether their standard of living would rise or fall during the 1980s. Some 29 per cent thought it would rise, while 28 per cent thought it would fall. But the biggest group, 37 per cent, thought it would stay the same.

Of those expecting their standard of living to rise, it is noticeably the young (under 34) and ABC1 groups who are most optimistic.

• The Financial Times Survey of Consumer Confidence was carried out between January 3 and 9, by the British Market Research Bureau, on behalf of the Financial Times. A sample of 1,047 adults was interviewed.

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# Bleak future for North attacked

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

**THE INDUSTRIAL** situation in the Northern region is "about as bleak as one could imagine" and the employment outlook there is "potentially disastrous," Mr. Ian Wrigglesworth told the Commons yesterday.

Labour's Civil Service spokesman, opening an Opposition debate on the problems of the North, strongly attacked the Conservative Government's regional policy.

At the moment, he said, there were 117,000 men and women without jobs in the region. That was a rate of 8.5 per cent unemployed, 55 per cent higher than the rate for the rest of the country.

"On the national forecasts that had been made we may be going up from 117,000 towards the figure of 150,000," he declared.

Mr. Wrigglesworth (Lab. Thornaby) said there was an urgent need for the Government to fulfil Labour's election pledge to set up a Northern Development Agency to co-ordinate industrial regeneration plans for the area.

The agency should have substantial initial capital to carry out the job promotion programme that was currently the responsibility of the Department of Industry and others.

He stressed that the idea for such an agency was supported by the CBI's regional committee in the North.

"What we want to see is a focal point for job creation in the region," he said.

The Government had done nothing at all to help matters—in fact by "rolling back intervention" in the regions it had made matters worse.

The national economic prospects were grim due to the Government's obsession with monetary policy. Industry was being punished by high interest rates and low investment rates.

In support of this, Mr. Wrigglesworth quoted a letter which he had received from the chairman of the Teesside Small Business Club.

This said: "May I say it is the consensus of opinion that the Government has not yet done anything concrete for small business. On the contrary, the increase of bank rate had a terrible impact."

Mr. Wrigglesworth urged the Government to restore the level of grant to what it was under Labour. Proposals for obtaining more regional funds from the EEC should also be pursued vigorously.

There should be no departure from the policy of redistribut-

ing Government and public expenditure in favour of the needy regions.

Mr. Wrigglesworth argued that the country was still split into two nations, with the North suffering economic deprivation to an extent not fully appreciated in the South.

"There has always been a big gap between the regions and that is now widening."

In the North there were 10 unemployed people for every vacancy while in Great Britain as a whole the figure was only five people.

The Government was forecasting a drop in private and public investment in the coming year. There would also be a substantial fall in the growth of the economy.

All of this would come on top of the troubles created by the decline of traditional

industries in the North. Sir William Elliott (C. Newcastle upon Tyne N.) said that Labour's policy of public aid for the region had not solved the problem of unemployment. In fact, under previous Labour administrations unemployment had risen while under the Conservatives it had fallen.

The present Tory Government had been elected to change course on economic policy because the previous Labour Government had failed.

People had to accept that the country was going to have smaller workforces, particularly in heavy industries.

He emphasised the role of the English Industrial Estates Corporation in bringing employment to the North. The corporation now had 44 factories being built and these should be ready by May. There had already been considerable demand by tenants.

AT LEAST 200,000 workers will participate in Monday's one-day Welsh national strike against the steel and coalmining industries, with supporting action from other parts of the country, unless BSC and the Government agree to a two-year postponement of the mass redundancies planned in the steel industry.

In Wales, BSC's programme involves halving of steel production and 11,300 redundancies plus probably several thousand more job losses in tinplate and other associated plants.

After a meeting of officials from 20 unions to complete details for this "day of action," Mr. Wright said a minimum of 100,000 in steel, coal and related industries would stop work for 24 hours.

At least 100,000 more, he said, would support the protest by striking for short periods or attending rallies in towns throughout Wales.

Mr. Wright forecast that the strike would halt the coal docks, railways, road haulage and certain sections of the engineering industries.

It will be called off only if the British Steel Corporation agrees to abandon negotiations to increase its imports of cheap coking coal at the expense of British, mainly Welsh, coking coal.

were met by assurances that South Wales dockers would continue to block coking coal imports until the issue was satisfactorily resolved.

Given the service and other industries in the region dependent on the coal and steel industries, there is widespread agreement that overall at least 50,000 jobs will disappear in Wales this year if BSC's programme is pushed through by August as planned.

Distribution of 100,000 Wales TUC leaflets began yesterday, urging support for the one-day strike and forecasting that without delay in the BSC cutback Welsh unemployment would increase from 8 per cent to beyond 15 per cent next year, "making Wales the hardest-hit region anywhere in Europe."

"Service and local government jobs would also vanish as the effects of this contraction work on their way through our economy," it says.

The TUC General Council is due to discuss its approach in London tomorrow.

## Moves to blackball European members

By Elinor Goodman

Westminster has been described as Britain's most exclusive club and some of its members are preparing to guard their privileges. Now, on both sides of the House, there are moves to ensure only the most committed Euro-MPs get a place in the British delegation to Brussels.

The move, which is a compromise to anyone who has not spent years trying to get elected to Westminster,

### Grudging

The most notorious proposal likely to win grudging majority approval is that the Euro-MPs should be treated like research assistants, and be allowed basic access to the Commons and perhaps to catering facilities in one of the House's many subsidised dining-rooms.

But even that would be too much for a viciously minority of MPs. One long-serving Tory back-bencher says: "Euro-MPs should be appointed as temporary badge messengers." It is for them how real MPs work.

As present, Euro-MPs are treated like any other member of the public. They have no passes to the building.

They want the facilities which they claim are necessary to do their job properly: free access to the Palace, especially its library facilities; and preferably the freedom to sit in on back-bench committees.

Some also want access to the bars and others suggest that they should be given at least one room near the House which they could call their own.

This kind of talk upsets those MPs who believe that once they are in they will start demanding more and more privileges.

"Before you know where you are," one Tory said, "they'll be in the smoking room."

The matter is now being considered by the services' committee of the House. Later this month it will see representatives of both Strasbourg delegations.

But assuming the committee recommends any significant change, some MPs are bound to press for a full debate, probably with the support of the opposition.

### Pecking order

Already, some MPs are arguing that a simple majority in favour of change would not be enough, just as in a club a minority of members would be able to blackball persons they disapproved of.

The dispute could exacerbate the already-strained relations between Euro-MPs and those at Westminster, a minority of whom regard the European Members as somewhere below parish councillors in the political pecking order.

Most Labour MPs also argue that conditions for Westminster MPs are bad enough without letting in the Euro-MPs.

Tory anti-Marketeers have been joined by constitutionalists in arguing against any change in the existing arrangements.



NO. 10 TALKS: Mrs. Thatcher met both sides in the steel dispute yesterday. Left: Mr. Bob Scholey and Sir Charles Villiers. Right: Mr. Sandy Feather, Mr. Bill Sirs, Mr. Hector Smith.

## Remedial help for Wales

BY IAN OWEN

REMEDIAL measures to help the areas which will be hardest hit by the loss of 10,000 steel jobs at Llanelli and Port Talbot are being considered by the Government as a matter of urgency. Mr. Nicholas Edwards, Welsh Secretary, visited the unions yesterday.

It became clear later that proposals under consideration by Ministers involve reversing earlier decisions to downgrade the status of the Newport and Port Talbot travel-to-work areas for regional aid purposes.

New facilities for industrial training and retraining covering a wide area of South Wales are also being considered.

Mr. Edwards strongly denied Opposition charges that Government policies were resulting in the de-industrialisation of Wales and warned that the one-day general stoppage by steel, coal and transport workers next week would only exacerbate an already difficult situation.

Following the lead of the

Prime Minister, he stood firm against Labour demands, led by Mr. Dennis Davies (Lab. Llanelli), for a relaxation of the March 1980 break-even date set for the British Steel Corporation.

Mr. Davies, former Treasury Minister, described the March deadline as unrealistic. Its effect would be to destroy the Welsh economy and turn South Wales into an industrial wasteland.

The Welsh Secretary retorted: "I deplore the continued suggestions that these decisions—and I do not underestimate the consequences—will turn South Wales into an industrial desert."

He also refused to accept Opposition charges that Government policies were responsible for Wales facing the highest level of unemployment since the 1930s.

He stressed that when the Government took office in May, the unemployment figures for Wales were already showing an upward trend.

At a time of world recession and economic difficulty he admitted, it was likely that unemployment figures would rise further.

To talk of South Wales be-

coming an industrial desert was not a true picture.

Selective import controls to help the steel industry and the manufacturing industries were urged by Mr. Dafydd Wigley (PC Caernarfon). Such a policy would save thousands of jobs and have little impact on prices.

Refusing to contemplate such a step, Mr. Edwards maintained that import controls would have "disastrous" economic consequences for Britain.

He also refused to accept Opposition charges that Government policies were responsible for Wales facing the highest level of unemployment since the 1930s.

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## Opposition divided on economy

BY RICHARD EVANS, LOBBY EDITOR

MR. DENIS HEALEY, Shadow Chancellor, clashed with Mr. Eric Heffer (Liverpool Walton), yesterday over the Labour Party's attitude to economic policy in general and incomes policy in particular.

The argument came at the meeting of the TUC-Labour Party liaison committee, called to discuss economic issues and to plan reaction to Government policies.

Mr. Healey complained that Labour's National Executive Committee, which advocated import controls and the alternative "steal economy" failed to put up a viable counter-inflation policy.

Already, some MPs are arguing that a simple majority in favour of change would not be enough, just as in a club a minority of members would be able to blackball persons they disapproved of.

The dispute could exacerbate the already-strained relations between Euro-MPs and those at Westminster, a minority of whom regard the European Members as somewhere below parish councillors in the political pecking order.

Most Labour MPs also argue that conditions for Westminster MPs are bad enough without letting in the Euro-MPs.

Tory anti-Marketeers have been joined by constitutionalists in arguing against any change in the existing arrangements.

The trade union leaders and politicians who will meet at the Commons are expected to turn their immediate attention to the party's most pressing problems—its declining membership and its scanty funds.

By focussing the inquiry on these issues first, the commission hopes to damp down the Left-Right struggle for power which has bedevilled its own establishment and threatened to nullify its work.

The controversial questions on which this struggle has so far centred—the reselection of Labour MPs, election of party leader, and control of the manifesto—will be pushed down the agenda.

Labour's "moderates" still have hopes that the Left-dominated National Executive may signal its willingness to compromise tomorrow by loosening a little the firm grip which it has so far insisted on maintaining on the membership of the commission itself.

Mr. Alex Kitson, the Left-wing vice-chairman of the party and transport union official, could be dropped from the inquiry, they believe.

Mr. Norman Atkinson, the party treasurer and another leading Left-winger, could be demoted to non-voting membership in tandem with Mr. Michael Cocks, the Labour Chief Whip.

The commission will thus comprise Mr. Moss Evans, Mr. David Bassett, Mr. Clive Jenkins, Mr. Bill Keys and Mr. John Boyd from the trade unions.

Mr. Anthony Benn, Mr. Eric Heffer, Mr. Frank Alton, Miss Joan Lester and Miss Jo Richardson will represent the National Executive, and Mr. James Callaghan and Mr. Michael Foot the Parliamentary Party.

The Left thus retains a decisive majority—unless the Commission is charged with reforming the policy making process of the party, making it

more democratic and accountable.

This could include changes in the make up and agenda of the annual conference, in the membership of the national executive, and in every part of the party's organisation down to ward level.

It would involve the balance of powers between the conference, national executive and the Parliamentary leadership; and the crucial determining influence on the party's future election programme.

Even if, as expected, it devolves much of the detailed inquiries to specialist panels, its programme cannot possibly be completed before the autumn of 1981.

In the next five months, it has to prepare an interim report for this year's party conference.

The exhaustive study that the rebuilding of party membership and finances needs will make it doubtful whether the commission can progress beyond these two issues by then.

The manner in which it deals with these priorities may determine its success later in resolving the potentially more divisive aspects of the party's structure.

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## MANAGEMENT

## 'Them and us'

"THERE ARE not many enlightened managers about, but there are a hell of a lot of enlightened shop stewards" — thus, needless to say, a trade unionist speaking on last night's edition of "Panorama," the BBC-TV's current affairs programme.

Panorama's idea was potentially a good one—take 22 people (half union members or officials and half managers), throw them into a bowl, let them mix, and see if they can sort out the infamous "Them and Us" problems of British industry.

The producers had found the union participants easily enough but the managers needed rather more persuasion, probably because they realised that their views would be well noted by their own workforces.

The 22 spent three days last November in concentrated discussion at a former estate which is now a residential centre. The days were divided into unstructured sessions, all under the watchful eyes of two behavioural scientists: the evenings, to everyone's apparent relief, were free.

Though the exercise eventually produced at least one plus point, each session seemed to cover the same old ground, with both sides occupying the same entrenched positions, and spouting the phrases and opinions that we have all heard so often before.

A manager spoke of the unions' forever marking back to the industrial revolution, and was immediately rewarded with talk of the conditions in 1824.

The unions wanted more power to influence decisions—it was all very well being involved in long term planning agreements, but not to discover from the newspaper that the ownership of their company had suddenly changed hands.

Half way through the experiment, the frustration was obvious; the participants were depressed at "the lack of trust" between them, at the "lack of common ground" and because there were no positive suggestions. In the evening they all took themselves off to the pub, where the mateship was striking—they were not discussing industrial relations.

Next day things could only get better.

Ian Husband, the technical director of a food processing company in Carlisle, emerged as the catalyst. He was who tried to bring the discussion back to the personal level: "How did we get to the point where we think we're right? The difference between us is I

Christine Burton

VW do Brazil had other good reasons for considering this

bloody well am right. Because I'm from both sides." A socialist manager from a working class background in Glasgow, he believed that people, whether from the management or the shopfloor, were basically the same.

When the discussion came round to feelings of inferiority and superiority (class and otherwise), David Garnett, who runs his own business and holds a Queen's Award for export achievement, explained that he felt inferior when he tried to win orders for his company in Germany. The British were handicapped by the German belief that even if they got an order, they would never meet delivery.

Resentment was a word which figured largely in executive lavatories; of the hierarchy of grading dining rooms, of car parking spaces with names on Rolls Royces, large mansions and swimming pools were not resented if they had been earned through personal endeavour, but managers who felt that their status entitled them to perks were.

By the end, and probably because they knew they were near to going home, everyone had mellowed. There were still different opinions though they had begun to understand each other. But Ian Husband, who all along had advocated that fundamentally everyone was the same, had changed his mind.

"The discussion has come to me," he said, "that we're not the same after all. The management is employed to employ the workers. That's the difference."

The programme produced no new answers. Nor was it more than double-length format (two hours) justified. But the gradual erosion of the abrasiveness shown towards each other by the participants was certainly a valuable object lesson.

"How could we arrange a similar cohesive group within the workplace?" someone asked. This is where industry could learn from Panorama and from those companies which have already mounted a similar exercise: select a cross-section of the workforce, from all sectors and departments, take them away for a few days during the week (don't expect them to give up their free time), and let them expose on what they think of the way their company works (or not). Don't necessarily expect them to solve a particular issue or transform an unhappy ship overnight. But useful groundwork will have been done.

VW do Brazil had other good reasons for considering this

IN ONE of the oddest diversification projects a car manufacturer has yet attempted, Volkswagen is adding beef to its Bees in Brazil.

A Volkswagen do Brazil subsidiary has acquired a large area of Brazilian forest at Santana da Araguia in the State of Para not far south of the Equator. About half the zone will be cleared to provide a range for around 110,000 head of cattle, the rest will be left as natural forest so as not to upset the ecological equilibrium too much.

As you might expect from VW, when the project is ready, probably in 1985, breeding will be done in a methodical and extensive way. The cattle will be divided into groups "divided along the basis of function, age and sex." The breeding grounds will be divided into eight administrative areas and these, in turn, into 15 smaller pastures.

In fact, each of the eight areas will be a farm in its own right, with 3,400 head of cattle, a complete corral, a materials depot, barns, houses for herdsmen, a shed, water tank and communications equipment.

The administrative headquarters for the project will include a hotel, school, hospital, doctors and dentists, air strip with hangar, garage sheds, workshops, vehicle maintenance workshop, a supermarket, a complete laboratory with a veterinary pharmacy and so on.

VW do Brazil has also linked with 10 other cattle breeders in the area to set up a slaughterhouse and cold storage business (VW has a 20 per cent stake). This US\$50m establishment will be able to handle 150,000 head of cattle a year (600 a day) and, apart from its slaughtering capability, will have cold storage units, deboning, canning and tanning operations.

The cold storage facilities should be ready in the second half of 1981 while those for canning and tanning should come on stream by 1983. Some of the meat will be exported to Europe.

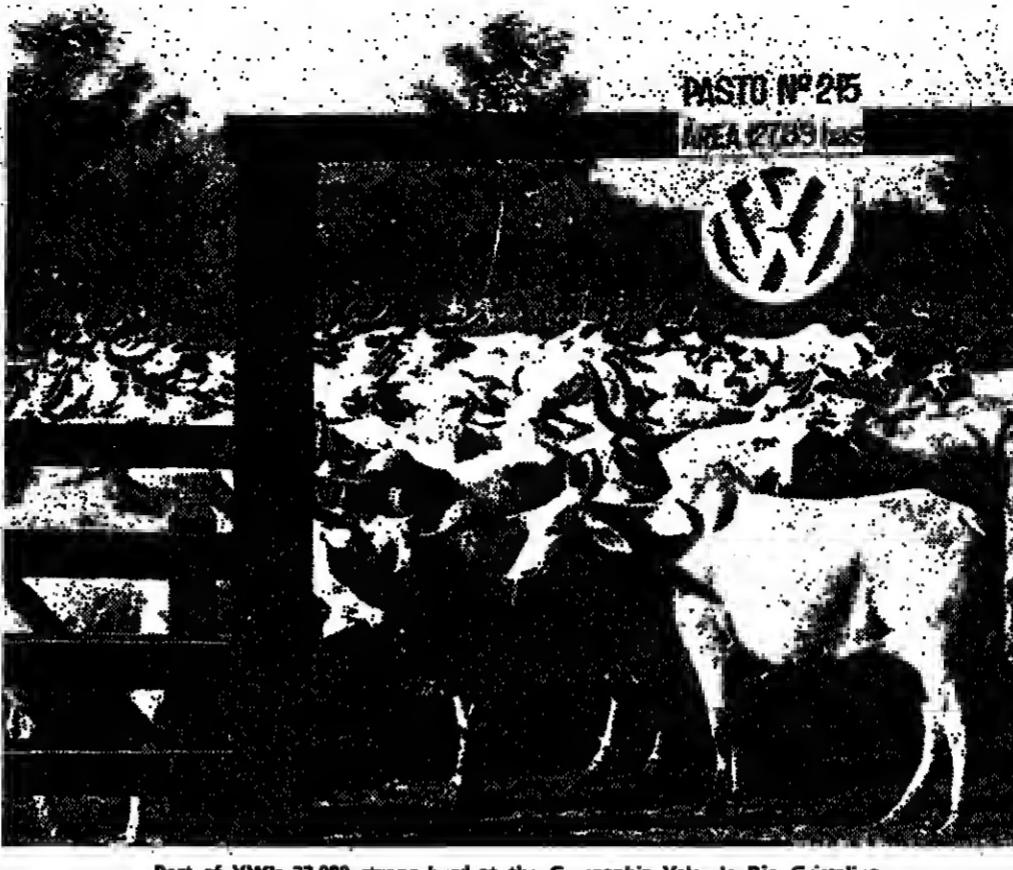
The cattle breeding project originated in 1978 when the Brazilian Government was attempting to persuade businesses to help open up the Amazon basin. Tempted by the financial incentives, VW do Brazil set up the Companhia Vale do Rio Cristalino, a company in which it has a stake of around 80 per cent.

So far more than \$US100m has been spent clearing extensive areas of pasture. The herd is already 23,500 strong. The infrastructure is developing nicely, too, with over 100 kilometres of roads and a mass of bridges and dams. Over 200 people have been taken on so far.

VW do Brazil had other good reasons for considering this

Kenneth Gooding reports on the car giant's activities in Brazil

## VW steers in new directions



Part of VW's 22,000 strong herd at the Companhia Vale do Rio Cristalino

strategic diversification apart getting people and vehicles in from the fiscal incentives. In some ways its problems were similar to those of its parent in West Germany.

It had a large share of the new car market in Brazil—though less than a decade ago—and the car manufacturing business was generating more money than it could fruitfully reinvest. And, although VW is allowed to repatriate to Germany an annual dividend of up to 12 per cent, the Brazilian government insists that anything more is penalised quite severely.

Not that there has not been heavy investment in the car business itself. In 1972, having decided it would be uneconomic to expand its complex at São Bernardo do Campo, near São Paulo, any further, VW do Brazil acquired a site 1,300 miles away.

By the end of 1971, the São Bernardo plant, known locally as "Volkswagen City," was employing over 27,000 people and making more than 1,250 cars a day. The physical problems of

allocated Argentina to Fiat and Brazil to VW.

And the "General Motors" Chevette also had an impact. As a result, VW's share of the new car market has slipped steadily from a peak 67 per cent in 1968 to around 45 per cent.

However, turnover and profit have continued to advance, respectively reaching Cruzeiros 40.6bn (\$922m) and just under Crs. 4bn (\$91m) in 1978.

To combat the attractions of the Fiat 147 and the latest GM "world car"—known in Europe as the new Kadette, and expected to arrive in Brazilian form by late 1981—VW do Brazil has developed its own front-wheel drive model, code named the "BX," which will be ready in May this year.

The shape of the BX, by all accounts, follows that of the Golf pretty closely. But the surprising technical aspect is that it will be powered by the dated 1.300 cc air-cooled engine used in the Beetle, "modified and improved," according to VW.

VW do Brazil's marketing

people have decided that it would not be reasonable to expect their customers wholeheartedly to accept not only a new shape but also a new engine at the same time.

The BX, to be made at Taubaté, will undoubtedly take some sales away from the Brasilia, which at one time looked as if it might overtake the Beetle in popularity even though the Beetle at Crs 10,000 (roughly \$2,500) is the cheapest new car available in Brazil.

VW is currently producing about 1,260 cars a day, about half Beetles, the rest Brasilias and Passats. Local content is about 99 per cent, with components and raw materials bought from around 4,000 suppliers.

VW do Brazil is one of the country's major exporters, sending products to 50 countries. About 64,000 cars a year are exported either fully built up or as kits; the biggest market is Nigeria.

Like other major companies in the country, VW has committed itself to an export target under the Brazilian government's "BEFLEX" plan. In 1973, when the commitment was given, VW said it would export \$1bn of products in ten years. This was increased last April (for the same ten-year period) to \$1.5bn.

In return for this, the Brazilian Government permits VW to import essential plant and equipment without the heavy duty payments that it would otherwise attract.

Although there is some element of "export or else" in the Brazilian Government's approach, VW in Germany is making the best of this co-operation and has been fitting VW do Brazil into its plans to become a "world car" manufacturer.

Peugeot previously tried its luck with a plant in Brazil which had a sizeable capacity to make mopeds and cycles. But output never reached half of capacity and Peugeot gave up the project as a bad job. Whether VW goes ahead with the moped project depends a great deal on the kind of government incentives it might attract.

Meanwhile, the news about the Beetle is that it will remain in production in Brazil—where the last surviving examples are manufactured—for at least another five years. VW do Brazil has just completed its latest five-year plan and the Beetle has an important part to play throughout.

## Technical News

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## COMMUNICATIONS

## Fault-finding by telephone

ALTHOUGH REMOTE fault diagnosis has been employed by several computer makers, Digital Equipment Company is to implement a system which it claims is unique. In that the diagnosis itself is conducted entirely by a computer which "inspects" the faulty mini at the other end of a phone line.

Customers with 11/70s will have the front panel replaced by a microprocessor-based console. It works straight into a Post Office Date line using a Modem 212.

All future high-end and medium range processors introduced by the company will have these diagnostic systems built in. The company believes that the trend is inevitable, even if the cost of machines is increased as a result; with hardware costs dropping continuously in real terms, the cost of a machine is in any case not the key feature but system availability seven days a week is.

Servicing is also becoming more expensive in its conventional form since it is labour intensive, while at the same time fuel costs will have a serious impact on the use of vehicles.

Meanwhile, the cost of communications lines in real terms will tend to move downwards.

As the public packet switching networks start coming into use, transmission speeds will rise from today's 300-1200 baud up to 9600 baud. Furthermore, the prospect will then arise of paying for line time only exactly when needed—using packets. Faulty machines could be polled and attention paid to them only as necessary.

Among pioneer users (there are about 30 in the UK already) are The Chemical Bank, London, Rio Tinto Zinc, Bristol, and British Ropes in Doncaster.

UK general manager of DEC, Darryl Barbe, believes that these kinds of technique will soon be widespread in the data industry. Similar techniques are coming into use for remote fault finding in telephone exchanges and ultimately it seems likely that many kinds of industrial product, increasingly themselves controlled by micros, will be fault diagnosed in this way.

More from Digital House, King's Road, Reading, Berks (Reading 85555).

GEOFFREY CHARLISH

## ALUMINIUM

## Packaged extrusion plants

A VOYAGE to the U.S. by London-based aluminium specialist Ian Blackhurst has resulted in the introduction to the UK of a new cost-cutting method of extruding aluminium.

Traditionally, Britain has relied on a number of highly expensively-equipped large extrusion plants to produce items in extruded aluminium, and it is common for a company specialising in, say, the supply and fitting of double glazed windows to have the frames made and cut in such a plant. Such a company would almost probably own sole copyright to the shapes from which its aluminium products are produced.

Using the L.P.T. process offered as a leased package, every small item in aluminium should now be much cheaper to produce.

It is viable for companies using upwards of 700 tons a year (whose savings are promised to be between £180,000 and £300,000 a year) and includes the supply of all machinery, complete installations and comprehensive training of staff (one machine will usually require a labour force of nine), help with buying of aluminium billets, continuous mechanical main-

tenance, and full advice and aid to companies wishing to jointly develop an IPT extrusion process.

He returned to this country, and formed Indirect Press Techniques which provides a complete aluminium extrusion service to companies wishing to produce their own extrusions—and so cut operating costs.

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tenance, and full advice and aid to companies wishing to jointly develop an IPT extrusion process.

INSTALLED by Birmingham estate agents, Shipway, Dobie and Earle, a new system will handle regulations introduced by the Royal Institution of Chartered Surveyors.

Named PROMIS (an acronym for PROperty Management Information System), it is being marketed by Geest Mini-computer Systems to estate agents in Britain.

It provides Shipway, Dobie and Earle with on-line computer facilities which exactly match needs. In Shipway's case the system runs on its own computer, but it can equally well operate through a computer bureau.

Based on a master file and a tenancy file, the service takes account of the estate agent's clients, properties and tenancies, and loan, investment or survey information.

For most purposes, especially at power levels up to 50b, pulse-width modulation has not been an economic proposition.

However, engineers at the Mullard Application Laboratory have built a PWM synthesised sine-wave system which exploits a purpose-designed micro-controller and other advanced components, now in production at Mullard.

The Mullard solution provides sinusoidal motor currents and full torque from crawl to top speed. It uses standard induction motors and its cost is low.

Mullard, Torrington Place, White House Chambers, Spalding, Lincolnshire PE11 2AL 0683.

Geest Computer Services, White House Chambers, Spalding, Lincolnshire PE11 2AL 0683 61111.

More from Digital House, King's Road, Reading, Berks (Reading 85555).

GEOFFREY CHARLISH

## VENTILATION

## Guide to equipment

A HANDBOOK on suitable ventilation plant for rubber and plastic processes, together with sufficient technical information to enable company staff to design, commission and supervise the installation of ventilation systems, has been compiled by the Rubber and Plastics Research Association in association with the Building Services Research and Information Association.

Price is £8 (RAPRA's UK members) or £9.50 (UK non-members), and £25 to overseas customers.

## ELECTRONICS

## Power conversion circuits

CONTAINED within a standard 24 pin dual in line package from Gresham Lior are complete dc to dc power conversion circuits.

Available with five or 12 volt inputs, the devices can be supplied with five possible output voltages including five, 12, 15, ±12 and ±15 volts.

Called Gemini 600, these one watt units will fit standard integrated circuit sockets and printed board drilling patterns and can be assembled economically and quickly. They

With the installation of an Impres Extruder in their own factories companies are promised dramatic cutting of purchasing costs (aluminium extrusions are currently purchased through an extruding company), increasing working efficiency, and the continuance of production unaffected by outside influences.

IEC, 174 Honeypot Lane, St Albans, Herts, SG1 1EQ (01-734 7343). DEBORAH PICKERING

It is viable for companies using upwards of 700 tons a year (whose savings are promised to be between £180,000 and £300,000 a year) and includes the supply of all machinery, complete installations and comprehensive training of staff (one machine will usually require a labour force of nine), help with buying of aluminium billets, continuous mechanical main-

tenance, and full advice and aid to companies wishing to jointly develop an IPT extrusion process.

## JOBS COLUMN, APPOINTMENTS

## National hunt for unusual chief executive

BY MICHAEL DIXON

AS ONE whose only mount has been a bicycle, I rather bridle at a certain form of verbal imagery, which, among job advertisers, seems to be a favourite means of expressing desirable managerial qualities.

Since many good managers must come from much the same stock as myself, I suspect that any recruiter who assumes that this imagery will necessarily attract or even be understood by capable candidates, must be riding for a fall. The imagery to which I refer is typified as follows:

"Wanted: odds-on thoroughbred with classic track record—strong finisher, and with good staying power when the going is rough."

Ordinarily the Jobs Column shies away from such tawdry metaphors. But readers should be warned that I may stray off course in discussing today's first job which, as managerial posts go, is something of an outlier.

The opening is being offered by recruitment consultant Richard Mooney, of Spicer and Pugler. It is for a managing director who is wanted in the horse-racing centre of Newmarket by a biogstock agency with a reported turnover of £3m. Mr. Mooney may not name the employer, which is a privately owned company.

He therefore promises to abide by any applicant's request not to be identified to the company until permission is given.

The recruit will be responsible through the chairman to the Board of the group, of which the agency seems the principal operation. The newcomer's domain includes departments engaged in four main kinds of activity.

First is broking—as is distinct from breaking—in fine horses. The second department combines what Mr. Mooney describes as "stallion services" with insurance and shipping. Third is the administrative department, led by the manager/accountant. The other activity is dealing in saddles and associated equine supplies.

As well as developing these activities, the incoming managing director will be expected to extend the business. The Board considers that a suitable line of expansion would be into other branches of the high-price, high-return investment market such as fine art.

The kind of experience thought necessary is broking and financial investment work of some sort, which has developed skill in "middleman" negotiating of business deals and the ability to manage 30 to 40 staff. First-hand knowledge of property, commodities and insurance would help.

If candidates are familiar with the marketing of blood-

stock, they will obviously have a strong advantage, and experience in farming or horse-racing would certainly do no harm. But they must not be gamblers.

In addition, Richard Mooney says, applicants need to be "a commanding presence of strength without abrasiveness." I take it that he means that the new managing director must not go at the job like a bull in a china shop. The age indicator is about 50.

Rewards include a profit-share or bonus based on results, plus basic salary negotiable from £10,000 to about £17,000. Other perks include car, and there is a prospect of share-purchase. Mr. Mooney is holding the starter's flag right at this minute at 3 Bevis Marks, London EC3A 7HL; telephone 01-233 2683, telex 884257.

## Prontaprint pair

SINCE northern entrepreneur Edwin Thirwell began his Prontaprint business in the franchising of small shops offering printing services, his managerial span has expanded greatly.

Added operations include a contract cleaning business, a computer company and a property agency. The Prontaprint franchises, whose customers tend to be small-to-medium sized companies, are said to be growing strongly.

Mr. Thirwell now intends to move from the UK headquarters some 10 minutes from Tees-side Airport and move abroad to build on overseas links already established in Canada and South Africa, not to mention the Channel Islands. In doing so, he will take on the sole title of chairman, and he is therefore in need for someone to replace him as managing director of the Prontaprint group.

This job is one of two in the group being offered by Richard Robinson of the Otterden recruitment consultancy.

Further developing as well as the major concerns of the recruit—the aim is to increase the £5m turnover to £60m in 1984. Strength in financial management is important, so candidates should have specialised in finance, perhaps as a qualified accountant, before climbing to become general managers with responsibility for profits and demonstrably able to lead a Board including executives covering sales, franchising, operations and, of course, finance.

The basic salary for this job is negotiable around £22,000.

There is a profit-share among the other benefits and there is up to 10 per cent of equity available for a share-stake which Mr. Robinson says "in the longer term may become unavoidable."

The second opening is for someone capable of becoming sales director within about 18 months. To reach the £60m target

get. Mr. Thirwell projects that the group will need to establish 50 new franchises a year, by which time the print-shops will almost certainly have extended their services by the incorporation of a wider variety of equipment useful to small and medium sized businesses.

Continuing this growth will be the main responsibility of the second recruit, who will need to identify and guide franchisees, develop new ranges of products, and train and lead the sales force. Much mobility will be needed.

Candidates should be successful sales managers in either the business machine or allied printing field, or in advertising or insurance. The age range is 35-40. Bonus on results should add 50 per cent. I'm told, to a basic salary around £10,000 to £12,000. Perks include car.

Inquiries to Richard Robinson at 199 Knightsbridge, London SW7; tel. 01-589 1444, telex 24788.

## Magazines

THE NEXT offer raises a certain nostalgia in me because I started in journalism on monthly magazines, at the advanced age of 22. Those I have worked on gloried in the titles, respectively of: Skinner's Silk and Rayon Record, the Paint and Wallpaper Retailer, and—believe it or not—the Pet Store and Aquatic Trader. Even now,

I can't look at a monthly magazine without wanting to sing Gaudeamus Igitur.

So I am touched to say that someone with successful experience of managing and developing the business side of such magazines is required by James Denholm, of Financial Appointments, to be managing director of the small and relatively recently acquired magazine subsidiary of a privately owned group based in London.

There will be profit-sharing plus a salary of around £10,000, and a car among the perks. Mr. Denholm can be telephoned at 01-734 2803.

Alternatively, written applications with detailed career outline and candidate's telephone number should be sent to him at 18 Golden Square, London W1. He guarantees not to disclose names if so requested.

## Africa

FINALLY, last Thursday I pointed out that a consultant in development banking, being sought by the Fund for Research and Investment for the Development of Africa, might be decisive in preserving a Western-style democracy there. That was a true statement, but F.R.I.D.A. is concerned lest my comment be taken to apply that the fund is politically committed. It is not; its sole concern is to foster development in African countries, regardless of their political philosophy.

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appointments

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QUALIFIED ACCOUNTANTS  
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Scotland's largest Bank requires two young Accountants with at least two years post qualifying experience, preferably including taxation, for its Corporate Finance Division in Edinburgh.

The principal responsibilities of the positions respectively are:

- 1) The preparation of management and statutory accounts, taxation, consolidations, forward planning and cash forecasting in respect of leasing subsidiary companies.
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Salaries negotiable. Other benefits include a non-contributory Pension Scheme and attractive House Purchase facilities.

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Candidates, probably in their mid 20's, will be working in accounting, auditing and allied fields with responsibility for the maintenance and development of audit manuals etc., the development of existing training material, and with occasional involvement in high level quality reviews. There are excellent prospects for the successful applicant who must possess the strength of character and dynamic qualities needed to succeed in this demanding environment.



Please telephone 01-405 9292 or write to Alan Pashard,  
Kidsdon, Columbia House, 69 Aldwych, London, EC2B 4BY.

## FINANCIAL ASSISTANT

The Financial Controller of an international freight-forwarding company located at London Heathrow Airport is looking for a Financial Assistant who is proficient in all aspects of accountancy with at least five years' experience. A knowledge of computers and airline/freight forwarding an advantage. Salary is open and negotiable depending on experience. Please send a written application stating qualifications and career to date.

Write Box A7019, Financial Times;  
10 Cannon Street, EC4P 4BY.

## 2 PART/QUALIFIED ACCOUNTANTS

£7,000+ PER ANNUM

A large catering organisation situated in the West London area require two Accountants to handle various contracts abroad. The persons appointed must be prepared to travel on occasions for short periods only abroad to various company sites.

For further details contact:

Joyce Cairns Immediately on 01-748 9006

ALPRE MARK STAFF BUREAU

## ACCOUNTANT

A well-established National Charity seeks an Accountant for its headquarters in the Kensington area of London. Good educational background and able to deploy and control staff. Not necessarily Chartered. Suitable early retired. Salary negotiable but not less than £6,500 per annum gross, and Top Hat Pension.

Apply in writing to:

Personnel Officer,  
Distressed Gentlefolk's  
Aid Association,  
Vicarage Gate House,  
Vicarage Gate,  
London  
W8 4AQ

ACCOUNTANT  
Credit Control & Management  
Information

£6385—£7610 p.a.

We are seeking an accountant (preferably qualified), with experience of financial and management accounting in a commercial environment, to be responsible for the unit providing credit control, management information and internal control systems, including the supervision and direction of staff. Experience in computer-based accountancy systems is essential.

We would consider applications from non-qualified accountants, preferably those with knowledge gained in publishing or advertising.

Starting salary according to qualifications and experience. Based Central London. Relocation expenses considered.

Contact us immediately for further details and application form (quote ref. 1039/FT and enclose s.a.e.); BBC Appointments, London W1A 1AA. Tel: 01-580 4468. Ext. 4619.



These advertisements appeared in the Financial Times on January 15 1980

Job Title	Salary	Location	Advertiser
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Management Accountant	£9,000	Essex	Ernst & Whinney
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Credit Management	£2 Neg.	UK or Brussels	Robert Half
Treasury Role	£10,000	London	Robert Half
Qualified Accountant	£9,000 + Car	S.E. London	Robert Half
Divisional Accountant			
Banking	£9,000 + Mortgage Benefits	Surrey	Robert Half
Young ACA Accountant	£5,500	London	Thacker Motor Group Ltd
Young Qualified Acco.	£2 Neg. Up to £10,000	—	A & A Consultants
Chief Accountant	£8,000 + Car	N.W. Surrey	A & A Consultants
Accountant	£7,000 + Car	N. London City of London	Provident Mutual Life
Investment Accounting	£6,000	Sheffield	Glynwed Group Services
Taxation Accountant	—	Birmingham	Phone Richard Leibnitz on 01-637 9661
Accountant	£7,000-£8,000	London W1	

For the full text of the advertisements please see the Financial Times of that date or telephone Sally Stanley on 01-248 5587.



## BRUSSELS

A qualified accountant with director potential is required by a well-known US group which is establishing its European Corporate HQ in Brussels. The appointment, as European Accountant, reports to the Regional Controller. Specifically excluding audit, the role embraces investigations, performance monitoring and systems development. Applicants must be mobile and should speak good French. Benefits include low taxation and excellent prospects exist worldwide.

## ACA FOR OVERSEAS

A highly respected medium-sized professional practice requires two seniors — one for the Pacific Islands, the other for Central Africa. The former will primarily be engaged in audit work while the opportunity to undertake special assignments. The latter's work will be of a consultancy nature regarding financial and management reporting systems. On completion of these short term contracts employment can be offered in London.

## AMBITION FOR OVERSEAS

**W. London**  
A high calibre, recently qualified ACA is required for this analytical, investigative and advisory role. It arises within the world-wide headquarters of a multi-national and highly regarded group. The successful applicant will report to the Chief Accountant who takes a particular interest in developing his staff. The present incumbent has earned promotion within 18 months. The new job holder will be expected to do the same.

## MANAGEMENT POTENTIAL

£2,500 + benefits

As a qualified accountant with 2 years' industrial experience you would bring excellent prospects with this British manufacturing company, a highly respected leader in its field. Your principal responsibilities would be the preparation of a comprehensive financial package including profit statements and sales analyses for one of the divisions, control of divisional accounts and investigations into accounting procedures, recommending improvements where necessary, in addition to staff supervision.

## INTERESTED IN A TAX CAREER?

c. £2,000

A household name group wish to recruit a young accountant who has some tax experience or the willingness to learn. You will work as part of a team of six handling all the UK and overseas tax problems for the group. While learning from experts you will be enhancing your future career prospects as previous incumbents have been promoted or obtained senior tax executive appointments.

Tel: 01-606 6771

Lee House, London Wall, London EC2Y 5AS

## ROBERT HALF

Accountancy & Financial personnel specialists

## INTERNAL AUDITOR

c. £8,500

The European Division of a successful multinational corporation seeks applicants for the new position of Internal Auditor based in Surrey.

The job will report to the European Director of Finance and covers operations in five countries, with sales of \$120 million and assets of over \$80 million. In addition to formal internal audit programmes and associated investigations, the function will assist management in developing more efficient approaches to their business activities.

The appointment calls for an exceptional young Chartered Accountant, with initiative, analytical powers, a mature presence, and the urge to treat and develop a useful new role in a progressive management environment. A facility with European languages would be an advantage.

For the right person, the job provides an opportunity for career development in a few years into senior management.

Please send a concise personal and career summary to the Personnel Director, Foxboro International Limited, 12 Swan Walk, Horsham, West Sussex RH12 1HQ.

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Relocation assistance is available where appropriate:

Please contact Bill Marshall, Personnel Manager, Product Supply Sector, ICL, Cavendish Road, Stevenage, Herts, SG1 2DY, quoting ref FT 1599, Tel





## Festival Hall

**Haitink**

by MAX LOPPERT

The conductor of the Sunday evening London Philharmonic concert was, for a period of 12 years only recently completed, the orchestra's musical director, consolidating during that time a position as one of the most justly admired musicians before the public. The conductor of Sunday's Mozart and Beethoven symphonies and of the Poulenc *Gloria* was the same Bernard Haitink, and an unfamiliar one: the old breadth and depth of musical concerns, the old muscular orchestral control, seemed to be combined with a quite new freedom, even flamboyance, of performance manner.

More important, though the matters are closely linked, one sensed in the music-making a new release, a character of outward exuberance, matching inward strength. Because in playing of uninhibited brilliance there was not the least suspicion of vulgar show, this *Bohème* Symphony made for once a properly ceremonial effect. So often the attention is perhaps unwittingly drawn to the quantity of the 18th century small-tail in the material; here, one witnessed with delight an astonishingly grand structure being built out of it.

The approach to Poulenc's late choral work was through Stravinsky, and, in the cut and thrust of the rhythms, the sharp

## Wigmore Hall

**Eugenja Krasnoselsky**

by DOMINIC GILL

An unusually large crowd for a Sunday afternoon turned out to hear the Wigmore debut of the Russian pianist and Neuhans pupil Eugenia Krasnoselsky—drawn perhaps by an impressive (though undated) list of testimonials and reviews quoted in her brochure, including one from another distinguished past teacher, Michelangelo?

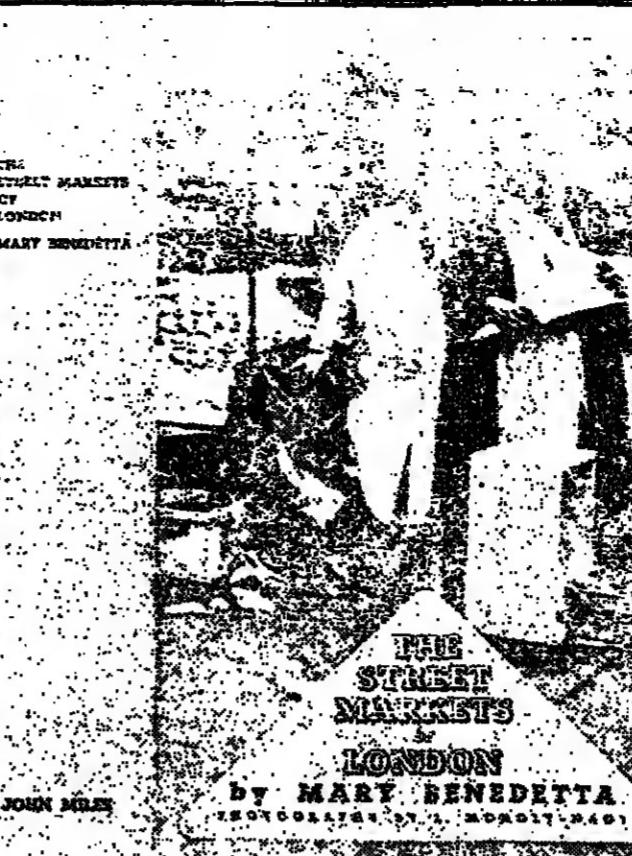
This was not strictly speaking, however, Miss Krasnoselsky's debut at the Wigmore. She has "played" there before, under another name, as "Eugenja Keren"; and, by all accounts she could be worse advised than to change it again before she plays there next. The best part of her programme that I heard was the Bach Prelude and Fugue (in G sharp minor) which began it: a tolerably thoughtful and recidive performance, decidedly conceived for the Romantic piano-forte rather than for any relative of the harpsichord; and sprinkled liberally with fades *al niente*, but with a certain fragile warmth, whole and consistent to itself.

The rest was very much less successful. It was not so much the slips of memory, or the quantity of untidy splashes in the playing, which fundamentally marred her account of Beethoven's op. 2 no. 2—any pianist could have made them and brought the work off in spite of it. Nor was it her unnerving tendency to play 32nd-notes (demisemiquavers) as if they were 64ths, or the very strange things that went on in the staccato bass line of the Largo. Much more important was the lack of any sense of line, or direction, or centre in

Dr. Roy Strong wins Shakespeare Prize for 1980

Dr. Roy Strong, the Director of the Victoria and Albert Museum and distinguished art historian, has been awarded the Shakespeare Prize for 1980. The award, one of the most valuable of international cultural prizes, was announced by the Anglo-German jury of the FVS Foundation of Hamburg. The prize is awarded annually by the Foundation to a United Kingdom citizen for outstanding achievement in the Arts, particularly in relation to the U.K.'s contribution to the European cultural heritage.

In addition to the honour of the prize, here is a cash award of DM 25,000 (approximately £6,400) and a scholarship of DM 7,200 (approximately £1,850) for one year's study at a university in the German Federal Republic. The prize-winner has the right to select the scholar.



Moholy-Nagy's design and photographs for a book dust-jacket

## ICA

**Moholy-Nagy: All-Rounder**

Just as it is always worth remembering that the great artist is not necessarily the great innovator or trail-blazer, so we must accept that what might often prove to be the most valuable contribution made by the committed avant-garde is not a work of art exactly, but rather an influence and example, a peculiar vision and a way of response. The history of the Modern Movement is in large part the history of true but minor artists of real importance and some achievement; and of those active in the period between the wars, the Hungarian artist, Laszlo Moholy-Nagy stands out as one of the most consistently inventive, stimulating and engaging.

And though it is hard to point to any single item in his extensive and extremely various œuvre as an undoubted masterpiece, or to identify particular qualities of painterliness or draughtsmanship, or some such graphic facility, his work remains nevertheless as lively and potent as ever it was, most especially so when seen as a whole. The demonstration is clearly and concisely made at the ICA, in the small retrospective exhibition that the Arts Council has put together (until February 10, and then on to Leicester, Edinburgh and Newcastle).

Miss Krasnoselsky apparently has very small hands: for in the first three of Debussy's *Images* she arpeggiated any and every chord above an octave wide, as well as many that are not—as extraordinary liberty, and an overpoweringly vulgar and un-Debussian effect. All three performances, in any case, were in other respects exceedingly approximate, shot through (and all but shot to pieces) with wrong dynamics and pedalling, wrong phrasings and wrong notes.

She devoted her second half to Chopin and Liszt. I stayed for her "West Wind" Etude—whose effect would have been clearer, if she had let up the sustained pedal once or twice more during the course of the piece; and for the first movement of Chopin's B flat minor sonata, delivered with all the intensity of, and about the same impact as, in *A Monastery Garden*. Whatever she does in the future, under whatever name, Miss Krasnoselsky should at least summon all her self-critical respect and remember that, although no mortal name is sacred, the names of Neuhans and Michelangelo are not yet common enough to be taken in vain.

Indeed he revealed himself as a designer of genius, intermediate, inter-disciplinary man

and as the commissions rolled in, the more he found himself working for someone else, the more true to himself he seemed to become. And what is remarkable now in all his commissioned work is not how good, how fresh and original, but how unpredictable and self-effacing it is. A map of the world modified for the benefit of Imperial Airways, for example, although admirably effective superficially, is in fact something rather more than that, a deceptively wry and thoughtful piece of work that any latterday conceptualist would be proud to show. And the same can be said of his posters for London Transport that explain the mysteries of the escalator and the sliding door, of his window displays for Simpson's, and his work as an exhibition designer generally. His graphic design set its mark on the general style for a generation, setting standards of economy, wit and elegance that were all too rarely matched, and as rarely acknowledged. The Parker 51 pen, which he designed in 1941, is somehow a fitting and characteristically anonymous memorial to him, and to his life's work.

And there is, on the other hand, his practical gift. Once he begins to put things together, to manipulate and re-arrange his work, his work comes alive. Put a tool in his hand, and he would be sure to do something imaginative and creative, a natural experimenter unrestricted by the conventional disciplines of the Arts.

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Indeed he revealed himself as a designer of genius, intermediate, inter-disciplinary man

جذب

## THE ARTS

## Tower, Canonbury, N.1

**The King's Clown**

American writer David Vando courageously seeks to combine his shillies with those of Molière to depict the frustrations and tenacity of the man who diverted and satirised the Court of Louis XIV. Scenes from *Tartuffe*, *The Miser*, and *The Bourgeois Gentleman* and *The Imaginary Invalid* are interleaved with Mr. Vando's narrative of the tragic-comic and farcical aspects of Molière's life.

It is a neat contrivance—and some of it seems very contrived. When, after the playwright's death, his collaborator La Grange (David Kitchenham) has the idea that the company will describe Molière's life, there is a triteness that would beg a cue for a song in a second-rate musical. At the conclusion Molière lies delirious, and is visited by figures from his past spot lit behind a gauze. How many times are we to be haunted by this device?

The play, receiving its British premiere, is tidily constructed, albeit self-consciously so, and usefully charts Molière's peripatetic sickness and his determination, at any cost, to keep

his company going—a point not lost on the enthusiastic Tavistock Repertory members who grew in confidence to become very much a company by the end of the evening.

Mr. Vando does instil a humour and pace into his episodes that is not out of keeping with the Molière extracts. The scenes do not show and this is no mean feat. The second half, prone to moralising, is less telling and Mr. Vando and director Robert Pennant Jones should get far more impact into the denouement of the subplot concerning the identity of Armande, Molière's estranged wife, nicely judged by Valerie Whitehouse.

The Tavistock company is well able to meet the challenges of plays-within-a-play, relishing the Molière added in by Mr. Pennant Jones's lively and detailed direction. David Kitchenham's *Tartuffe* was a splendidly animated caricature and David Crawley, sympathetic as Molière, was a genuinely funny miser. Jill Barry, perhaps a ton-youthful Madeleine, also impressed.

## ICA

**Cage**

"MusICA," the series of contemporary music concerts devised by Adrian Jack, continued its second season at the ICA on Sunday evening with a programme devoted to John Cage. The thrust of these concerts has always been towards the "experimental" school, and such a tribute to its natural progenitor was inevitable and timely. Lip service is paid to Cage's music too often in this country. Only by regular performances by ensembles experienced in realising the indeterminate scores will we be able to evaluate and assess the intrinsic quality of his music—it's significance for the recent avant garde is unquestionable. The depth of Cage's neglect was emphasised by the inclusion of *Sixteen Dances* of 1956-57, however, the result is much more variable and the focus more firmly directed towards the sounds themselves. Pitches were obtained by projections from maps of the stars and distributed among the parts (a maximum of 86) by recourse to the *Chi*ing. Music Projects performed *Atlas* together with the later *Winter Music* for piano, and such a tribute to its natural progenitor was inevitable and timely. Lip service is paid to Cage's music too often in this country. Only by regular performances by ensembles experienced in realising the indeterminate scores will we be able to evaluate and assess the intrinsic quality of his music—it's significance for the recent avant garde is unquestionable. The depth of Cage's neglect was emphasised by the inclusion of *Sixteen Dances* of 1956-57, however, the result is much more variable and the focus more firmly directed towards the sounds themselves. Pitches were obtained by projections from maps of the stars and distributed among the parts (a maximum of 86) by recourse to the *Chi*ing. Music Projects performed *Atlas* together with the later *Winter Music* for piano,

Cage would doubtless now regard the result as merely the product of pre-determined mechanical process, but he can not disclaim all responsibility for the moments of genuine beauty and interest. In *Atlas* *Ecipitals* of 1956-57, however, the result is much more variable and the focus more firmly directed towards the sounds themselves. Pitches were obtained by projections from maps of the stars and distributed among the parts (a maximum of 86) by recourse to the *Chi*ing. Music Projects performed *Atlas* together with the later *Winter Music* for piano, and such a tribute to its natural progenitor was inevitable and timely. Lip service is paid to Cage's music too often in this country. Only by regular performances by ensembles experienced in realising the indeterminate scores will we be able to evaluate and assess the intrinsic quality of his music—it's significance for the recent avant garde is unquestionable. The depth of Cage's neglect was emphasised by the inclusion of *Sixteen Dances* of 1956-57, however, the result is much more variable and the focus more firmly directed towards the sounds themselves. Pitches were obtained by projections from maps of the stars and distributed among the parts (a maximum of 86) by recourse to the *Chi*ing. Music Projects performed *Atlas* together with the later *Winter Music* for piano,

Scrupulously performed as it was by Music Projects/London directed by Richard Bernas, it proved one of the more fascinating of the middle-period works. Contemporary with *Music of Changes* and following the *String Quartet*, *Sixteen Dances* is fully notated and scored, derived from the rhythms of a set of dances choreographed by Merce Cunningham. Fragments of melody and harmony are superimposed and refracted using procedures with "magic squares"; the result is given to an ensemble of piano, violin, cello, flute, trumpet, and four percussion. It lasts nearly an hour and could be 20 minutes shorter, but there is something fascinating in its obsessive play of textures and motives. Piano ostinati are punctuated and broken up by jagged chords, the elements are reformed and redistributed; motives pass between the instruments moving in and out of phase.

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It's difficult for conventionally trained musicians to obtain the completely free association of pitches that Cage requires in *Atlas*; a percussionist cannot resist ending a sequence of drum strokes with a reverberating cymbal, a wind player inevitably gives some shape and direction to his cluster of notes.

ANDREW CLEMENTS

## Elizabeth Hall

**Mainly Beethoven**

"Mainly Beethoven" again. Earlier, in the cycle *An die ferne Geliebte*, his sensitive intonations had been somewhat compromised by similar suggestions of heaviness and effort. If the words of the songs are occasionally lachrymose, Beethoven's settings have a joyous gleam that was chiefly to be heard in Isopp's crisp playing.

DAVID MURRAY

The accompaniments were correctly bright and forward, each a pleasure in itself. More, please! Haydn composed a dozen of these; Miss Armstrong really ought to record the lot.

For five of Beethoven's Celtic folksong arrangements, the accompaniments were taken over by the Parkman-Fleming-Roberts Trio, and Miss Armstrong was joined by John Shirley-Quirk. Beethoven took some trouble over the work, and the Trio rolicked in their music; the singers were unanimous in feeling, though it must be said that their voices did not make a natural blend—in duet with Miss Armstrong's oboe sound, Shirley-Quirk's bassoon

haritone seemed constricted. Earlier, in the cycle *An die ferne Geliebte*, his sensitive intonations had been somewhat compromised by similar suggestions of heaviness and effort. If the words of the songs are occasionally lachrymose, Beethoven's settings have a joyous gleam that was chiefly to be heard in Isopp's crisp playing.

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For five of Beethoven's Celtic folksong arrangements, the accompaniments were taken over by the Parkman-Fleming-Roberts Trio, and Miss Armstrong was joined by John Shirley-Quirk. Beethoven took some trouble over the work, and the Trio rolicked in their music; the singers were unanimous in feeling, though it must be said that their voices did not make a natural blend—in duet with Miss Armstrong's oboe sound, Shirley-Quirk's bassoon

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## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 5EP  
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Tuesday January 22 1980

# Egypt, Israel and the West

AT THEIR recent summit meeting in Aswan, President Anwar Sadat of Egypt and Mr. Menachem Begin, the Israeli Prime Minister, spent most of their time discussing the least controversial question on their agenda. They had no difficulty in condemning the Soviet military intervention in Afghanistan. Both wished to gain what dividends they could from identifying themselves with the Western cause and offering their services to thwart Russian expansionism. For the time being, at least, the Afghan affair has overshadowed the Arab-Israeli conflict. Clearly, however, it will not make the implementation of the Egyptian-Israeli peace treaty any easier and even less pave the way towards a comprehensive Middle East peace settlement.

### Autonomy

Israel was quick to make use of the super-power confrontation over Afghanistan as an opportunity to demonstrate itself as a bastion of the West, to obtain more military aid, and to forge closer links with the U.S., not least by making available military facilities. Its hope also was that the gentle, arguably feeble, pressures from Washington for concessions in the direction of a more meaningful form of autonomy for the inhabitants of the occupied territories might be eased.

However, in spite of the bonhomie and good personal relations demonstrated by Mr. Sadat and Mr. Begin, Egypt has made clear its determination not to compromise further on the issue of Palestinian self-determination. Having refused to comply with Israel's request for a substantial increase in military aid, the U.S. has not only opted for Egypt's facilities and carried out joint air force exercises. It has also asserted with greater conviction than before its view that the establishment of a form of autonomy satisfactory to the inhabitants of the West Bank and Gaza Strip is more imperative than ever.

No progress was made at Aswan towards resolving the deadlock between Egypt and Israel on the form of self-determination to be granted to more than 1m Arabs who have now lived under military occupation for more than 12 years. Israel has continued to insist that autonomy should apply to people and not to the territories concerned and that it should be administrative in nature and

not legislative or juridical. Israel has also rejected any linkage between the negotiations on Palestinian autonomy and the implementation of the peace treaty. Not only Mr. Begin but also the Labour Opposition in Israel say and apparently believe that the creation of a Palestinian state of any kind can only lead to the establishment of a Soviet presence in the heart of the Middle East, jeopardising the very existence of Israel and Western interests.

Egypt has maintained that the negotiations must lead to independence and that peace with Israel is organically linked to the Palestinian issue. With such a basic difference and with Israel firmly in possession of the territory in question, Egypt can only bargain over the pace of "normalisation" of relations with Egypt. "Normalisation" is an integral part of the treaty and is supposed to be brought about when ambassadors are exchanged on January 26.

### More flexible

In the best of worlds the process must be a gradual one. Whatever Mr. Sadat's assurances to Mr. Begin, Egypt evidently intends to slow it down. Such tactics are the only means of bargaining at its disposal—apart from American pressure and persuasion—to try to bring about a more flexible Israeli attitude to the future of the occupied territories.

In the last resort Egypt belongs to the Arab world and values its membership of it more than relations with Israel. It has no choice but to reject the unchallenged Israeli concept of autonomy. Objectively, meanwhile, no form of self-government that does not satisfy the people of the occupied territories can be worth establishing.

Unsolved, the Palestinian problem will remain a source of instability that has in no way been removed by the crisis over Afghanistan. Certainly the search for a formula that fulfils Arab aspirations and recognises Israel's concern for her own security remains a daunting task especially as long as the Palestine Liberation Organisation refuses to recognise the Jewish State's right to exist. Meanwhile, however, Mr. Begin and his colleagues must be deluding themselves if they really believe that the West is likely to give unreserved support to their assertion of effective Israeli sovereignty over the occupied territories.

# Fiscal policy in recession

IN AN important speech yesterday the Financial Secretary to the Treasury, Mr. Nigel Lawson, restated and clarified the Government's fiscal objectives and the reasoning behind them. It is no news, of course, that the Government is committed to a long-term downward trend in public sector borrowing; but some of the Government's critics, including a minority of its supporters and official advisers, have been urging recently that it would be right to relax the pursuit of this objective when a recession is threatening. Mr. Lawson showed both that Ministers understand these arguments, and why they reject them.

### Confusion

There are in fact two lines of argument involved, which have become hopelessly confused. The first rests on a continuing belief in demand management—the idea that the Budget can and should try to offset likely movements in economic growth, adding to demand in a recession and cutting it back in a boom. Those who hold this view have recently adopted a new brief: a back of England research paper which shows that in "real" terms the borrowing requirement has been low or negative in recent years, once account is taken of the real capital losses incurred by holders of the National Debt.

Mr. Lawson made it clear that, in the Government's view, this whole line of argument is mistaken. If the Government has a firm commitment to containing monetary growth, as it has argued, that the fiscal balance cannot influence total demand. A high borrowing requirement simply raises interest rates, an unfavourable consumption—including public consumption—at the expense of investment.

### Inflation

It is the rate of inflation rather than the level of Government borrowing which controls the growth of total demand, as he argued, and as we also believe. A fall in inflation makes monetary policy less constricting, and directly releases corporate finance otherwise required simply to maintain activity for more useful pur-

poses. It is perhaps worth adding that a fall in inflation also increases the "real" value of the borrowing requirement as measured in the Bank of England's paper. Inflation accounting seems to support the Government's analysis, not that of its critics.

However, a second debate has been going on for some months in response to a speech by the Chancellor of the Exchequer, which was open to the interpretation that the Government would have to cut spending even more sharply because of the prospect of an economic downturn, which would reduce revenue.

This inspired a number of critics, notably including the Economic Adviser, Professor Terry Burns, to point out that such a rule would actually risk a downward spiral, in which Government spending would be further cut in response to every cut in private spending.

Yesterday Mr. Lawson made it clear that the Government does recognise the implications of recession: it might raise the borrowing requirement above the falling long-term trend which the Government is trying to achieve, leading to little change in recession years, with reductions when reviving activity and revenue made this possible.

### Constructive

We find ourselves in entire agreement with this basic philosophy—though an analysis of this kind is by no means a complete economic policy. We would stress first that not all ways of reducing public sector borrowing are equally helpful; cuts in expenditure, and especially of course to wasteful expenditure, make a far more constructive contribution than the imposition of higher prices and charges. The Government's methods of financing its own borrowing may also affect the burden, especially in the long term; debt service, after all, is now the largest item in public spending. But it is to be hoped that this clear and logical statement may help consolidate the recovery in confidence which promises to reduce the debt service burden in the most painless available way. What

## NORTH SEA OIL

BY RAY DAFTER

# Revolutionary concepts

## open up new vistas

**V**ISUALISE an oil production platform, fully assembled, being towed to the middle of the North Sea where it is connected to a cluster of already-drilled wells, and for 15 to 20 years the floating platform rides out the waves while it drains one of Britain's medium-sized offshore fields. And at the end of that time the whole unit is then towed to another field to be put into operation all over again.

Or—more revolutionary idea—a specially converted oil tanker steams to a seemingly insignificant marker buoy far out in the North Sea or, perhaps, the Atlantic. There a proboscis-type tube is lowered and oil is "sucked" into the vessel's storage tanks. The tanker is operated on a shuttle service between the field and an oil port until either the field is depleted or enough information about the reservoir has been obtained for a permanent production system to be used. The vessel is then sent off to exploit reserves elsewhere.

A few years ago these systems lay well beyond the frontiers of offshore technology. In the main, companies had little alternative but to produce oil through permanently-fixed structures: giant concrete structures, heavier even than the biggest tanker, or lofty steel platforms, pinned to the seabed by piles up to 420 feet long. The rising cost of these massive edifices, combined with the obvious limitation of water depth, restricts the use of fixed platforms to those fields which are fairly big and lie in water depths generally no greater than 800 feet.

Now that the UK is close to energy self-sufficiency and with North Sea oil prices around \$30 a barrel—almost double the level this time last year—the industry is in the mood to apply new technology in a bid to exploit reservoirs previously beyond its reach.

A breakthrough came last week when, after much speculation, the U.S.-based Continen-

tal Oil (Conoco) group and its North Sea partners announced that they would use the world's first tension leg platform (TLP) to develop the Hutton Field. The group, which also includes the British National Oil Corporation, British Gas, Amoco, Amerada, Gulf, Mobil and Texas Eastern, are to spend £600m on the project.

The cost is little different from the money the group would have to spend on a conventional steel platform. What is more, the depth of water above Hutton is only 455 ft, well within the range of fixed platforms. However, Conoco argues that it is wise to try out the TLP system at a depth where divers can be used.

Mr. Dennis Gregg, Conoco North Sea's vice-president in charge of the project, explained: "This gives us diver back-up in case it is needed for installation and operation."

The TLP system is designed to operate at depths up to 2,000 feet. Therefore it opens up for development a large new area of the UK Continental Shelf, mainly to the north and west of the Shetland Islands and Outer Hebrides. Several hundred million tonnes of prospective additional reserves (not yet discovered) have probably been put in the reach of oil operators. Each 100m-tonnes would be sufficient to keep the UK fairly self-sufficient in oil for 12 months.

The Tension Leg Platform is a floating structure, anchored to the seabed by vertical mooring lines. In the case of the Hutton Field these lines will be hollow tubes of steel, nine inches in diameter with 3-inch thick walls. When the platform has been towed into position the mooring lines will be attached to locking devices pinned to the seabed.

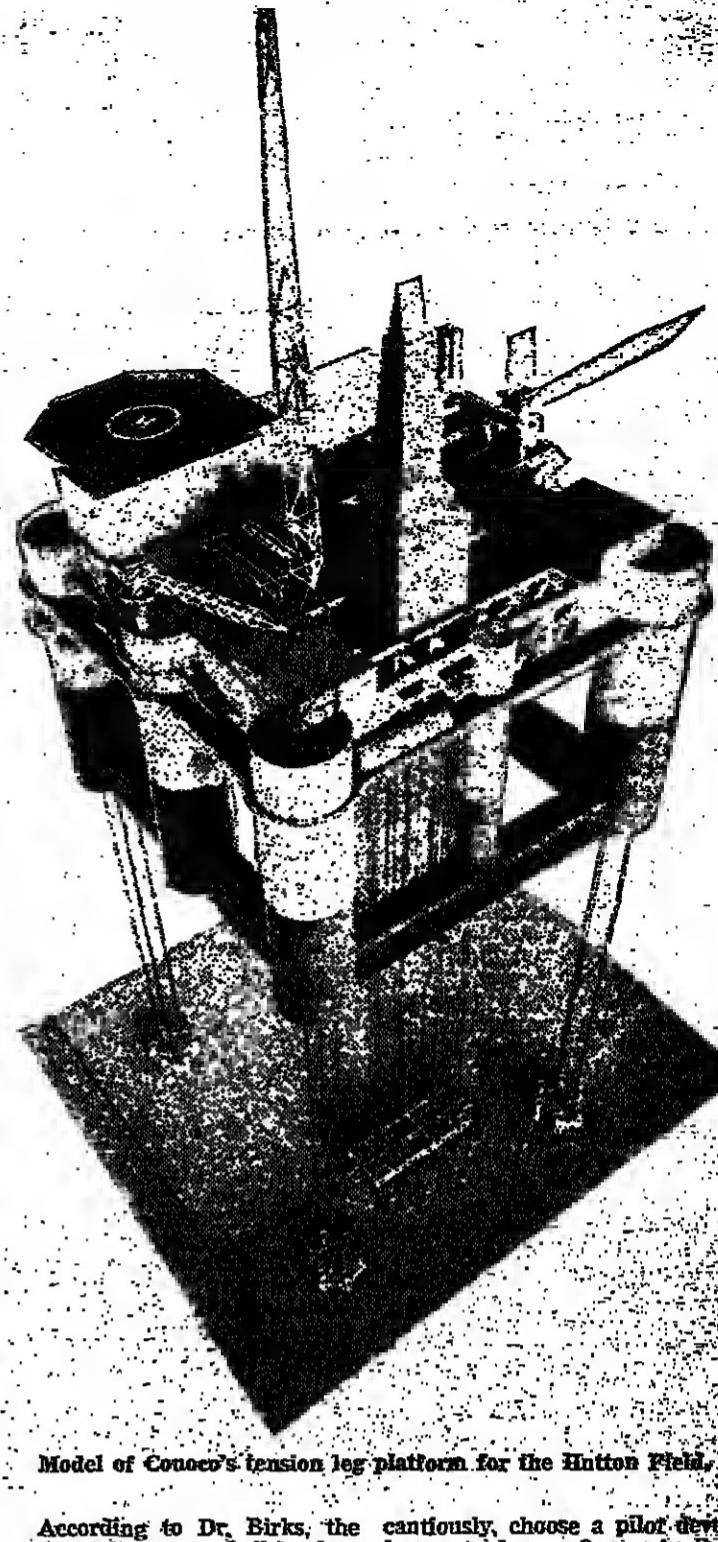
The ship would be equipped with a derrick through which a special type of seabed wellhead structure. Apart from a sonar transmitter on the seabed and a marker buoy on the surface, each needed to help the tanker captain to locate the well—there would be no other fixed installation. The remainder of the production facilities would be built into the tanker.

The ship would be equipped with a derrick through which a flexible riser pipe could be raised and lowered. The riser would be designed to lock on to

the quality of the oil and the characteristics of the reservoir. Furthermore, it is a waste business, for invariably the produced oil has to be burned. An exploration rig has no storage capacity. SWOPS would have facilities for producing, testing, storing and transporting all of the recovered oil.

BP has a number of oil-bearing concessions where SWOPS could be used, including its discovery in the Porcupine Basin off Ireland's west coast. There BP is said to have discovered a reservoir which, at present, looks too big to be ignored but too small to be a commercial proposition.

More significant, the system could be used for an extended test on the very big reservoir of heavy oil which has been identified about 40 miles west of the Shetland Islands. BP, Chevron and Imperial Chemicals Industry discovered this so-far unnamed field in block 206/8 in August 1977. Since then nine further wells have been drilled in the vicinity: three on block 206/8, and six in the adjacent blocks 206/7 (Elf/British National Oil Corporation), 206/9 (the Mobil Group) and 206/12 and 206/13 (Esso).

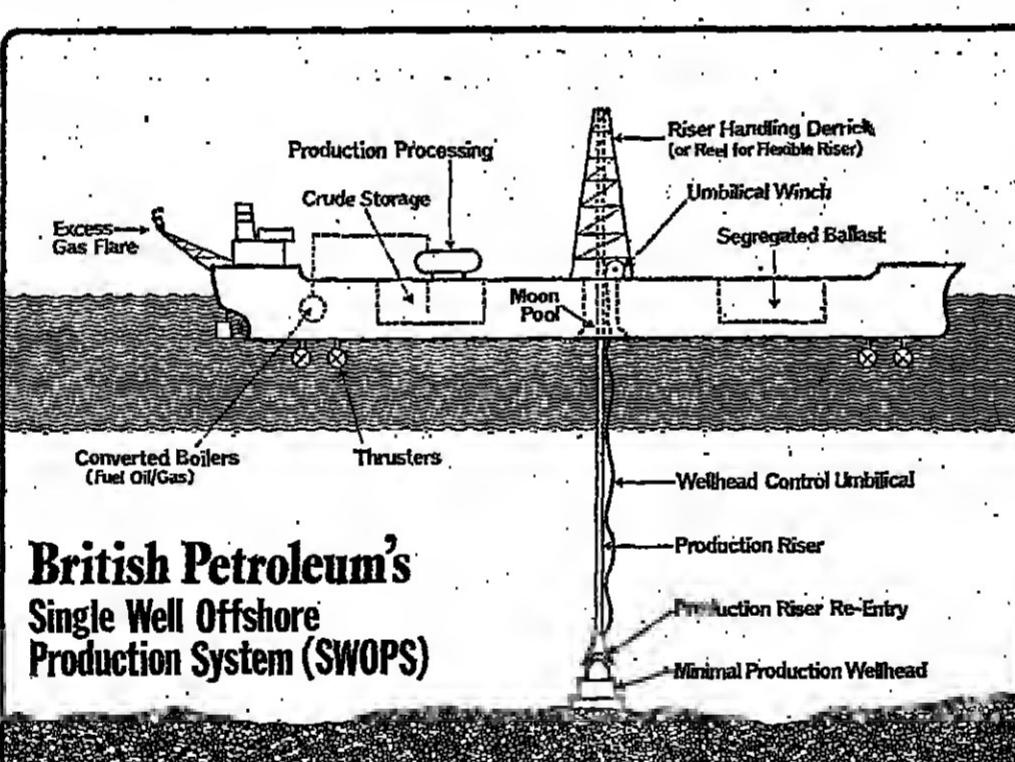


Model of Conoco's tension leg platform for the Hutton Field

According to Dr. Birks, the estimated amount of oil in place is between 3.5bn and 4bn barrels, of which about 2.6bn is in block 206/8. To put those figures in perspective, BP's prolific and lucrative Forties Field also contains some 4bn barrels in place.

Unlike Forties, the West Shetland oil does not flow well. The oil is heavy by UK standards (its specific gravity is about 25 degrees API); it is thick and sticky. To make matters worse, the reservoir rock itself is of poor quality. As a result, BP reckons that under normal recovery conditions it would be possible to recover only 6 per cent of the oil in place compared with a 46 per cent recovery factor in Forties.

Such practices are out of the question offshore—at least for the time being. Industry must find other ways of teasing oil from fields deep in the Earth's crust—hundreds of feet below water. But the industry is managing. Through the application of systems like Conoco's TLP and BP's SWOPS Britain's North Sea reserves will be stretched. Fields once considered to be too small or too remote are now being brought into the reckoning. Given careful husbanding—and the Government is currently grappling with the components of a new depletion policy—there is no reason why Britain's oil resources should not be made to last well into the next century. There is a growing body of opinion within the offshore industry which maintains that improving technology should enable the UK to remain self-sufficient in oil at least until the year 2000.



## MEN AND MATTERS

### Last post for the country P.O.

Given the vagaries of the delivery system these days, the Post Office may take a little while to deliver the 635 letters—one for every MP—sent off yesterday by Norman Taylor, general secretary of the National Federation of Sub-Postmasters. This organisation, based in rain-lashed Shoreham-by-Sea, is currently exercised by the strong possibility of its members being, at a stroke, reduced from 21,000 to 18,000.

According to the Post Office this would be the consequence of proposals to make child benefit and other payments fortnightly—or at even longer intervals—even possibly to pay them directly into bank and savings accounts. The result would be an immediate loss of income to sub-postmasters of 20 to 25 per cent. From a government point of view, such changes make perfect sense. Every time a child benefit voucher is cashed, for instance, the Department of Health and Social Security pays a fee of 35p. If this voucher is paid directly into a savings account, the cost shrinks to 5p a time.

The news for sub-postmasters is not quite as bad as it would have been a few years ago. The Post Office now compensates those forced into closing up shop with 18 months' salary and other benefits.

But for the wider public the proposed changes could have more profound implications. About 70 per cent of the business of sub-post offices is concerned with the payment of benefits. In Taylor's words, they are a central part of "the all-embracing welfare state." For instance, the DHSS has pursued a deliberate policy of shutting smaller offices; both it and the Department of Employment place increasing reliance on post offices. "They are," says Taylor, referring to the powers that be, "are looking at things from a purely monetory point of view without regard for the social consequences. . . . What

is not to be underestimated. Indeed, an essay question in CS exams last week required entrants to "Choose any city in the British Isles and describes how you would organise it for the Olympic Games."

The courses, Shillito explains, enable children to apply the dry facts drilled into them in maths and physics lessons to practical projects in the fields of engineering, electronics and fluidics. "The kids are motivated into actively enjoying the lessons," he says.

These sophisticated building sets, costing about £140 each, have been made on contract by Meccano since control technology was introduced to the curriculum in 1970. They are now used in about 500 schools and the prospects for further expansion seem bright since "A" level courses are also being planned.

Shillito has approached from Airfix, Meccano's parent, a half-pronounce that manufacture of the kits will be resumed. But since he still does not know where or when, he is keeping his options and his eyes open, and is ready to consider sources of supply other than the present one.

### Knowing question

Some readers will be familiar with the fiendish examinations inflicted on would-be high flyers entering the Civil Service. Lasting up to a week, these involve, for instance, being subjected to a mock TV interview—in front of a video camera—by someone impersonating Robin Day in a tough mood. The film is then watched and criticised by all the fledgling dyers.

Another favourite involves entrants writing a description of themselves from the point of view of a friend . . . and then of an enemy. Nowadays the acuity of the men and women guarding the corridors of power

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# FINANCIAL TIMES SURVEY

Tuesday January 22 1980

# ARAB CONSTRUCTION

Competition is growing fiercer as Arab countries complete the major phases of their development projects. Governments are able to force contractors to take lower profits and developing countries, in particular South Korea, are claiming an increasing share of the business. For this year at least, the market's expansion is likely to continue, but it has almost reached its peak.

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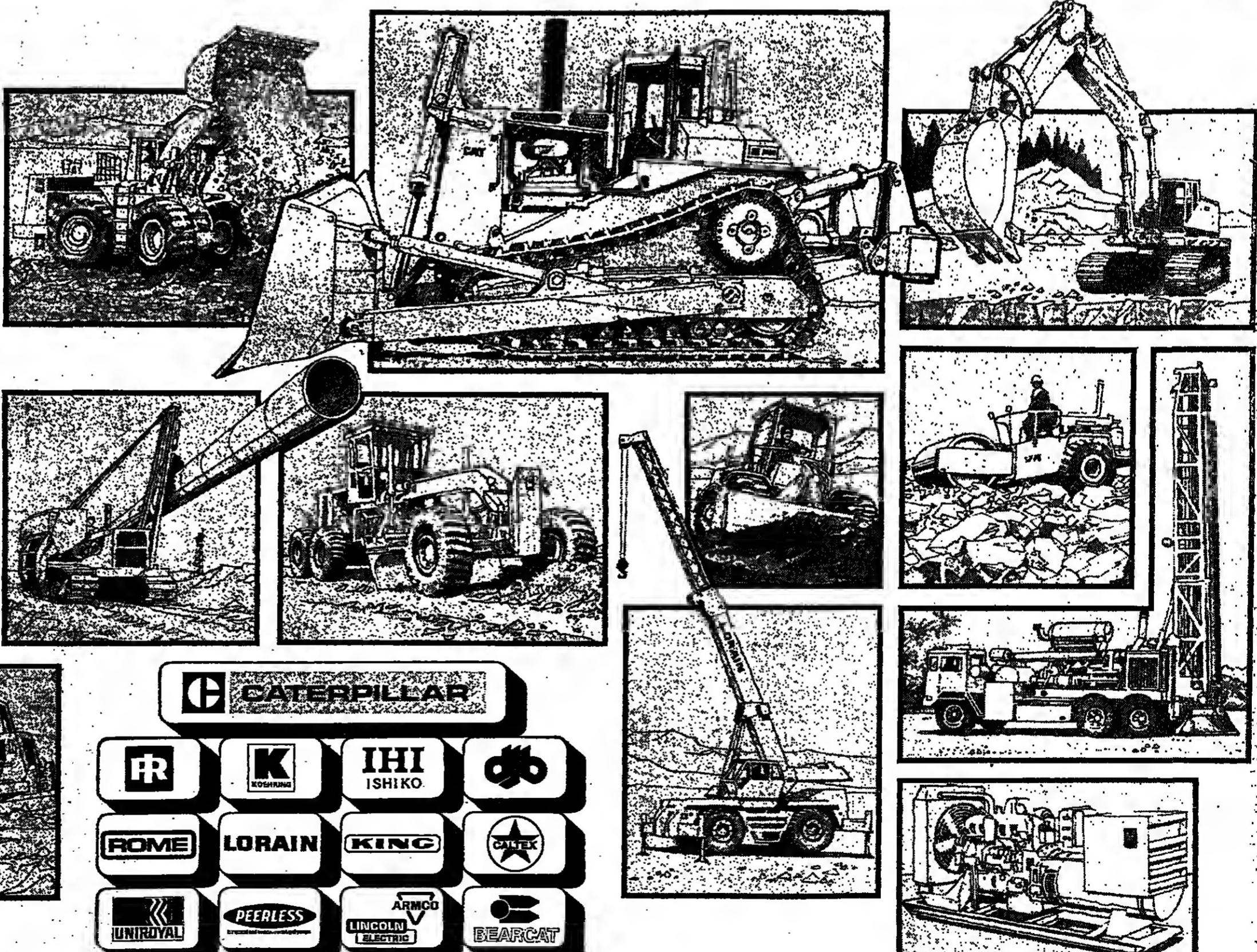
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## ARAB CONSTRUCTION II

## Demand peaking but still plenty of work

THAT THE Arab construction market would not continue to expand at the breakneck speed of recent years has been accepted now for some time. There were inevitable limits to what the oil-rich countries in particular could absorb. As a result, attention has moved from the installation of first generation infrastructure (in Kuwait, for example, this has been in place for more than a decade), and from overambitious development plans.

Selection of industrial projects has become more sophisticated, and greater attention is being paid to socially beneficial programmes such as housing, education and hospitals. But for the moment the market continues to expand. Estimates by Plantecor (Overseas) Research show that the construction market of the 12 main Arab countries in the eastern part of the Arab world was worth \$38.4bn in 1978 and that this was at least a rise of more than half over the previous year. This particular calculation omits Libya and Algeria.

But Libya in any case had recorded a decline in its construction market in 1978 of 13 per cent and is probably only a moderate prospect for construction growth in the future. The major share of the market was taken by Saudi Arabia with 38.7 per cent, followed by Iraq with 16.2 per cent.

**Exception**

The notable exception in the eastern Arab world among oil producers is Iraq. Most observers are agreed that this market will continue to expand. In the western part of the Arab world, Algeria, which is on the second fastest rate—13.1 per cent, and totalling \$7.1bn. The swiftest expanding market was again of some importance. It was Jordan which, although not of great size when compared with others, grew at 35 per cent during 1979, only slightly below that of its rate the previous year.

However, Plantecor, following its calculations reproduced in the current edition of Middle East Materials and Equipment, estimates that the size of the Arab market is likely to change significantly over the next few years.

The Saudi market, and this can be taken as a general guide

to the market as a whole, will reach a peak of \$24.1bn this year, a marginal rise over last.

But thereafter it will decline until it reaches \$15.1bn in 1985, a fall of 37.3 per cent.

Over this period the cost of materials will reach a peak of \$11.6bn in 1980 (accounting for 48.1 per cent of costs), and decline in 1985 to \$6.1bn (or 40.4 per cent), while labour charges will gradually take a larger share of costs, rising from 31.5 per cent (\$7.6bn) this year to equal the percentage total and costs of materials.

Plantecor believes, too, that the overall diminution in the market will be larger than that experienced in Saudi Arabia, in Kuwait (already down by nearly 10 per cent in 1979), Bahrain, Qatar, the United Arab Emirates (UAE) and Oman. Last year, only Abu Dhabi in the UAE and Oman recorded growth in their construction markets.

At the same time as the decline in these predominantly oil-producing countries of the Arabian Peninsula continues, Plantecor anticipates that Arab countries characterised as being either effectively without oil, or minor exporters, or virtually self-sufficient—i.e. Egypt, Jordan, Sudan and Syria—will begin to grow in terms of their construction markets through to 1985. In these countries the needs are mainly for basic infrastructure.

**Third**

The developments in Iran and Afghanistan have caused apprehension on the Arabian Peninsula (and in fact, by an unexpected irony, Oman—crucially situated to control the Straits of Hormuz—seems to have been the only State in the area not to have suffered over unrest), and this in turn must cause contractors to worry that the example of Iran, where a mass of major contracts has been cancelled, might, in the event of political upheavals, occur elsewhere.

It is interesting that in fact the cancellation of these contracts has not resulted directly in increased Western competition in the Arab world. A high proportion of the contractors in Iran were not already involved, there and so far have not shown signs of wanting to relocate their activities to this region.

In addition, the Soviet invasion of Afghanistan must raise questions about its long-term aims in the area, in part for

twice the size of any other Arab market assessed for last year.

Inevitably, forecasting is a hazardous business, and these estimates do not and cannot include the potential political uncertainties of not just the Arab world, but a region whose links and problems stretch over into Iran, Pakistan, and above all Afghanistan.

For example, as a result of the seizure of the Great Mosque in Mecca in November, and the taking of the U.S. diplomats as hostages in Tehran, the possibility was raised that American representation at the current large construction exhibition in Jeddah would be reduced. (It did not, in the end, affect it.)

**Favour**

Against this political uncertainty must be set the fact that if the size of the construction exhibition in Jeddah is a guide, with more than 600 companies represented, potential contractors still appear to favour investment in the Arab market.

But various characteristics over the next few years are bound to be strengthened. The first and most obvious is that with the market overall shrinking, competition must become stiffer and just as developing countries, with South Korea in the lead, will press their claims through lower prices, so also will the contracting companies of the West seek to offset the recession there by trying to make money in the Arab world.

Second, this must inevitably strengthen the negotiating hand of the host Governments who have already been able to play off bidders against each other in order to talk them into even lower prices. Furthermore, the cost of borrowing money has risen.

Third, the nature of industrial projects has changed, with less emphasis on extravagant duplication and more on complementary export orientated ones, based on local hydrocarbon resources.

Fourth, the size of contracts is likely to diminish. Turkish contractors who have made surprising inroads into the Arab market, and who claim to be working currently on contracts worth a total of more than \$2bn,

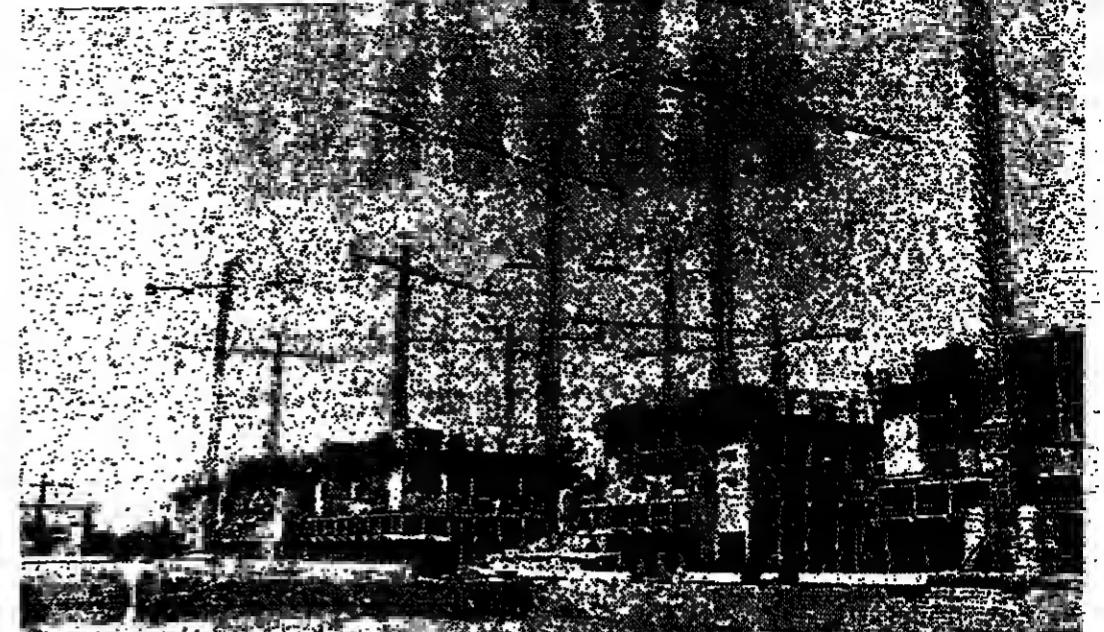
reckon that the next generation

of contracts will be mainly within the \$10m and \$100m range.

Finally there remains the Arab-Israeli conflict. To some extent the plight of the Palestinians has been overshadowed by events elsewhere and by the fact that Egypt and Israel seem determined to continue to press ahead with their bilateral agreement reached at Camp David and signed in Washington. But there will undoubtedly be a hostile Arab reaction to the exchange of ambassadors between Egypt and Israel, planned for February 26.

Sixth, there is a trend towards local contractors competing more aggressively. For example, Egypt's largest contractors are, for most projects, nearly self-sufficient. Finally, there must be the additional calculation that because the construction market in the Arab world—although likely to be lucrative for some years to come—has passed its boom period, contractors will begin to look elsewhere, towards the Far East in general and possibly Indonesia in particular.

**Anthony McDermott**



A housing estate in Jeddah. Emphasis is now being placed on housing, schools and hospitals.

## 12 MIDDLE EAST CONSTRUCTION MARKETS 1978 &amp; 1979. (1978 PRICES)

\$ mil. 1979/80 Market	Total '78 Construction	Labour	Material	1978		All Other Items (2)	Total (1) Construction	1978/79 change
				New Equipment	Used Equipment & Parts & Service			
Abu Dhabi	470	160	190	55	16	49	520	+10.6
Bahrain	370	126	123	45	20	57	350	+5.4
Dubai (3)	1,270	470	545	88	24	143	1,050	-17.3
Egypt	2,350	1,116	836	198	83	123	2,460	+4.7
Iraq	6,240	3,250	2,261	597	168	604	7,060	+13.1
Jordan	585	243	205	67	18	52	790	+35.0
Kuwait	1,480	533	522	98	25	202	1,340	-9.5
Oman	565	182	260	61	17	45	610	+8.8
Qatar	480	144	230	59	14	42	450	+6.3
Saudi Arabia	22,500	7,800	16,100	1,388	512	2,700	24,000	+6.7
Sudan	485	218	150	66	15	36	526	+8.8
Syria	1,590	541	762	143	40	104	1,450	-8.8
Total Middle East	38,385	12,777	16,633	2,885	952	4,055	40,596	+5.8

(1) including mechanical, electrical and chemical installations, i.e. total turnover of the respective construction industry in its widest sense

(2) basically design and profits, but excluding land cost

(3) including Northern Emirates

Source: Plantecor (Overseas) Research Ltd., 1980 computations.

## No real secrets left on how to succeed

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THERE ARE no longer any real secrets to success in the Arab construction market. In recent years the trends have been explored and analysed extensively. If there is an element of surprise it is on the one hand that some companies still have not learned how to cope with this market, and on the other that companies and countries have failed to keep up with changes.

The performances of American and South Korean companies are interesting cases in question. The former are, in theory at least, heavily established and with the political—if sometimes controversial—clout of acceptability backed with a high level of technological know-how. The latter are newcomers to the area, from a developing country, ostensibly also from the "capitalist" world, which dominates the Arab construction market as a whole, but in a particularly disciplined way.

The physical conditions of living in a generally difficult environment and conforming to sometimes demanding local traditions have been described often enough although there are some changes.

Housing costs, for example, on the Arabian Peninsula have long been high, although the rate at which they are increasing has slowed considerably, and in some cases even fallen. Cairo's inefficient telephone system and legendary traffic jams have indeed altered for the better in the past two years.

In doing business there are those countries, such as Iraq, Syria and Libya, where contracts are won by working through the centralised bureaucracy and administration. Elsewhere, private enterprise tends to dominate. But in both cases the path to success is found essentially only through contacts, and in the Arab world these have to be developed and nurtured over a fairly protracted period.

First, opportunities have been reduced because plant has to be imported from long distances and because companies frequently find contract terms too onerous.

Second, for political reasons, countries like Libya, Iraq and Syria are sometimes hesitant to take on American contractors.

Third, the gap between the level of technology which U.S. companies can provide and that of other countries has closed considerably.

Fourth, there seems to have been an arrogant assumption that political power and economic influence went hand in hand and that contracts naturally followed.

Fifth, U.S. companies have suffered from the fact that compared with Canada, France, West Germany, Italy, Japan, Britain and South Korea, Government assistance is considerably less.

Thus, of these countries, the U.S. is the only one whose citizens have their personal income taxed abroad. Except for Japan and Canada, U.S. companies are alone in not having VAT rebates on exported materials, equipment and

services. The U.S. and Japan are, the only countries, in theory at least, to enforce an anti-boycott act. Again only Japan and the U.S. try to enforce a corrupt practices act. The U.S. is alone in requiring a statement on the environmental impact of some projects.

Above all, apart from South Korea, it is the only country whose Government does not provide bid and performance bonds guarantees and financial backing to match that of other countries.

The same study suggests that, even allowing for this financial disadvantage, U.S. companies have been less successful than they should have been in developing salesmanship, market analysis and a knowledge of how to conduct business. Indeed, it must be gratifying to some sectors of British business to hear such accusations being levelled elsewhere.

Thus between June 1975 and June 1979, of contracts worth \$108.1bn, the U.S. won 8.6 per cent, exactly the same proportion as South Korea. But as has been seen, the South Korean share of the market increased dramatically during the 13 months up to June 1979. During the first period, U.S. companies won 53 contracts, while South Korea won 51, whereas in the latter period the former could manage only seven and the latter 34.

During those 13 months, the Korean contract values of \$4.7bn was marginally ahead of its value during the previous three years. Over the total period, the main beneficiaries were West Germany with 18.9 per cent of the market, Japan with 15.1 per cent and Italy with 9.5 per cent—ahead of the U.S. and South Korea.

In this most recent period covered by the study, South Korea won more contracts. In part, its success can be attributed to its technical performance. Korean companies have been rising, for example, in Saudi Arabia, their contracts include the commercial port of Ras al Khair, the expansion of naval base, and the LNG terminal at Yanbu. Finally, South Korea is having increasing success in selling construction equipment made under licence at home by Halla (i.e. Hyundai International).

On the labour front, Korea is extremely methodical. Training camps have been set up, in monthly Middle East Construction which hope to turn out 3,000 workers a year, and pay levels are such that they are unlikely to recruit foreign workers for some time. Their training is rated as being sterner than Indian and Pakistani labour, even if it is rather more expensive.

Other countries involved in the Arab construction market tend to fall in between these two extremes of the western approach to the Middle East construction market. The American study gives Eastern Europe only 5.4 per cent of the market—some \$5.2bn between 1975 and 1979. Saudi Arabia is virtually the only market to be contracting, but at the moment, the latter seems to be gaining ground, but the parties are aware that the market is contracting and that competition will be harder in future.

**Anthony McDermott**



## ARAB CONSTRUCTION IV

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# Many British companies hit by spending cuts

THE MIDDLE EAST construction market no longer offers UK contractors what for a few brief years appeared to be a guaranteed succession of contracts to stretch the imagination and skills of civil engineers and design teams—and to provide, for some at least, a valuable source of profits.

Few contracting operations or architects would subscribe to the view that it was at any stage a simple task to notch up a multi-million construction job in the Arab world, though most would now accept that if it was tough in the past it is even tougher today.

Quite simply, the first hectic rush to invest in buildings, plant and basic infrastructure on the part of the oil-rich nations of the region is over. In several countries construction expenditure has peaked because of the need to curb wildly escalating national budgets or simply because the smaller States have inevitably reached the point where their size and population cannot justify further heavy investment.

But the decline in new building and civil engineering work, which is in any case far less pronounced in some of those nations that were initially slower off the mark, does not imply the end of the Middle East as a major construction market. Its role in this respect is immense and will continue to be so.

Many of the major infrastructure projects are complete and the opportunities for UK contractors—or for that matter any of their competitors—to continue to pick up contracts of the size experienced in the past few years are rapidly diminishing. But if much of the major civil engineering work is in decline, a huge volume of "second generation" construction involving industry and social amenities remains. Increasing experience on the part of domestic contractors is, however, reducing the opportunity for overseas competitors to pick up this type of work.

#### Valuable source

There seems little doubt that the Middle East will continue to provide the UK construction industries with a valuable source of work, though there are clear indications that the best is over and that some shift within local Arab markets will be essential if contractors are to pick up business.

Figures produced towards the end of 1979 by the Department of Trade and Industry, just covering only the year to April last, showed that while the total value of all work carried out by British contractors overseas rose to a record level, the value of new contracts actually won during the same period fell after a seven-year period of uninterrupted growth.

The figures showed that, for



The new Qatar headquarters of the British Bank of the Middle East has recently been completed by Bernard Sunley and Sons. The seven-storey building has been constructed with a steel frame clad in concrete. It has external marble wall facings and aluminium sunbreakers. Construction cost £3.6m.

the second year running, the value of Middle East work obtained fell back, although it still accounted for half of all new contracts. At the same time the value of work done in the Middle East rose to its highest-ever level, reflecting earlier successes in the contract race.

There is every chance that figures for the current 12 months will again show a decline in new work, while statistics on work in progress during the period will also reflect the ending over the last 12 months of some major projects. Many UK contractors stand to fare badly in the wake of the decline in new work, for the biggest reduction in construction activity has come in some of the markets which have traditionally been their best sources of business.

Output in the lower Gulf has been subjected to particularly sharp reductions in expenditure affecting both public and private sectors, exposing those groups which have predominantly relied on the area to provide most, if not all, of their Gulf business. The United Arab Emirates, Bahrain, Qatar and Oman have been worst hit and operators in those markets face mounting problems in maintaining reasonable volumes of business.

The natural reaction of many has been to start the search for replacement work much further afield, notably in Africa, South America or the Far East, but work is still to be won in other Middle East markets which have not in the past attracted much

attention on the part of UK contractors.

Markets like Saudi Arabia, Iraq and Kuwait remain strong and offer substantial contracting opportunities, though the previous reluctance of UK groups to tackle tougher regions while easier alternatives existed has left them with only marginal market penetration.

Saudi remains the largest Middle East construction market, accounting for nearly half the region's total construction expenditure, and UK contractors may now be tempted to step up their efforts to obtain a share of the work available. Needless to say, competition remains intense and payment problems can and do still arise.

#### Strict eye kept

The banning of one major South Korean contractor from the Kingdom and a determination on the part of the authorities to keep a strict eye on contracting procedures and standards could well help those UK contractors with good reputations which may decide to take Saudi more seriously in future.

Already this year Taylor Woodrow, one of the companies used to being heavily committed in the lower Gulf, has announced the winning of a £6m contract in Saudi.

But traditional civil engineering contractors will find the opportunities declining as high technology projects account for a growing slice of development activity. In addition, big civil contracts within Saudi are now regularly being broken up into

smaller parts in order to enable local contractors to undertake the work.

Elsewhere in the region there are countries without the huge oil revenues held by some of their neighbours but which have nevertheless started extensive development programmes at a later stage. These include Sudan, The Yemen, Arab Republic (North Yemen), and The People's Democratic Republic of Yemen (south Yemen), and Egypt. It is perhaps in Egypt that UK contractors will find the greatest source of future business, though its role as a source of new work will be governed by limited resources and by the availability of international financial support.

The total value of major projects in Egypt, either under-way or provisionally costed, is estimated at over £1bn.

Opportunities for chipboard suppliers, plant manufacturers, contractors and design teams should be good and British companies stand to do well. Already names like Huggs and Hill, Tarmac, Laing, Cementation Bovis and Crown House have won work in the country and hopes are high for more business.

But if contractors are being forced to re-examine strategy and traditional markets in the Arab world, there seems no doubt that the region will—despite a declining flow of work—continue to represent the largest source of business for Britain's international contracting industry.

Michael Cassell

## Big response for exhibition

JUST OUTSIDE Jeddah in Saudi Arabia, the largest construction exhibition ever held in the Middle East opened on Sunday. It is housed in the new Jeddah International Expo Centre, a square-cornered U-shaped tent looking like a giant squat sausage. The exhibition has received an outstanding response with over 600 companies from 23 countries represented.

These are predominantly from Europe and the U.S., but Saudi Arabia is making a strong showing in a special pavilion at the back of the forecourt between the arms of the tenting reserved for open-air exhibitors. Only some 600 square metres of the 45,000 square metres available have not been taken—in the open area.

Organised by Fairs and Exhibitions of Britain in conjunction with Al-Harithy Company of Jeddah, this exhibition is the third of its kind, but the first to be held in Saudi Arabia. Back in November there had been some apprehension that the seizure of the Great Mosque in Mecca by opponents of the Government might cause the Saudi authorities to have second thoughts about the holding of the exhibition. Instead, it clearly has been decided to make it an indication that business continues as normal.

The only measures taken which might have had an effect on the exhibition was to step up container inspection at the port to 100 per cent. As a result there is 10 days' congestion at Jeddah, but this it is claimed has not held up deliveries to the Expo Centre.

The timing of the exhibition and the response to it raise a number of interesting points. First, the size of the Saudi construction market over the next few years is likely to become smaller. According to calculations made by Plantcon (Overseas) Research, the Saudi market, worth \$22.5bn in 1978, will peak this year at \$24.1bn and gradually decline over the

next five years—by 37.3 per cent to \$15.1bn.

The magazine Middle East Construction (MEC), which has been involved in promoting the exhibition, does not broadly dissent from this view. A market analysis on the Saudi market, commissioned by MEC and published this month concludes that although Saudi Arabia is the most important construction market in the Middle East, "construction output [there] has already reached a peak. It may remain at this high level for a couple of years, but thereafter a decline is anticipated—although this is unlikely to be as brutal as the experience of the United Arab Emirates."

Second, this decline in the size of an already highly competitive market will only make it more so.

#### Uncertainty

Third, the U.S. is very strongly represented at a time of some political uncertainty in the Middle East region as a whole and when the U.S. construction industry has slipped behind its competitors in Saudi Arabia, taking only 8.5 per cent of the market in the last four years.

The objectives of the exhibition are, as the organiser indicates, virtually self-explanatory.

They say: "It will offer exhibitors an opportunity to demonstrate the latest developments of the world's construction market." In other words it is an exhibition and not an opportunity for direct sales. Any deals announced would be purely coincidental. The exhibition, which ends on Saturday, will also "give thousands of Saudi, Arab and international visitors... an opportunity to assess the products and services on display." The emphasis in the displays is heavily—perhaps as much as 80 per cent—on building materials and furnishings. But there is also some heavy plant exhibited. The proportions indicate the changing shape of the Saudi market.

Half of the 3,000 sq metre

the Middle and Far East. Britain has the highest representation in single and joint displays with more than 220 exhibitors, followed by the U.S. with 144, and West Germany, France and Sweden with about 30 each.

Saudi Arabia has over 50 displays, and of the rest of the Arab world, only Bahrain, Kuwait, Lebanon and the United Arab Emirates are represented by about ten displays between them.

In view of the challenge of Far Eastern contractors, notably South Korea, and to a lesser extent Taiwan, the Philippines, India and Pakistan, it is notable that only Korea, Pakistan and Taiwan are represented, and Korea solely by the official Korea Trade Promotions Corporation.

The same companies which organised this year's fair plan to hold another in Jeddah next January.

A. McD

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## ARAB CONSTRUCTION V

# Local industries protected by import restrictions

**THE MIDDLE EAST** is still a large market for building materials though the high level of activity which began in 1970 and reached a peak in 1976 is no longer in evidence.

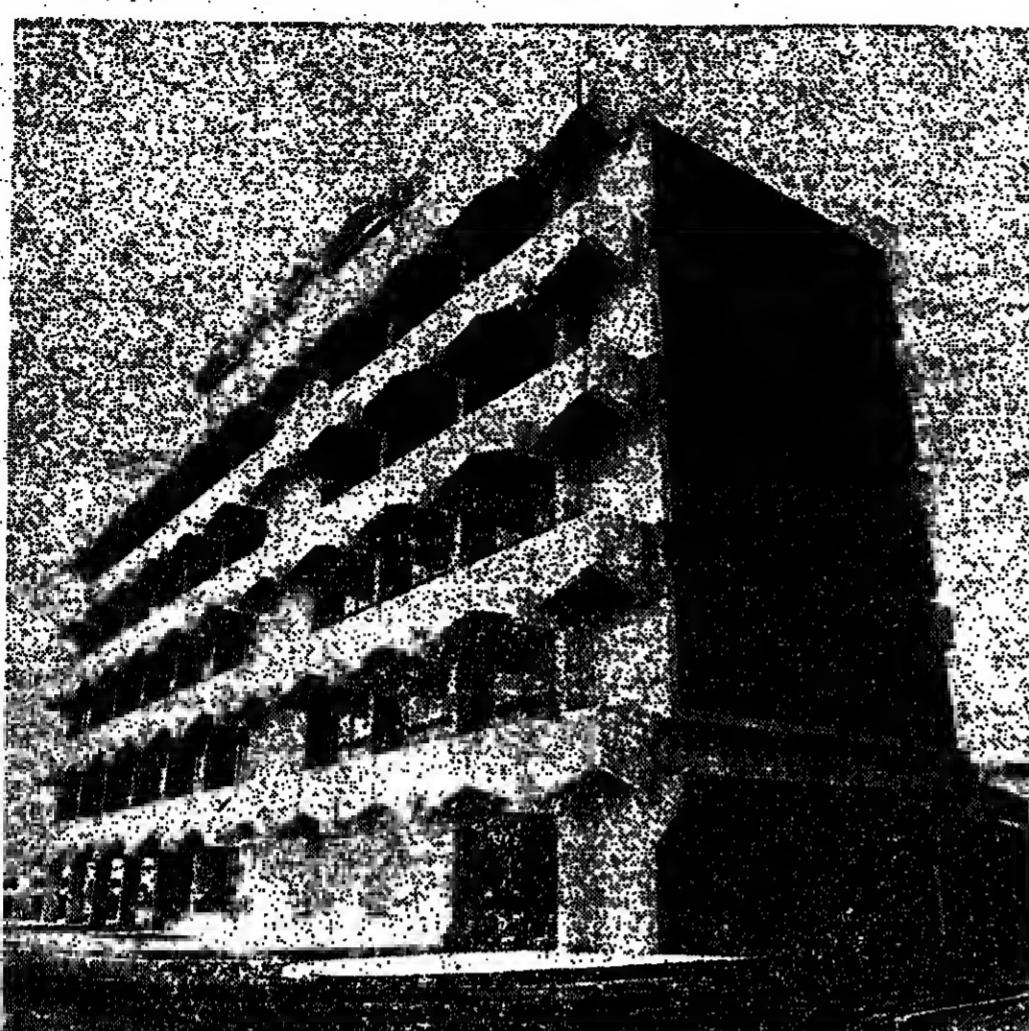
Many Middle East countries which had practically no infrastructure in the early seventies have completed their biggest projects. Demand now is for more sophisticated products shown to be suitable for the environment, and delivery and price are all-important. Competition is fierce, and salesmen visiting the Arab world need to be conversant with technical performance and have the authority to negotiate and make decisions on the spot.

Many developing countries are entering a phase of industrial expansion, with consequent focus on export prospects. Oil-producing countries are anxious to exploit hydrocarbon sources to obtain the greatest value from the oil produced or to use the gas to fuel basic industries such as steel and aluminium. Similarly, most countries are attempting to become independent producers of building materials to supply their own needs and to export to other countries. This is causing a growing number of countries to restrict the import of materials which compete with local manufacture or assembly, and in some cases preference must be given to locally produced materials.

Local industries are generally protected by high tariffs. Even so, key items will still have to be imported. The need for foreign exporters to establish joint ventures with local concerns to manufacture or assemble locally is becoming more and more important and can often attract complementary components.

## Marked effect

The unrest in Iran and surrounding countries has had a marked effect on business—Iran was one of the largest individual markets in 1977—and there is obviously still some uncertainty about the future, but the construction exhibition in Jeddah, Saudi Arabia, this month has attracted the largest response ever, with over 200 British companies participating. This event follows two highly successful construction exhibitions in 1978 in Doha and Bahrain, and already there is a great amount of interest in "ArabBuild" to



Soundproofed radio studios at Doha, built for the Qatar Ministry of Information by Bernard Stanley and Sons for £4.7m. The building is clad in white; glass reinforced concrete panels supplied from the UK, but cement and aggregates were bought locally

be held in Bahrain towards the end of this year.

**KUWAIT**—Increased development is likely to continue, with a budget of £770m, most of which is likely to be in the private sector. Most building materials are imported although there is some local production of asbestos cement, steel and concrete pipes, bricks, paints, cement blocks and bricks, cast iron pipes and manhole covers, asbestos cladding, and aluminium windows.

Some locally produced products are exported and Kuwaiti businesses are keen on joint ventures with foreign companies. Competition is very fierce but the importance of quality is to some extent being recognised. About 15 per cent of

Kuwait's imports are re-exported, some to developing countries. Research is being carried out by the building research group of the Kuwait Institute of Scientific Research. Some work has been done on insulation in relation to electrical consumption used for air-conditioning, and interest in insulation materials is growing.

**BAHRAIN**—Oil reserves are limited. The infrastructure has been completed but low-cost housing is still required. Construction declined in 1976/77 but has stabilised at about £150m, more than half in the private sector. The only major project is the £500m causeway linking Bahrain and Saudi Arabia. Small manufacturing units produce window frames, doors, plastic pipes, tiles, bricks and blocks, precast concrete units, etc. Though it is traditionally a market for British goods, competition from other countries is increasing.

**QATAR**—The country has a diversified economy, as well as its oil production. Manufacturers include steel reinforcing rod and cement. Light industries in which foreign participation is welcomed include paint, adhesives, PVC tiles, pipes and melamine products. There are plans for a building materials plant and foundry to produce manhole covers and pipe fittings. The infrastructure is perhaps less advanced than in some other Middle East countries because of lack of manpower. Expenditure on construction is well over £200m and is expected to increase on housing, public buildings and hotel and a conference centre. UK consultants are active. Most imported building materials attract 24 per cent import duty but 20 per cent is imposed on steel reinforced products in order to protect the local industry.

**UAE (Dubai and Abu Dhabi are the major emirates)**—Estimated value of construction work is about £600m—with the major infrastructure completed. In Dubai there are projects in the public and private sectors, including factories producing cement, steel fabrication, aluminium extrusion, plastic pipes, GRP, bricks, etc. There are no specific tariff barriers. Abu Dhabi is concentrating development into oil-intensive industries through the Abu Dhabi National Oil Company. A new city is being built at Ruwais.

**SAUDI ARABIA**—The world's largest exporter of oil is spending a large amount of money on development. Expenditure on construction in 1978 was estimated to be between £6bn and £10bn. Imports on building materials rose by nearly 80 per cent in 1977, but by barely 20 per cent in 1978.

American consultants predominate. As a result America is Saudi Arabia's biggest trading partner. French, German, Japanese and Korean contractors handle most of the larger projects. Large industrial complexes at Damman and Yanbu are expected to cost £35bn, about half in infrastructure and construction. The Saudi Industrial Development Fund encourages joint ventures between Saudi companies and foreign know-how; about 800 projects are in operation or being considered. The majority are the less sophisticated construction materials—aluminium window frames, asbestos cement pipes, plastic pipes, blocks and bricks are already being produced. The demand for building materials is enormous, but the market is difficult to penetrate.

Jenny Tomlinson

Mrs Tomlinson is the Director of the Building Materials Export Group.

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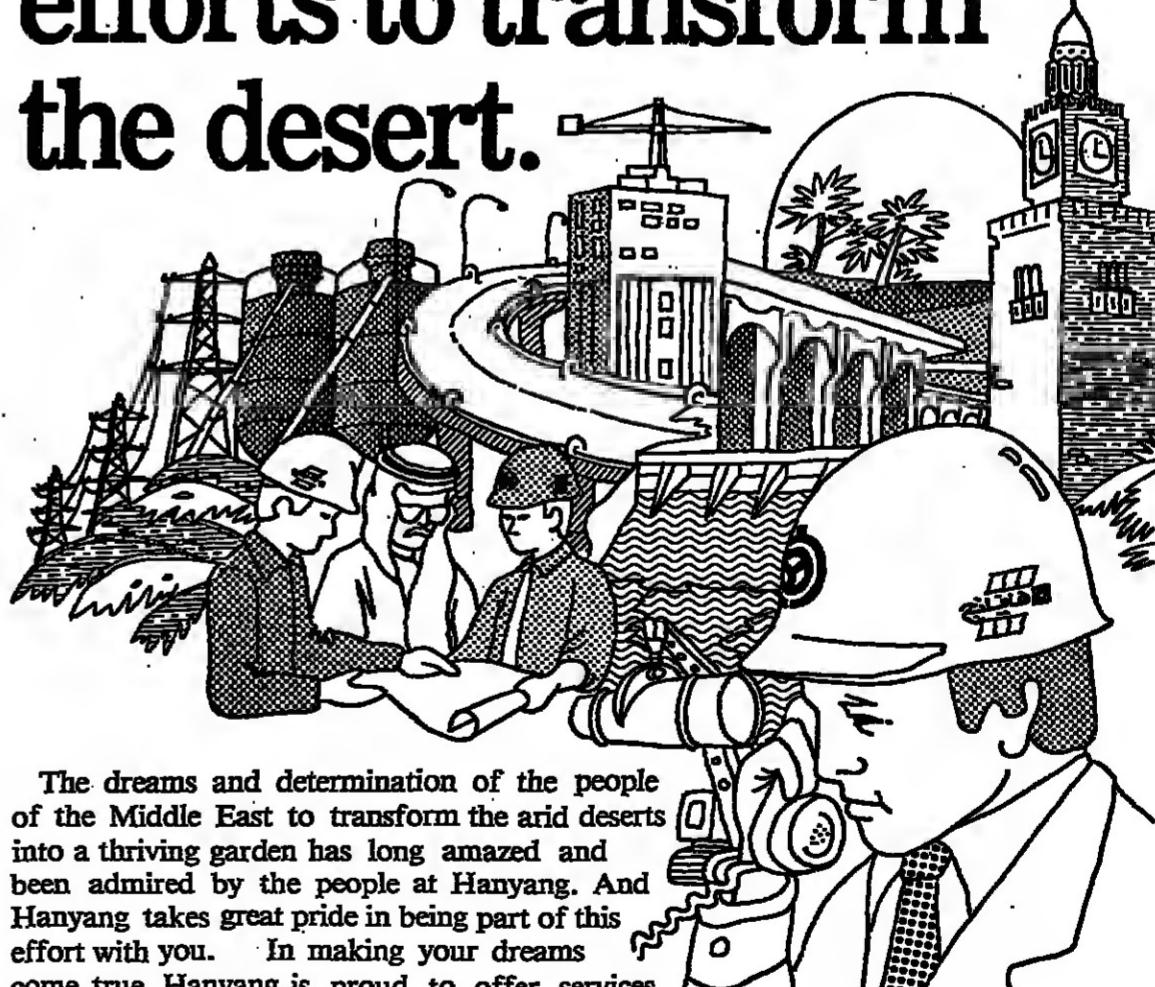
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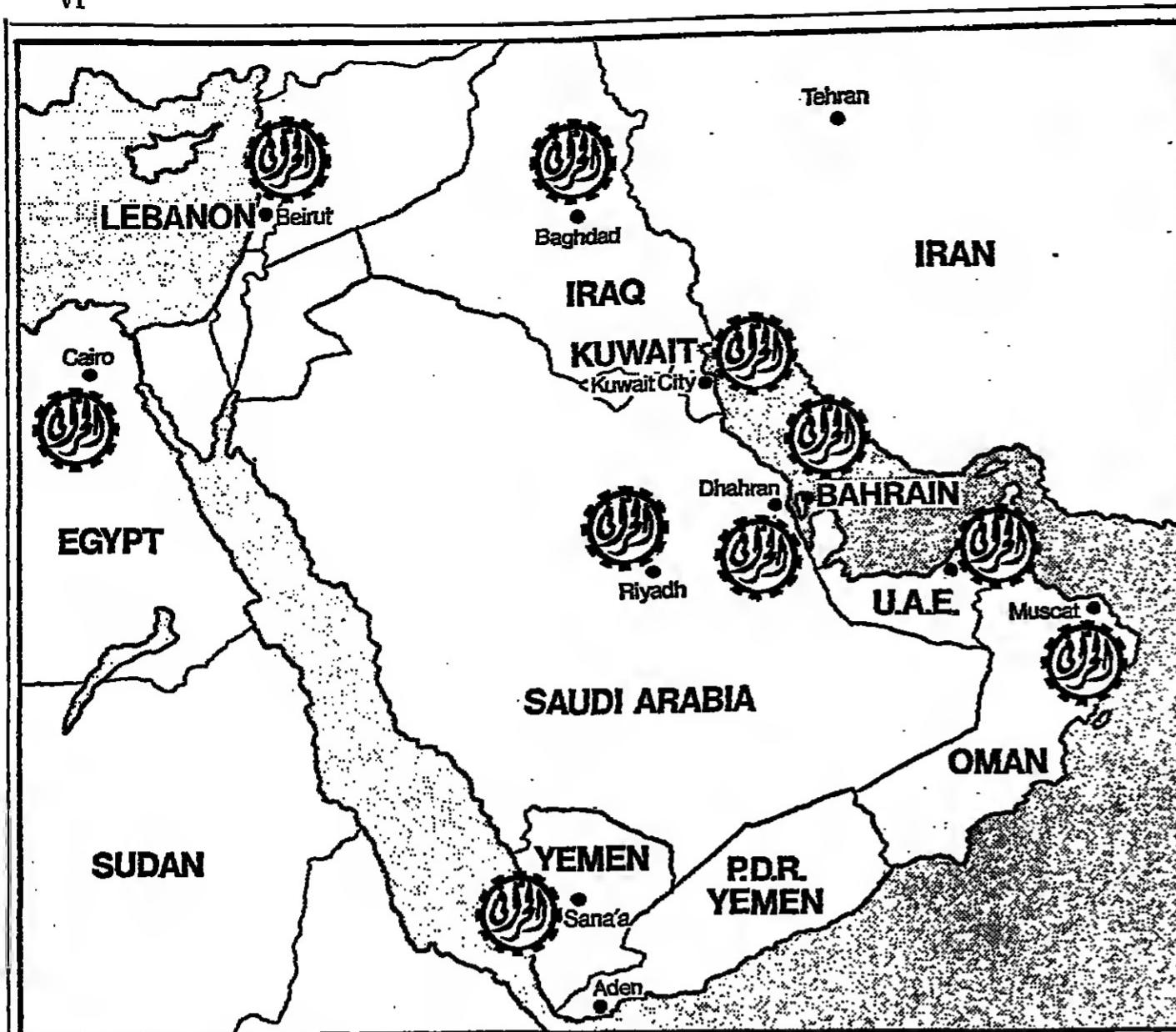
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## ARAB CONSTRUCTION VI



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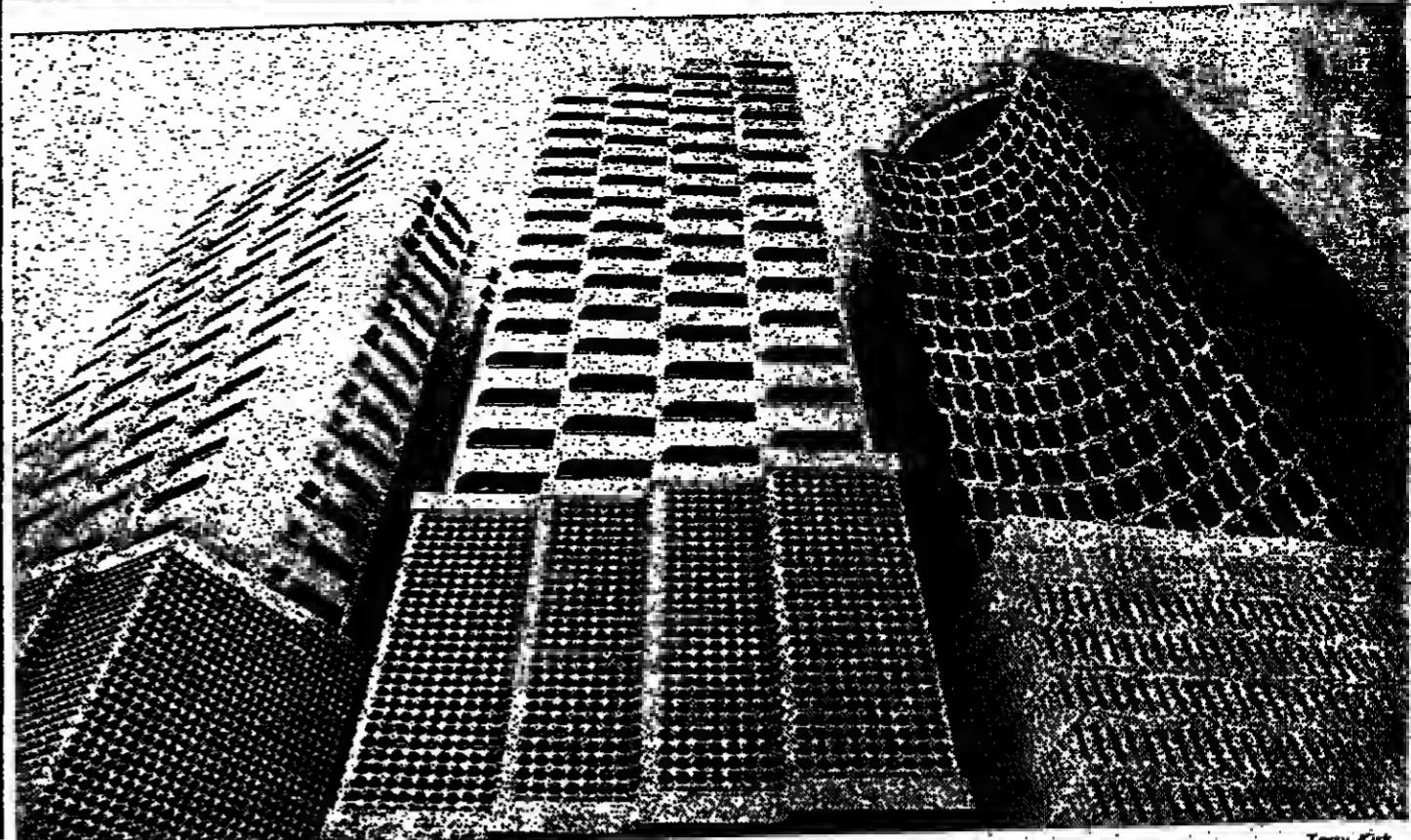
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Three new tower blocks in Al Nasr Square in the centre of Deira, Dubai. The two 22-storey blocks on the left were built for residential and commercial use by Al Naboodah Medcon Laing for H. E. Sultan bin Ahmed Al-Thani, and on the right is the Deira Tower by Al Rashid Construction in association with M. H. Bezzola and Riebler & Gugisberg (both from Switzerland). Terry Kirk

## Quality gains importance as tenants call the tune

AT THE height of the Gulf construction boom, buildings were designed without much thought about maintenance. Indeed, if a property developer stood to get his money back in five years or less, there was little incentive for him to spend money on better quality materials or protective coatings for the sake of long-term savings in replacements and repairs.

The use of dense hardwoods, for example, instead of cheaper softwoods in joinery could add \$3,000 to the cost of a \$150,000 house. Why bother then, when tenants at that time were forced to pay high rents for any habitable accommodation? They were in no position to complain about gaps in the woodwork.

Now rents have tumbled, giving a slower return on investment, and there is pressure on the landlord to provide better service. If he does not, the tenant can move out.

Every estate agent has empty houses, flats and office space on his books. The financial importance of having a building with a long life has become critical, and the impatient profit-seekers have been made uncomfortably aware that while their own five-year-old properties are falling down, landlords who thought about maintenance from the outset have much older buildings in good condition.

For hotels, too, the climate has changed radically. In most Middle East cities the customers now have a choice, and while the absence of a top-line band or cabaret show may not necessarily drive them away, defective plumbing and air-conditioning certainly will.

Structural deterioration in modern, reinforced concrete buildings has manifested itself as soon as 10 months after completion, as in a block of Government flats in Bahrain. Lack of real knowledge among contractors of the harsh climate of the region has been blamed for the breakdown of building fabrics, besides contaminated materials and inadequate supervision on site.

The high incidence of ultraviolet light, often four times that of the temperate climates of Europe and the U.S., has led to the failure of paints and plastics used in the waterproofing of roofs. Additionally, unskilled labour has been employed to apply expensive materials whose performance has never been studied in the climate of the Arabian Peninsula.

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In the mid-seventies a team of United Nations specialists spent three years in the United Arab Emirates preparing a report on concrete deterioration for the Federal Ministry of Housing and Town Planning. The report condemned the use of cement which had lost its strength through overlong storage in poor conditions, and of aggregates with excessive amounts of silt, clay and chemical salts. Their recommendation for the use of a rubber-rich bituminous emulsion to form a waterproof membrane unaffected by

corrosive constituents was reportedly used with success by J. D. and D. M. Watson on Dubai's sewerage scheme and by contractors Bernard Sunley in the foundations of the Dubai Trade Centre.

Problems of poor concrete and of corrosion and attack from salts are not restricted to the Gulf. Iraq and Egypt have experienced them too, although Jordan seems to have fared better. Engineers working in the area believe that while attention has been focused on the quality of construction materials, at least as many defects can be traced to carelessness and bad workmanship, to which expatriate contractors, using quality-controlled materials and the best machinery and equipment, are just as liable as the small local concern with fewer facilities.

Extra precautions are required, for example, in heating concrete in the heat of summer because of the too rapid loss of water. The remedy lies in saturating the concrete early enough and long enough. Some contractors have tried increasing the cement content instead but this in itself causes cracking.

## Poor workmanship

Poor workmanship and supervision are undoubtedly the main cause of deterioration in surface coatings. The first coat of paint is applied at a time when a client is anxious to use the building and the contractor to complete it so that he can receive money outstanding. So preparation of wood and metal surfaces is often inadequate and rendered walls are allowed insufficient time to dry.

Roads are as vulnerable as buildings to attack by salts, which are brought to the surface layers of tarmac by capillary attraction and cause rapid breakdown. Concrete kerbs crumble sooner where there is poor drainage. All roads are built with a planned maintenance requirement, including an additional thickness of surfacing as traffic increases. But remedial work is often neglected until the only alternative is a major reconstruction job. The Abu Dhabi to Al Ain highway is an example.

Up to 80 per cent of the construction cost of a building is in services such as power, water, air-conditioning and drainage.

Here again there are special problems in the Middle East, and areas where the water contains 5,000 ppm of dissolved salts are a plumber's nightmare.

Water like this even attacks stainless steel or copper used in an immersion heater with a dissimilar metal.

The right grade of plastic is good—but contractors have been known to use lightweight electrical conduit for a mains water supply, and to place it up a wall where it is fully exposed to the sun.

Air-conditioning equipment is frequently placed on roofs where the moving parts are quickly damaged by dust and sand. In addition, most Arab States lack building regulations to enforce adequate standards of insulation, which would cut down on air-conditioning and thus on power generation costs.

This has been proved in hospital buildings in Kuwait.

Planned preventive maintenance is in its infancy. The normal system, even in Government buildings, is to wait for a defect to appear and then attempt to remedy it. Even painting is not carried out regularly except in schools and hospitals.

Special hospital maintenance staff were brought into Bahrain in December 1977 to set up a preventive maintenance schedule for the island's nine hospitals—including the Sulmaniya medical centre which opened a year later—and 14 health centres.

This was an enlightened step,

but despite an annual expenditure of close to \$2m, excluding manpower costs, the former DBSS engineer in charge judges the programme is only getting half what it needs. Because priority must be given to services and equipment—on which the buildings are seriously under-maintained.

Based on the Estate Management Code of Practice (ESTMANCODE), planned preventive maintenance goes far beyond an ordinary breakdown service. It is a cost-controlled programme which tells technicians when and where servicing is to be carried out and can be expanded to a management information system on plant and equipment requirements.

Applied to an old building,

this systematic approach shows up the lack of previous maintenance but does result in heavy costs in the first year. These should decrease subsequently.

For ordinary commercial and residential buildings, maintenance can be divided into servicing, rectification and replacement. Servicing covers regular cleaning of floors, walls and windows, and painting and decorating both as a protective and an aesthetic function. Provided the property-owner can be persuaded to allocate sufficient funds, the work presents no problems.

More and more local companies are taking on maintenance as a side-line to their construction business, and a number specialise in cleaning and security services for major buildings. Lift manufacturers usually have their own service team where a number of their products are installed, and importers of air-conditioning units also offer service and repair facilities.

Replacements too are a matter of financial provision and the planning of work to cause the minimum disruption. It is in the rectification field that property owners face both abnormally high costs and a shortage of local skills. There are few local craftsmen with the knowledge and experience to remedy design faults and defects arising through failure of materials.

All too often the work is neglected until the damage is much more extensive—and costly—than it need have been; or a jobbing labourer patches up a defect without getting to the root cause, with the result that the trouble recurs within a matter of months.

One company, Cementation Middle East, specialises in injecting deep structural cracks with an epoxy resin which it claims hardens after 24 hours to become stronger than the surrounding structure. Cementation has worked in Egypt, Bahrain, Qatar and Oman, and has been based since 1977 in the UAE, where a spokesman foresees enough work to last several years.

Jobs undertaken include sealing cracks in Sharjah power station, the old fort which houses Dubai's museum, the Dubai clock tower, and the Dubai smelter while it was still at the construction stage. An associated company does foundation and construction work, but Cementation ME sticks to its own particular kind of "trouble-shooting" and does

not carry out other repairs. Very few companies concentrate on a comprehensive building maintenance service since this would tie up a large number of specialist staff.

Shutdown Maintenance Services (SMS), for example, which does a lot of plant maintenance for oil companies, restricts its non-industrial activities to contract cleaning of buildings.

Prominent among consultants and management companies in the Middle East property market are Cluttons, Debenham-Tewson and Chinnocks, and Walker Son and Packman, while Knight Frank and Rattee were in Tehran. In Kuwait it is more usual to find local concerns managing large properties.

Debenhams act as consultants on letting and management and as valuers and surveyors on behalf of clients throughout the Gulf, including Saudi Arabia and Oman. In Doha they are currently setting up management systems for the new seven-storey headquarters of the British Bank of the Middle East, and a 15-storey commercial building. In Bahrain they manage a number of buildings themselves, including the 18-storey Bahrain Tower which houses among others the Bank of America and the Ministry of Commerce and Agriculture.

## Service charges

They oversee repairs and cleaning done by other contractors—and have recently succeeded in persuading a few landlords of the value of preventive maintenance to protect their investment. The introduction of service charges in addition to rent goes back to 1975, a Debenhams spokesman said—but it is still an idea which all but the most enlightened, both landlords and tenants, tend to resist.

The charge is currently calculated as 10 to 15 per cent of rental income, and the landlord is legally obliged to use this money for the upkeep of the building and for cleaning, security and insurance. As rents fall, however, service charges may have to become bigger to avoid a lowering of standards. Debenhams estimate that in 1975, a Debenhams spokesman said—but it is still an idea which all but the most enlightened, both landlords and tenants, tend to resist.

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## ARAB CONSTRUCTION VII

JALILAH'S

## Clients force tough terms and reduce profit margins

**WITH IRAN** now beyond the point of oil, the reckoning has come, or at least the consequences. It is blessed with oil, represents one of the few remaining markets attracting the attention of the international construction industry. By the same criterion it is a perverse one, where significant difficulties are exacerbated by intense competition and generally poor margins. The days of double-digit growth experienced in the 1974-75 period are phenomena of the past that is unlikely to reappear. The doffing of oil revenues over the past year will not mean another explosive spending spree, especially for both clients and contractors. But the Arab oil producers are as much as ever buyers' markets where he who pays the piper, at least in the predominant public sector, also calls the tune.

In practice, this has meant no relaxation of tough terms imposed by governments in the region, in particular a rigid adherence to fixed-price contracts. Clients continue to demand unconditional guarantees and are reluctant as ever to contemplate agreeing to provisions allowing for international arbitration.

Contractors not only still face the problems of covering themselves against contingent liabilities but also the increased cost of insuring against risks at a time when intense competition has tended to reduce profit expectations. Payment delays remain a hazard, with clients accepting no obligation to compensate for accumulated interest incurred as a result.

**Excess capacity**

Only in one respect has there been a significant change for the better. The region no longer suffers from the kind of strains and dislocations of the kind suffered in the boom years that only noticeably began to ease towards the end of 1977. All the Arab oil states now enjoy much expanded and improved infrastructures — to the extent that some, like Saudi Arabia, and the United Arab Emirates, now have an excess of port capacity.

Generally, building materials are locally available in abundance and variety. Both government and contractors have gone a long way to overcoming

the shortage of manpower and dearth of skills. Above all, internal rates of inflation have been reduced to manageable and predictable levels.

All that has made it easier for the construction industry to live with fixed price contracts even if the variables in the Arab world can still be such as to cause greater than average concern. Arguably, buyers would benefit from speed of implementation and a better product in the long term by proceeding on a "design-and-build" basis which necessarily involves a cost-plus fee. It is unlikely, against the Arab mentality to accept anything less than a binding commitment as regards price. The general participation with "incentive bids" only strengthened this attitude when the Arab oil states concluded about three years ago that they were being exploited. They have tended to ignore the local factors largely responsible for the comparatively high cost of projects carried out in the region.

Insistence on fixed prices is still the almost invariable rule. The one big notable exception involves the projects implemented by the Arabian American Oil Company that are carried out on a cost-plus fee basis. The U.S. Corps of Engineers has also been prepared to allow for some escalation factors in contracts that it has supervised. It was also allowed for the construction of the Arabian Ship Repair Yard in Bahrain.

Dubai, where a unique relationship between the Ruler and contractors exists, has also been flexible. But it has suffered two spectacular cost overruns for its dry dock and its aluminium smelter that other Arabs might point to as a cautionary tale about showing such indulgence to contractors.

Bonds demanded by clients remain a problem for contractors. Guarantees required to support bids can vary from 1 per cent for State contracts in Saudi Arabia to 5 per cent in Iraq. Designed to discourage unsuitable contestants, to prove good faith, and to ensure a winner does not withdraw after an award is made, they have been acknowledged as justified. Nevertheless, the sums involved can be considerable and also onerous when awards hang fire. One example has been the delays over a decision on the University of Riyadh.

Arab states have moved towards acceptance of the contract formula recommended by the Federation Internationale des Ingénieurs-Conseils, that always amending it to their own advantage and excluding any reference to arbitration by the International Chamber of Commerce.

Not the least because of the

complex in Saudi Arabia for which the lowest bid was no less than \$3.4bn.

Contractors receive advances amounting to 10-20 per cent of contract value for mobilisation, with the money being repaid through pro rata deductions from progress payments. For contractors these funding arrangements, which are interest free, can be regarded as very advantageous. The fact that they have to be covered by guarantees cannot be cause for complaint in itself.

**Open cheques**

The misgivings arise from the unconditional nature of the bonds that have been frequently described as "open cheques" because they can be called at the whim of the client. That goes also for performance bonds covering 5 to 10 per cent. Again, no one would deny that contractors should be held responsible for the quality of their work. However, the buyer is the sole judge of performance. With little exception no allowance is made for international or independent arbitration. Where provision is granted for the settlement of disputes, it is almost always in local institutions and according to national laws.

In addition, bonds to secure the release of retention money or to guarantee warranty obligations may also be required. The time period involved is 10 years compared with the normal one-year maintenance period.

The origin of this decennial liability, ironically, is French law, originally adopted by Egypt and then subsequently by other Arab countries. Kuwait has gone even further in making a contractor responsible for the consultant's work as well as his own. Some have also been made to agree to any alteration or modification, after completion of the project, without any right of opposition, unless the obligation exceeds 15 per cent of the contract price. Algerian and Iraqi contract terms are said to be the toughest of the lot.

Arab states have moved towards acceptance of the contract formula recommended by the Federation Internationale des Ingénieurs-Conseils, that always amending it to their own advantage and excluding any reference to arbitration by the International Chamber of Commerce.

It should be stressed as well that the problem relates to governments or state agencies and not the private sector. No contractor in his senses would

agree with a private client to

unconditional demands nor would there be any need for him to do so. Arbitrarily and capricious calling of bonds by Arab clients has been rare. Nevertheless, apprehension about contingent liabilities and political risks may be inappropriate in certain cases. That could be seen as reflecting the greater bargaining power of contractors in buyers' rather than sellers' markets.

Even in the latter it is possible to cite examples of flexibility. Libya, for instance, recently agreed with a West German company—which has carried out a number of large projects in the country—to provision for international arbitration in a contract. Even in competitive markets more can be achieved through negotiation and persuasion, in getting Arab states to move towards internationally accepted contract practices than the contracting industry appreciates.

In this field, political reasons overlap with economic ones and it is difficult to differentiate between them. The ECGD's comprehensive construction works policy gives a 90 per cent cover with premiums of 1-3 per cent depending on the period of ex-

posure and the country involved.

Currently the ECGD is underwriting nearly 100 contracts in the Arab world with a total value of £500m and a bond value of £90m. The amount of potential claims is about double what it was about a year ago.

For a contractor it is a question of choosing the whole ECGD package or nothing. According to the extent of the coverage judged necessary, it can be cheaper to insure through the commercial market with a policy more finely tuned to a company's requirements. Over the past eight years or so, Lloyds, the American Insurance Group and other insurance companies have developed a broad range of policies to cover political risk.

**Firm provisions**

Yet there is a limit to what the business can do to satisfy Arab bond requirements. One reason is that the insurance business looks askance at un-

conditional guarantees and

it of many more banks, rates have fallen to a dangerously low level in view of the inherent risks. Compared with a rate of 1-1.5 per cent they have fallen to 0.5-1.0 per cent. Because of competition, most operators do not even require cash security deposits as a backing for their commitments on behalf of contractors.

Doubts have been expressed about the expertise and knowledge of the industry of many of the banks now active in the field. At the same time there has been a trend towards syndicating guarantees. They can be so large that they exceed the amount which a customer is prepared to receive from a bank or, in turn, any one bank is prepared to give.

Sums involved are frighteningly large in absolute terms and in relation to the assets of many contractors. The total of contingent liabilities remains uncomfortably large.

Richard Johns



Terry Kirk

The smelter for the Dubai Aluminium Company at Jebel Ali is almost complete. Several British companies are involved in this major project which has British Smelter Constructors as the main contractor. Others include Wimpey, Costain International, Hawker Siddeley and Weir-Westgarth. International sub-contractors include Ferrostaal, Klockner Humboldt and Riedhammer of Germany. The smelter will produce 135,000 tonnes a year when in full commission in a few months' time

paid reaction of western companies to the decennial liability. Egypt is currently in the process of amending its laws so that the statutory obligation may be inapplicable in certain cases. That could be seen as reflecting the greater bargaining power of contractors in buyers' rather than sellers' markets.

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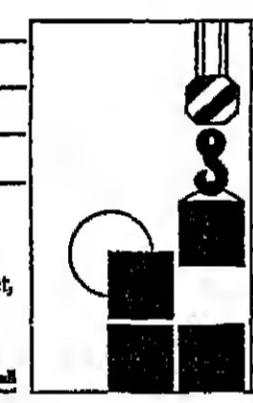
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THE UNITED ARAB EMIRATES (UAE) once epitomised the boom market for international contractors. Abu Dhabi, its capital, was a late developer compared with other nearby states such as Kuwait, and when the oil prices began to spiral after 1973, it wanted everything from multi-berth ports to airports, roads and gas liquefaction plants.

Up the road in Dubai, the under way in the UAE, much to gaged on building the world's largest dry dock, a massive aluminium smelter and a port large enough to be dubbed the Rotterdam of the Gulf.

That was all three years ago, and the influx of contractors market, but a tough one. This has now turned into an exodus—at least from the northern Emirates. Now in Dubai, architects, quantity surveyors and consultants are quietly leaving, their departures marked only by unanswered telephones, and frequently with large amounts of money still owed to them, many are still hanging on; a number of them still waiting to be paid for past work done, others turning their UAE offices into Middle Eastern operations, and many more planning their entrances to the one market in the UAE which is exhibiting very healthy signs of life—Abu Dhabi.

Despite the fact that much of the decision making is now being done in Dubai since its ruler, Sheikh Rashid, took over as Prime Minister last summer, Abu Dhabi is still the seat of power for one reason—it is the largest oil producer and thus the main financial provider to the

Federal Government contracts still have to go through the gauntlet of thousands of bureaucrats who make up the federal system and the Permanent Projects Committee, a special formed body which vets all projects and contracts, which Western diplomats view as Abu Dhabi's method of ensuring that the Emirate does not become overcharged in its development programmes. Indeed, it has been singularly successful in this, for Abu Dhabi has managed to have secured the cheapest construction costs in the Gulf.

Such an achievement has not been made without some heartburn to local and international contractors. The boom period has left Abu Dhabi with hundreds of contracting companies vying for work—often just to stay in business. Added to that, the Koreans have now turned their attention to the UAE with the usual dogged determination which marks their entry to a market.

Hyundai, one of the largest South Korean contractors, has

some half a dozen contracts underway in the UAE, much to the disgruntlement of the local companies who cannot match its prices, and also to the local merchants who grumble that the Korean presence generates no commercial spin-offs.

Abu Dhabi is a steady market, but a tough one. The score or so British contractors represented in the capital are up against not only competition from Germans, Dutch, French and the local Lebanese and Palestinian companies, but more recently the Yugoslavs, Greeks and Turks have been attempting to get a slice of the action, often backed by high ranking trade delegations and bidding at low prices just to secure a foothold.

#### Government's heyday

With so many companies flitting around the boneyard, the Federal Government departments have a heyday of playing one bid against another. On a recent pipeline project from Abu Dhabi to Al Ain, some 183 companies picked up the tender documents, and there were some 60 bids at the end. What happens usually is that officials will pick the cheapest five, and then either open again for republishing or negotiate the bid they want down to the lowest price offered. Competition is such in Abu Dhabi that often contractors will put in a higher bid than is necessary, merely to disguise the true amount of their bid.

Many of the local banks also employ clerks whose job it is to find out the amounts in other competing offers. Another technique frequently used by contractors to maintain secrecy over bids is to submit their offers half an hour before they are due to be opened.

The net result of all this competitive frenzy is that a successful tenderer who has a bid accepted and then renegotiated ends up wondering if he really wants the work. Frequently the difference between the original offer and the final price after re-bidding and renegotiating has gone on, can be as much as 10 to 15 per cent. One British company whose tender had been subject to re-bidding and then renegotiation, decided that after all the price was just so low as to make their involvement in the project not feasible economically, and they chose to opt out. As one Western diplomat concluded: "You could say that Abu Dhabi's development programme is being subsidised by Western contractors."

The private sector in Abu Dhabi, like the rest of the

emirates, has taken a considerable beating when the property crisis became evident in 1977. Abu Dhabi is still devising means of filling the existing apartment blocks in the city and until such time, a ban on office and residential buildings has been enforced by the municipality. However, villa building is still going on in the town, financed by local banks, and overall, the property market in Abu Dhabi is less disastrous than in other parts of the UAE. Western contractors have been finding small, but lucrative work building palaces and office complexes for some of the leading personalities in the Emirate, to whom the ban on new construction appears not to apply.

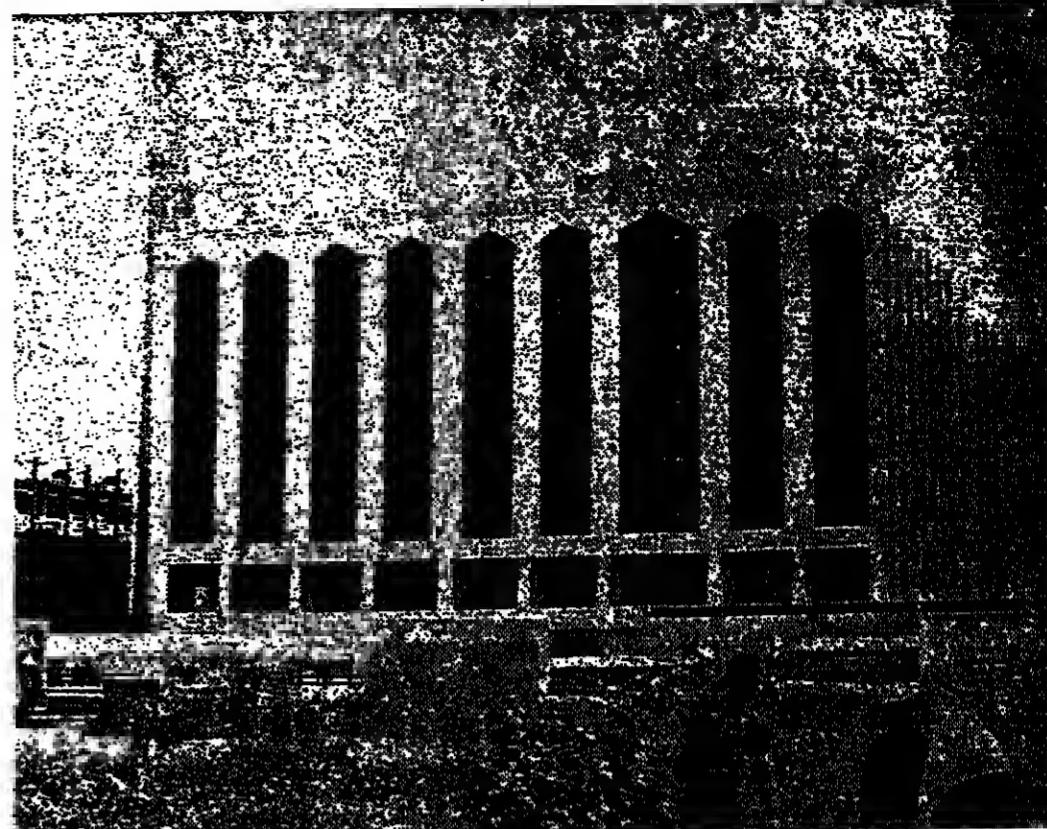
Federal spending is also likely to experience a boost in 1980 and the draft budget for the year from Sheikh Rashid indicates a considerable rise in new capital investments, whereas the last three years' budgets have all been marked by an absence of new projects and a continuation of existing ones. The Prime Minister now appears to be pushing for an expansion in the economy, and the budget is expected to rise from Dhs 9.7bn (\$2.5bn) last year to Dhs 11.25bn (\$3bn) this year. A great deal of this can be expected to be channelled to the northern Emirates.

But the bonanza for the next few years for international contractors will of course be provided by the Abu Dhabi National Oil Company (ADNOC), which is engaged in projects estimated at \$7bn.

In awarding chunks of the work, ADNOC has attempted to spread the contracts to competing nations to ensure that no country is endowed with more than any other. It has also been forced to take advantage of contractors' mobilisation in the Ruweis area (where most of the development is taking place), and has preferred to award work to differing companies in Abu Dhabi to avoid the dangers of companies becoming overextended and failing to perform.

Foreign contractors working for ADNOC are full of grumblings about the institution, but usually in the end concede that it is a fair and good client to work for, and one which at least pays promptly. Getting in on their pre-qualification lists can be difficult, but once you are in the right official's office, then be willing to listen to your sales pitch, say local contractors.

But have one dispute with ADNOC and the company will



The Delta Bazaar and Gold Souk in Dubai under construction by Galadari

find itself blacklisted from any future work, even as a subcontractor. One British company which was delayed on one project owing to ADNOC's own delays in providing on-site materials was forced to swallow a lower rate of compensation than was asked, merely to keep in ADNOC's good books and ensure future work. "It works," said the company's manager.

"Two days after we settled the dispute, we were awarded another contract."

#### Blacklisted

British companies have secured their market share of ADNOC's development programmes. In the gas projects at Ruweis some 25 per cent of the work has gone to British companies, on the oil refinery, only 21 per cent, and on the offshore oil field projects the major part of the work has gone to French companies. This is primarily because of the involvement of the Compagnie Française des Petroles (CFP) and the French branch of Foster Wheeler and American Sereis are the managing consultants on the Zakum projects, which has generated a considerable supply of contracts for French companies.

In the northern Emirates, the picture is not so rosy. Indeed most of the companies already operating in the area are scrambling to find themselves Abu Dhabi sponsors to enter the Abu Dhabi market. (A Dubai sponsor, no matter how prominent he may be, does not necessarily guarantee you the right to work in Abu Dhabi as many companies have found).

In Dubai, since the commercially minded ruler, Sheikh Rashid, began selling his oil on the spot market, a number of contractors have had their long standing bills paid, but despite there being more money in the kitty, it is as yet unlikely that

Apart from the ADNOC projects in Abu Dhabi, the UAE defence force is likely to become an increasing source of work for local construction companies. Some \$250m has been earmarked for defence spending, and a large part of that will be in infrastructure, mainly in Abu Dhabi, say local sources. The Government is also expected to embark on the construction of a number of prestigious office blocks for various Ministries, and a trade centre is on the cards, all of which will provide opportunities to Western contractors to demonstrate their international skills.

Much of the major work such as the dry dock, the smelter and all the work at Jebel Ali is now either finished or nearing completion, and no new major projects are on the drawing board.

Further north the scene gets even gloomier, with many contractors not only hungry for work but still awaiting payment on work done a year or more ago.

In Sharjah, particularly, the Government has been tardy in paying its contractors, and now local business circles would advise any company to offer work in the Emirate to build the interest on payment into any bids.

"Most of the reputable foreign companies would hesitate to accept work there, and this can be evidenced by the number of local and Gulf contractors who have been taking on the work. As one consultant put it, "if you are a newcomer to the area then don't come to the northern Emirates. Or to be more precise, only foolish virgins would try to enter the UAE market at the moment."

Kathy Bishtawi

## Building industry the major employer of migrant labour

THE CONSTRUCTION sector is the major employer of migrant labour in the region. In the 1970s, jobs on construction sites abounded as development in the oil rich states proceeded. Any able-bodied man could find work in the hectic days of development, when manpower bottlenecks were the constraint to development. But as time passed and development matured, unexpected patterns began to emerge.

In 1975 there were about 1.6m migrant workers in the capital rich states of Saudi Arabia, Libya, United Arab Emirates (UAE), Kuwait, Qatar and Bahrain. About 23 per cent worked on construction sites. Three quarters of these were Arabs and the remainder came from the Indian sub-continent or the Far East.

Even by 1975 the ethnic composition of migrants was changing rapidly. Table 1 shows that for the four states shown, Arab migrants accounted for some 51 per cent of the total in 1970. By 1975 this proportion had fallen to 42 per cent while Asian migrants had increased their share from 26 per cent to 46 per cent.

These figures reflect an underlying change in the migrant labour market, which is progressively swinging away from Arab labour towards Asian and Far Eastern labour.

The reasons for this transformation are clear. Just as the supply of Arab labour is drying up, so the propensity of Asian and Far Eastern countries to export labour of the right kind and in the right way has grown. The growing size of projects and contracts has tended to favour better organised and financed companies from countries like Korea.

Moreover, the propensity of Asian and Far Eastern companies to provide a skilled workforce of single men has made them highly attractive to Peninsula states for political and social as well as for economic reasons.

TABLE 1  
MIGRANT WORKERS IN KUWAIT, BAHRAIN, QATAR AND UNITED ARAB EMIRATES BY ETHNIC COMPOSITION IN 1970 AND 1975

Ethnic origin	1970	1975		
	No.	%	No.	%
Arab .....	165,900	51.0	226,400	41.7
Asian .....	83,900	25.8	247,700	45.7
Iranian, European and other .....	75,300	23.2	68,400	12.6
Total .....	325,100	100.0	542,500	100.0

Source: Birks, J. S. and Sinclair, C. A., International Migration and Development in the Arab Region (Geneva, ILO, 1980).

TABLE 2  
MIGRANT WORKERS BY NATIONALITY IN THE CAPITAL-RICH STATES, 1975 AND 1985

Migrant workers	1975	1985		
Total	No.	%	No.	%
of which Arabs .....	1,226,600	75.0	1,226,600	46.5
Asians .....	277,500	16.8	500,000	16.3
Far Easterners .....	14,600	0.9	1,178,400	38.6
Iranians .....	86,100	5.2	70,000	2.2
Europeans and Americans .....	34,200	2.1	70,000	2.2

Source: Birks, J. S. and Sinclair, C. A., Arab Manpower: The Crisis of Development (London, Croom Helm, 1980), table 20.7.

The wealth and prosperity of the capital rich states tends to develop infrastructure, these poor countries were unable to execute projects for which finance was provided because of labour shortages. Perhaps predictably, but certainly surprisingly, these capital poor states began to turn to Asian and Far Eastern companies for the labour needed for particular development projects.

It is extremely difficult to argue convincingly that the poor Arab states have gained much from their participation in the economic development of the oil rich states. The supposed benefits of remittances prove to be instead a cause of inflation, which is exacerbated by the shortage of labour.

The selectivity of international migration ensures that those more able and more skilled leave first. Inevitably those left behind are unskilled and less competent than their colleagues abroad.

This lack of skilled manpower and the poorer quality of the remaining workforce compromise domestic economic de-

velopment. Financial compensation is particularly inadequate since foreign exchange and finance are not the scarce factors of production.

The final twist to the plight of the capital poor states is the likelihood of the return of many of their migrant construction workers, as their Asian competitors ease them out of the market. So at once remittances will fall and labour will suddenly be in surplus supply again. However, in the intervening decade little development will have occurred, and managing the labour market will be more difficult.

The question which large contractors and governments in the capital-rich states must ask themselves is how permanent the development is that is presently underway. If large enclave developments are constructed at Yanbu, Jebel Ali, Ruweis, Umm Said, Jebel Ali and Shuaiba by Far Eastern labour and if industrial enterprises are manned entirely by expatriates who live in single men in work camps, then is the result development, or temporary growth?

An industrial development proceeds on the present basis, the possibility that indigenous citizens free entrained from modern economic development must grow. The legacy of past development in terms of the demographic composition of these societies has yet to be fully experienced. The process of settling, as single men become families of four (as they certainly will do over time), is bound to increase the sense of isolation among nationalities, already in a small minority.

The translation of a general feeling of resentment against expatriates into political action brings into question every aspect of modern development. However, there is little which can be done at this stage to change the path of development.

Stace Birks and Clive Sinclair

Dr Birks and Dr Sinclair are in the Department of Economics, Durham University. Their specialism is various aspects of Human Resources Development in the Arab world.

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## ARAB CONSTRUCTION IX

# Saudi market is world's largest for export contractors

**SAUDI ARABIA** is perhaps unique in that for the past five years building has been the major preoccupation of the Government and of a majority of the merchant class and the labour force. With a value of \$10.5bn last year, the construction market in Saudi Arabia is almost certainly the largest in the world for export contractors. Yet they are dubious about prospects in the future and planners in the Government insist that growth will tail off.

A good portion of the planning attitude is wishful thinking. For the period of the three-year development plan, Government spending on infrastructure was the predominant mover of the economy. Manufacturing capacity installed so far has been primarily for construction support.

In the Third Plan, which will be published in the spring, the Government is committed to developing productive sectors where double-figure annual increases in GDP will not, as in the Second Plan, be a function simply of a rapidly expanding workforce but of its increasing productivity. Among the strategies approved for the plan is a static foreign labour force with a marked shift from construction skills to clerical and administrative ability.

Construction companies in the kingdom are watching the Government even more closely than usual. This is not simply because the Government accounts for up to 90 per cent of the market through fixed-price awards; in what is still rather a primitive economy, the higher the level of budget expenditure, the greater the economic activity of all types. Unfortunately, there are two contradictory impulses in the Government's attitude and the plan, when it is published, will not fully reflect this. The first is that the domestic construction market has been the major

channel for the transfer of wealth from the Throne to the private sector, which is everybody else.

This has been the case for a very long time but particularly since the reforms of the late 1950s when Prince Faisal and Anwar Ali of the Saudi Arabian Monetary Agency encouraged land grants as an alternative to unstoppered civil lists.

This transfer of wealth happens in a variety of ways: from the simple award of a contract to a Saudi builder or joint venture, through the dim world of speculative compensation and commissions down to the services the merchants provide foreign workers and construction firms. Even more directly, the Government has made available SR 38bn (\$9.5bn) in interest-free mortgages from the Real Estate Development Fund to those who have received land or, in the case of many bedouin, have obtained title by squatting.

### Speedier land grants

That the Government is not yet entirely willing to dispense with such direct transfer was shown soon after the siege of the Great Mosque in Mecca and tensions in the eastern province in December. Municipalities were instructed to speed up grants of land for poor Saudis to build houses; earlier King Khaled had issued an instruction that a very large backlog of compensation payments—of the order of SR 6bn to be cleared. In Jeddah, well over SR 1bn is owed by the city, and its disbursement is eagerly awaited by the local building industry.

In Jeddah, for the past year, around 30,000 new flats and a 2,000-flat public housing project have stood empty while rents (for four rooms) have dropped from about SR 40,000 to SR 25,000. For several businessmen in Jeddah, rents are now so low that property and house building are no longer seen as profitable. Even so, many landlords have held their properties

empty against the hope that the Government would raise spending to bring in more foreign companies.

Yet the Planning Minister, Sheikh Bishar Naser, and the Finance Minister, Sheikh Muhammad Aza al-Khalil, insist that this will not happen. The goal for spending over the next five years has been approved and Crown Prince Fahd has implied that it will not be exceeded because of the winter domestic tensions. The figure quoted by officials of SR 83bn in 1979 prices looks large against the SR 405bn of the 1975 plan, against the total spending of over SR600bn in the last five years, it means no real increase even on official estimates of inflation.

The Finance Ministry was permitted first to sit on the budget, then to delay or scale down new projects and, finally, to allow Ministries to hold back payments to contractors for months on end.

By the budget session of June 1978, the Finance Ministry had the public support of Crown Prince Fahd, and most senior royal officials. A ceiling was placed on Ministry spending and clients' leases had to affect cost consequences. For example,

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## The simplest things can be the most difficult to achieve.

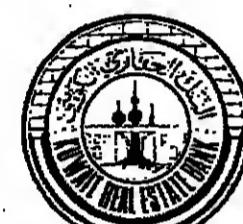
Imagine this situation. You have just won a contract to build in Kuwait.

Before this spade goes into the ground you should have completed a complex and detailed round of information gathering and financial arrangements.

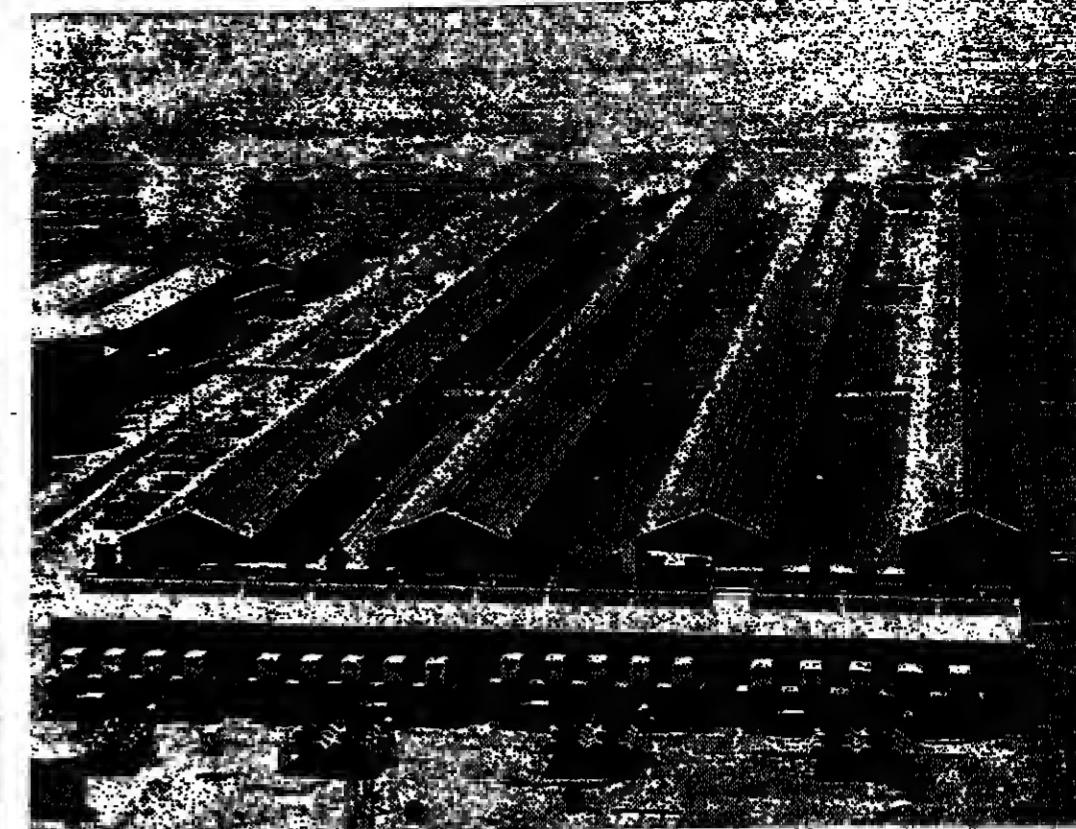
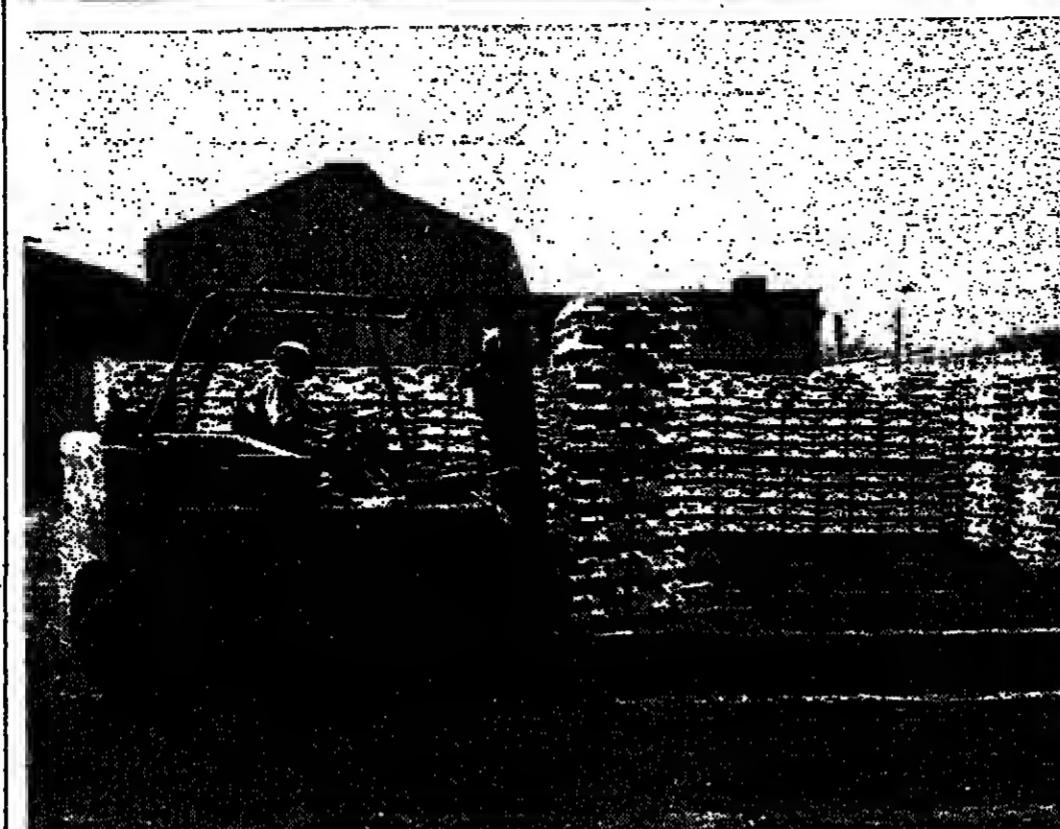
Letters of credit, guarantees, overseas transfers... The whole process is difficult and it takes experience and expertise to ensure that there are no problems.

Before you start on any contract in Kuwait consult the experts. It could save a lot of time, a lot of headaches and a lot of your money.

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Kuwait Real Estate Bank K.S.C.



*Pictures: Glyn Green and Terry Riddell*  
**The huge Alba smelter complex at Sitra, Bahrain, produces 120,000 tonnes of aluminium a year. The Government is to fund a \$120m expansion programme over the next two years to raise capacity by 50,000 tonnes. Contracts have so far been awarded to two British companies, Ercbank Partners and John Brown Engineers.**

## Competition for contracts in Bahrain grows tougher

WITHIN WALKING distance of the Bahrain Hilton, a visitor to Manama can see under construction three major hotels, a "palace of justice" to house the Law Courts and the Ministry of Justice and Islamic Affairs, a new main branch for Chartered Bank, several office blocks and the beginnings of a multi-storey commercial and shopping centre.

Further out of town, building projects include a \$10m sports stadium, a new headquarters for Bahrain Telephones, an ornate furniture showroom, government housing sites in seven or eight different areas, and dozens of private residential developments ranging from modest villas to mini-palaces.

So where, one asks, is the much-discussed recession? Bahrain is after all a very small place, with an area of 255 square miles and a population of about 350,000. Its oil production is declining and its revenues are meagre by Gulf

standards. The level of construction activity would seem to be at least commensurate with its size and wealth.

The trouble is that in Bahrain, as in the United Arab Emirates (UAE), everyone jumped on the construction bandwagon. International consultants, designers and contractors gathered like bees around a honeypot. Profit margins in 1975-79 were said to be three times higher than in Britain, for example, where the construction industry was struggling through its leanest years since the 1930s.

### Fastest-growing

For companies like Taylor Woodrow, Costain, Laing and Wimpey, the Middle East was their fastest-growing market.

At the same time, every local businessman with an eye to a quick profit set himself up in the property developing or contracting business. The sheer volume of work between 1974

and 1976 meant that there were enough contracts to suit the financial capacity and expertise of smaller local enterprises.

Now sanity has returned. Office and apartment blocks no longer pay off in three to five years, and banks scrutinise project proposals much more closely. Lending to the construction sector has yet to show a marked fall, but this reflects the number of projects still under way rather than many new loans.

Under these changed conditions there are more construction companies in the market than the economy can reasonably support. A number of foreign contractors, such as Comstock, have packed up and gone home. A joint-venture system-housing manufacturer, Tarmac-Nass, has ceased operations. And one or two under-capitalised, or poorly managed, local companies have gone to the wall.

But although a large number of public projects such as the Mina Sulman development, the container terminal and the Sulmaniya Medical Centre have been completed, work on power, water and sewerage projects will continue for years. Government spending was strictly controlled in the 1978-79 budget, but Mr. Ibrahim Abd-el-Karim, the Minister of Finance, has declared his intention of reactivating the economy with the allocation of \$1.5bn to social, industrial and infrastructure projects over the next two years.

This sum includes the \$120m expansion for Alba. Bahrain's aluminium smelter. Incremental capacity will boost Alba's metal output to 170,000 tonnes per year by 1983, making the best use of the available plant at the most economic cost.

Erbank and Partners of the UK have been appointed to manage the power station side of the project, with contracts for the gas-turbine generators going to John Brown Engineering of Clydebank. An American company, Kaiser Engineers, has won the management contract for the potroom construction, and the rest of the work is now at the tendering stage. The Bahrain Government has directed Alba to parcel it out in as many small contracts as possible, to allow local companies to compete.

### Joint venture

Just as this industrial project comes to an end, the \$350m petro-chemical plant, to be established as a joint venture between Bahrain and Kuwait, is due to begin. Plans are for a twin complex to produce ammonia and methanol, using the residue gas from the liquefied petroleum gas plant, complete for Banagas last month.

Main contractor for the LPG plant was Japan Gas Corporation, but although the major subcontractor was Daewoo of South Korea, site preparation and other civil work was carried out by local companies.

Another industrial project on the distant horizon is an aluminium rolling mill, envisaged as a joint venture with Saudi Arabia. The Gulf Organisation for Industrial Consultancy has just completed a feasibility study on the basis of 40,000 tonnes a year, but this, like the

billion-dollar Sandi Bahrain causeway and the projected new town for 60,000 people, is in the category of "jam tomorrow."

However, the causeway is coming closer. Tender documents were finally issued on November 28, to 21 of the 22 shortlisted contracting groups. No explanation was offered for the decision not to invite Hyundai. Indeed, no explanation was called for, since the list of pre-qualified bidders was never officially published.

Only one Bahraini company is in the running, grouped with Bin Laden of Saudi Arabia, a Japanese and two German companies. But dozens more are bidding for some of the spin-offs, either in road construction, building a labour camp for an estimated 5,000 temporary workers, or sub-contracts on the causeway itself.

### Alternatives

Bids are due in at the end of May, but with each of the 20 contenders having the option to submit an alternative design to the all-steel bridge proposed by Saudi-Danish consultants, the forecast period of three months for evaluation looks optimistic if work actually starts in early 1981 and construction industry pundits will be pleasantly surprised.

Work on the new town near the West Coast is scheduled to start in 1982, and to last seven or eight years. It is intended to make available plots of land, on which borrowers from the newly-established Housing Bank can build their own homes to approved designs. Together with the Government-built houses and flats, there is provision for 15,000 new homes.

Isa Town, Bahrain's first new town which was launched in 1963, will have reached its planned development limits of 7,000 houses for about 35,000 people by the end of 1981. And the Ministry of Housing's three-year programme to that date, representing an investment of about \$260m, will have provided a total of 2,000 homes and home loans.

An Indian company, Trans-continental Constructions, has just completed the prestige Chamber of Commerce building, and French, British and Korean companies are involved in the five-star hotel projects (the Regency, the Sheraton and the Diplomat). But when it comes to low-cost housing — which is not so low cost by European standards, at a minimum \$35,000 for a home in an apartment block — the major force is Bahrain's United Building Factories (UBF).

Although the ownership is entirely local, including a 60 per cent Government stake after the company faced cash-flow problems in its first year of production, UBF adopted the French Camra industrialised building system, and retained a British company, Casthird, for the design, construction and management of the project. The connection with Casthird, a member of the Selection Trust group, was severed in April 1978 by mutual consent, and UBF has set up its own management team.

UBF won its first contract for 514 Government houses at Isa town in 1977, and has been working steadily ever since. Current production of precast concrete panels is 50,000 a year, and the 1979 workload comprises about 500 houses and 300 flats, at three sites in Isa town. Work has started on another 140 flats in Muharrraq, for completion in nine months.

This is still some way below the factory's designed production capacity of 2,000 housing units a year, but further substantial Government contracts are expected, and UBF also hopes to offer standard designs for borrowers from the Housing Bank.

Meanwhile, UBF is building two schools and is working on two traditional construction projects using pre-cast components. These are an \$8.5m radio station and a sports stadium worth \$10m. The Muharrraq Sports Stadium, designed by Modulac, includes grandstand and terrace accommodation for 8,000 spectators, a children's recreation centre, a 25-metre indoor swimming pool and a main sports hall seating 1,200. Other sports catered for are tennis, squash, volleyball, basketball and ten-pin bowling.

Cladding for the Sheraton

Hotel has been manufactured at UBF and the factory has also provided wall panels for five fire stations constructed by the Cypriot company Zachariadis.

Strict quality control of materials results in a low rejection rate of the precast concrete panels and, despite the difficulties of curing concrete in the Gulf climate, the manager claims that UBF sets a higher standard than is usual in Europe.

A local company making concrete blocks, components and asphalt, Haji Hassan Bin Ali, is working to full capacity but the National Import and Export Company, which brings in 90 per cent of the island's cement, reports a 25 per cent drop in imports against 1978.

A number of new projects have been announced for 1980s, including the nucleus of a Gulf university, a \$40m tower block for the Sulmaniya Medical Centre and, possibly, the long-awaited Cultural Centre. More important perhaps for local contractors is the "bread-and-butter spending" on schools, roads, drainage and other services, which is expected to remain at a high level for some time to come.

Mary Frings

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Apart from the official laws covering everything from visas to social insurance, labour laws and work permits, the booklet also deals with social customs and habits with which the employee must comply, including such aspects as dress, alcohol, food and religion. Apply for your copy to: Astral Recruitment Associates, Dept Q, Astral House, 17/19 Maddox Street, London W1R 0EY. Telex: 21879 Edman.

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Oman	28 January	United Arab Emirates	23 June
Qatar	22 February	Egypt	23 July
Kuwait	25 February	Middle East Oil and Gas	
Saudi Arabia	28 April		10 September
Jordan	23 May	Arab Banking and Finance	
Arab Communications	9 June		-22 September

# Uranium: a lawyers' field day

BY PAUL CHEESERIGHT

J.P. C. 1980

**THERE IS** so much litigation going on in the international uranium industry that U.S. producers are alleged to be spending more on lawyers than on exploration. More than 60 producers and consumers companies are involved around the world. The difficulties could run into millions of dollars.

Optimistically, the law suits could be finished by the end of the 1980s, but the effects of them will be felt at least until AD 2000. Already there have been diplomatic repercussions.

At the centre of the growing dispute of litigation is Westinghouse Electric's U.S. nuclear power plant manufacturers and powerful movement in the international uranium market. In September, 1978, the group pleaded "commercial impracticability" as a reason for not supplying U.S. and other utilities with uranium or uranium, 50% of which it did not have in any case.

Between 1968 and 1974 the group had been offering supplies of uranium as an inducement to utilities to buy its power plants. What it had not been doing was fully covering its obligations. During this period uranium prices were \$6.8 a pound, but by May 1975, they had risen to \$35 a pound.

The U.S. meanwhile had been cut off from the rest of the world by an official embargo on uranium imports. This embargo was only lifted in 1977. The embargo, at least until uranium prices started rising in 1973, was intended to protect the viability of the domestic industry.

Deprived of the world's largest uranium market, producers in Australia, France, Canada and South Africa formed a club which entered into what were called "informal marketing arrangements." It worked between 1972 and 1975, when it became irrelevant to market

1978 also said the utilities were

involved cash payments, agreements on uranium supply, the provision of services and equipment at below normal rates and, in some cases, the transfer of rights to certain uranium properties. They have covered more than two-thirds of the uranium supplies claimed by the utilities.

But Westinghouse failed to convince the Richmond court that commercial impracticability or force majeure should excuse it from performing its contractual obligations. On the other hand, the court in late

1977 and '78 cases which have sprung up since the "cartel" notably related to Gulf Oil.

Settlements

Eventually, 17 law suits were brought by utilities against Westinghouse in a Richmond, Virginia court. The judge urged settlements out of court. The process of negotiating started in 1977 and 14 cases have been firmly or tentatively settled.

The settlements have usually involved cash payments, agreements on uranium supply, the provision of services and equipment at below normal rates and, in some cases, the transfer of rights to certain uranium properties. They have covered more than two-thirds of the uranium supplies claimed by the utilities.

But the producers have been enjoined by the court not to move assets out of the U.S. without giving Westinghouse 20 days notice. And Westinghouse is reported to have engaged teams of lawyers to identify the U.S. assets of these defendants.

In the meantime another case has been merged into Westing-

house's Chicago action. In November 1977, the Tennessee Valley Authority, which had been at odds with Westinghouse over supplies, brought an action against three U.S. and 10 foreign producers.

Again it was an anti-trust suit citing the "cartel," but it sucked in more international companies: Uranerz Canada, a subsidiary of a West German group, and Uranex of France.

But other actions were already proliferating within the U.S.—and this is the third series of cases: Gulf Oil is at the centre of them. The group had been the subject of a federal grand jury anti-trust investigation and at the end of 1978 had pleaded "not guilty". The case was settled out of court but Gulf did not admit guilt. It paid \$40,000 on the basis that this would be easier and cheaper than fighting a court action.

Yet Gulf's links with the "cartel" through Gulf Minerals Australia, Canada and the UK, Anglo American and Nuclear Fuels of South Africa, Pancontinental and Queensland Mines of Australia, supported by their Governments, refuse to accept the jurisdiction of the Mexico court.

A year ago the Chicago court found them in default. Legal argument is now centred on whether they should be called to pay damages because of this, before the substantive trial is heard. The case is now in the appeal stage and judgment is awaited.

The companies with which it is in litigation are uranium suppliers, and their arguments have been broadly the same. Because Gulf has been involved in the "cartel" and therefore knew that prices would rise, they should be excused from meeting their obligations to supply General Atomic.

The Gulf-United Nuclear case has now moved to the New

## DEFENDANTS IN WESTINGHOUSE'S CARTEL LITIGATION IN CHICAGO

FROM THE U.S.:	FROM AUSTRALIA:
Anaconda	Conzinc Riotinto
Atlas	Mary Kathleen Uranium
Denison Mines (U.S.)	Pancontinental Mining
Englehard Minerals and Chemicals	Queensland Mines
Federal Resources	
Gulf Oil	
Homestake Mining	
Kerr-McGee	
Phelps Dodge	
Pioneer Nuclear	
Reserve Oil and Minerals	
Rio Algom	
Rio Tinto-Zinc of America	
United Nuclear	
Utah International	
Western Nuclear	

## FROM CANADA:

Denison Mines
Gulf Minerals Canada
Normands Mines
Rio Algom

## FROM SOUTH AFRICA:

Anglo American
Nuclear Fuels
Rio Tinto-Zinc
RTZ Services

## FROM UK:

Rio Tinto-Zinc
RTZ Services

Mexico Supreme Court, without a direct hearing on the "cartel" issue. It has been made more complex by a difference between the state and federal courts about whether rights of arbitration between the contesting parties exist. The dispute with Ranchers and HNG has been settled out of court. The other cases await trial.

In short, the arguments about the "cartel"—whether it did push prices up and whether its actions could have had any effect in the U.S.—protected by the import embargo—remain to be tested. None of the plethora of cases has yet touched the crucial issue. Yet the different series of actions have already had an effect on the industry.

Second, although producers and consumers have continued to trade uranium, there have been hiccups in the flow of payments because of Westinghouse's success in blocking the movement of funds to defaulting Chinese defendants.

The third effect of all the litigation is less tangible. Industry executives unconnected with the law suits feel that the reliability of supply contracts has diminished. They note that U.S. buyers dealing in good faith with foreign producers often have behind them political倾斜—public service commissions—which introduce an unknown factor into normal contract negotiations.

The two apparently separate issues have come together with the TVA, asserting that the supply contract was tainted by Rio Algom's participation in the "cartel" and Rio Algom declaring that the TVA has entered a conspiracy with Westinghouse to damage it by the repudiation of the contract.

Such unease, however, is likely to pass away gradually. During the past two years industry tempers over the Westinghouse affair have cooled, especially as there is no longer the same pressure to buy uranium: the nuclear reactor building programme has slowed appreciably since the mid-1970s. The litigation is something which rumbles in the background.

But the international diplomatic effect of the litigation will be more lasting. Resentment about U.S. attempts to extend its anti-trust jurisdiction outside its own borders has grown. The "cartel" did not after all operate in the U.S. and it was supported at the time by governments.

Westinghouse's Chicago action during the last year or two has brought the governments of the U.K., Australia, Canada and France springing to the defence of their national companies. They have submitted documents urging the court not to impose damage judgments on the defaulting defendants without hearing the main trial first. They have deprived the court of documents needed for the main trial.

The case has acted as a stimulus in the strengthening of national barriers against U.S. anti-trust investigations and judgments. Canada, Australia and the U.K. have all in recent years taken measures either to prevent the movement of documents and witnesses to the U.S. or to make anti-trust judgments unenforceable in their own territories. The latest manifestation of displeasure with U.S. anti-trust policy has been the introduction of the Protection of Trading Interests Bill, expected to become law in the spring.

## Letters to the Editor

### Condemning Russia

From Mr. A. Ferguson, MEP, for West Strathclyde.

In his report (January 17) on the European Parliament's debate on Afghanistan, James M. Bicker over-ensure your correspondent Giles Merritt says that the Parliament's attempts to take a firm stand were "marked by ineffectual hand-wringing and political jobbery."

I do not think we can have understood the events of last Tuesday and Wednesday in Strasbourg. In contrast to his account, the Parliament finally passed by a large majority a resolution condemning Russia and invoking economic sanctions, which even the French Press noted was substantially stronger than the stand taken earlier in Brussels by the Foreign Ministers of the nine.

As one of those who spent many hours on Tuesday and Wednesday trying to find a common resolution to which all European Parties (less, the French Communists) might put their names, I must assert that no hand-wringing took place, ineffectual or otherwise. The extent of the agreement, from far Right to far Left, strongly to condemn Russia and call for immediate withdrawal was itself remarkable. The desirability of maintaining their unanimity was self-evident. A rare degree of understanding between parties often at odds with one another was apparent in those negotiations—and it seemed to be worth spending all the time we could in working out a common text: a process which your correspondent chooses to call "horse-trading."

The attempt, however, though maintained even until the debate was over, proved fruitless. The Left, regarding the preservation of detente as their top priority, could not bring themselves to call either for undefined economic sanctions against Russia or reconsideration of the Olympic Games site. Thus we agreed to differ, and the British Conservatives, the Christian Democratic parties and the European Liberals in due course combined to support and carry, the resolution which embodied a "shopping list" of economic measures for Foreign Ministers to put into effect.

It is true that this resolution was passed in the wake of an unedifying spectacle in which (aided by the breakdown of the electronic voting system) various extremist factions, and those like the Gaulists who are opposed to the Parliament's meddling in international affairs, did their best to reduce the Assembly to chaos. To me this is a measure of the importance such elements accord to the Parliament—and no one could say the spectacle was boring. I suspect that whenever two tidal waves of highly charged political feeling crash against one another in a multi-lingual multi-party Parliament which does not have the tradition of discipline of, say, the House of Commons, there will always be a lot of froth and foam about.

The fact remains that the Parliament roundly expressed its anger and determination on behalf of most Europeans in a way no one else has; and that it has once again (as with the Budget) given a clear lead to the Council of Ministers in demanding measures from which collectively those Ministers have chosen to shrink.

### Inflation accounting

From Mr. J. Wooller.

In answer to Mr. Ray's question (January 16) "Is inflation accounting an academic confidence trick?" I would suggest that the should look elsewhere for the guilty party. While most academics would argue in favour of inflation accounting, it is doubtful whether the big push is coming from that direction.

I believe that the accountancy profession, led by the chartered accountants, is conscious of a need to be seen to be doing something on inflation accounting. There is a feeling that if the profession does not do something, then the Government will step in with its own recommendations.

Referring to the impact on New Zealand of increased oil prices, you neglected to mention that Government decisions recently taken will halve the country's dependence on imported liquid fuels within a few years and will also generate significant new export earnings. The basis for this development will be New Zealand's natural gas resource which is not small, as you state, but large by world standards. Incidentally our coal reserves, also described as small, are of the order of 300 tonnes.

These resources, together with yet untapped hydro-generating capacity and huge fast-growing forests provide the basis for an optimistic view of New Zealand's economic future, even if the short term view is clouded by the prospect of further international recession and difficulties in marketing some of New Zealand's agricultural products, particularly butter. (Not incidentally lamb and wool which at present are traded freely in almost every country in the world, though the future introduction of an EEC sheepmeat regulation could require one to qualify.)

It is completely misleading to speak of "a disastrous erosion of support" for New Zealand's present National Government. The Christchurch Central by-election which you quoted some six months ago. On the other hand, the state of the Government's popularity as reflected in the most recent public opinion poll is slightly ahead of that of the Opposition, while the level of personal support polled by the Prime Minister is just twice that voiced for the Leader of the Opposition.

Mr. Muldoon has, for the last ten years, established the practice of addressing the local Rotary Club at the small seaside town of Orewa where he customarily takes a summer holiday, and giving them some personal reflections on factors affecting New Zealand's future. The good Rotarians of Orewa would, I am sure, be flattened to learn that "informal occasion was styled 'A state of the nation address' by so famous a journal as the Financial Times." The fact is, however, that Mr. Muldoon, as Prime Minister, gives many speeches on every subject under the political sun.

His views and those of New Zealand's Government on New Zealand's domestic economic problems, and the policies required to deal with them, are constantly focused. To talk of a rapid and unchecked economic decline is frankly nonsense.

Our terms of trade did fall by

40 per cent in the two years following the 1973-74 leap in oil prices. This forced a sizeable adjustment on the New Zealand economy—an adjustment that lowered per capita New Zealand income in relation to those of other countries very substantially. What your leader failed to point out is that New Zealand has undergone a considerable adjustment and that the level of economic activity has been stabilised, albeit at a level that allows only slow real growth.

The numbers of unemployed rose rapidly up to 1978 but have since stabilised at about 2.5 per cent—not the 6.2 per cent you mentioned. The current account deficit in the balance of payments has been reduced from around 14 per cent of GDP in 1973 to around 4 per cent at present. Terms of trade have also recovered significantly from the trough of 1975-76, although the current world economic outlook and recent oil price rises will probably reverse this trend.

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gives many speeches on every subject under the political sun. His views and those of New Zealand's Government on New Zealand's domestic economic problems, and the policies required to deal with them, are constantly focused. To talk of a rapid and unchecked economic decline is frankly nonsense.

The present leasing system has survived nine years with just a few corrections to get rid of abuses. I see no reason for a major change before the expected general reform of company tax takes place—and, even then, no reason why any new system of depreciation on incentives should exclude financial lessors.

John R. Sheldon  
16, St. Helen's Place, EC3.

### GENERAL

UK: Sir Keith Joseph, Industry Secretary, speaks at Press Club lunch, London.

Special Trades Union Congress conference on economic conditions and resistance to the proposed Employment Bill, London.

First formal meeting of the Commission of Inquiry into the constitution of the Labour Party, House of Commons.

BP tanker drivers' delegate conference.

Overseas: EEC Agriculture Ministers meet in Brussels.

Mr. Denis Healey, Shadow Chancellor, addresses General and Municipal Workers' Union conference, London.

General Council of British Shipping statement on prospects for British shipping in 1980.

L. W. Gander, New Zealand High Commission, New Zealand House, Haymarket, SW1.

I. W. Gander, from the

attention on certain aspects of New Zealand society and the impact on it of world events, without suggesting that other domestic factors were unimportant. A leading article in the Financial Times devoted to the New Zealand economic situation is, however, a very much more rare occasion and one in which it would therefore seem all the more important to convey to your international readers a balanced picture of an economy still beset by a number of serious problems but with human, social and economic resources that justify taking an optimistic view of



## New-look Gieves gives holders cash and shares

BY REG VAUGHAN

GIEVES GROUP, the tailor, publisher and motor dealer, is selling its James Burn Bindings subsidiary to an American group for £2.68m cash in such a way that the proceeds go directly into the hands of Gieves shareholders.

The sale of the bindery to Standex International, a UK subsidiary of Standex International Corporation of the U.S., involves the liquidation of the existing Gieves Group followed by the splitting of its assets into two companies—the new JBB and the new Gieves.

In return for these assets, new JBB and new Gieves shares will be issued direct to existing Gieves' holders. Standex then proposes to make an offer to purchase the capital of the new JBB. The effect on shareholders of Gieves of the reconstruction and subsequent sale of the new JBB capital would be that the ordinary holders will each receive 60p cash per share and the 5 per cent preference and 5 per cent "B" preference holders will be bought out for 120p cash per share.

In addition, the Gieves ordinary holders will receive shares in a new company which will own all the remaining assets and businesses of Gieves.

Well over 40 per cent of the Gieves ordinary capital is in the hands of the directors and their associates.

Gieves had been in talks with the U.S. company for the past 12 months and preliminary tax clearance was received in mid-October. Mr. Michael Keeling, the chairman, said yesterday that after taking advice this method of disposal was decided upon as being the only way shareholders could receive cash without being taxed twice.

Mr. Keeling felt that it was the right thing to do to give money back to shareholders. Final tax clearance has yet been received, but it is clear that the sale of the JBB shares will amount to a partial disposal for capital gains tax purposes.

The business of JBB, which contributed 50 per cent to group profits in 1978-79, is mainly in

### BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of discussing dividends. Official indications are not available as to whether dividends are interim or final and the sub-dividends shown below are based mainly on last year's results.

TODAY

Interims: Amcor Osy, Jones Strud, McRae Securities, MFI Furniture, Pergamon, Scottish English and European Textiles, First Ashdown Investment Trust, Bonham Engineers, Lincoln Kilgour.

FUTURE DATES

Allen (W. G.) (Tysons)	Jan. 24
Dyson (J. and J.)	Jan. 25
Reynell	Jan. 29
Spence	Jan. 30
Finsbury	Feb. 1
Birnold Quiglett	Feb. 12
Edinburgh American Assets	Feb. 13
Trotter	Feb. 14
First Stockholders Trust	Feb. 15
Hill and Smith	Jan. 21
Mackinlay of Scotland	Feb. 16
Mercurial Investment Trust	Feb. 17
Olympia (Redgrave)	Jan. 25

INTERIM

Finals:

Pemberton

# Rustenburg Platinum Holdings Limited

(Incorporated in the Republic of South Africa)

## Chairman's Review by Sir Albert Robinson

The thirty-third annual general meeting of the company will be held in the board room, Consolidated Building, corner of Fox and Harrison Streets, Johannesburg, at 09h30, on Wednesday, 30 January 1980.

**T**he financial results for the year under review far surpass those of any previous year in the company's history. Revenue from the sale of metals was 63% higher than that of the 1978 financial year, partly as a result of larger sales volumes, but primarily because of substantially increased prices. In consequence, despite increasing production costs, group profits before tax increased to R180 million, which may be contrasted with the figures of R4.5 million and R34.3 million earned in the 1977 and 1978 financial years respectively.

Dividends declared during the year absorbed R25 million, a significant increase on the previous year's distribution but no more than about one-third of after-tax profits of R76.7 million. The retained profits of R63.7 million - together with other sources of funds, principally provisions (R26.7 million) and a reduction of net working capital (R16.5 million) - were applied in the financing of capital expenditure (R47.2 million) and the repayment of fixed loans (R48.5 million). The conservative dividend payment was in accordance with the stated financial policy of the group, which is to conserve and strengthen its financial resources both to meet future commitments and to be better able to withstand adverse changes in the market for its products should those occur. In view of the magnitude of these commitments and the profoundly unsound state of the world economy, your directors consider it necessary to maintain a policy of modest dividend payments.

### Market Conditions

#### The Platinum Price

In little more than two years the Free Market price of platinum soared from \$150 to \$620 per ounce, which it briefly maintained at the outset of the current financial year. It has since risen further and in early January of this year reached levels in excess of \$800.

The initial impetus to this extraordinary movement was provided by a reduction in the flow of Russian metal to the West in late 1977, coupled with the reduction of South African output. In response to poor demand and depressed prices, further momentum was provided by the general recovery of the world economy, which resulted in an improved demand, and by the rapidly growing requirements of the US automobile industry in consequence of the anti-pollution measures that had been facilitated by the authorities of that country.

Laterly, however, the Free Market for platinum has become subject to the immense speculative forces that have been engendered by the unstable political, economic and monetary conditions prevailing world-wide. The worsening oil situation, the concurrent transfer of wealth on an unprecedented scale to the three countries, the persistent rates of global inflation, the continuing erosion of major international currencies and, more recently, the Iranian revolution and the Russian involvement in Afghanistan, have fuelled a wave of abnormal speculation for precious metals. The price on the Free Market has been driven to levels that are quite unjustifiable in terms of normal market considerations.

The last three years have witnessed a pronounced improvement in the fortunes of your company and of the South African platinum mining industry as a whole. The strong demand for platinum during this period has enabled us to re-invest previously low levels of profit, to institute plans for expanding capacity against firm contracts and, above all, to increase our published price progressively from \$165 in 1976 to its current level of \$420 per ounce.

#### Automobile Industry

During the year there was a material increase in the consumption of platinum by the automobile industries of the USA and Japan, with the result that these industries, taken together, now rank with the Japanese jewellery industry as the largest consumers of the metal. The group's sales of platinum to the automobile industry in the 1979 financial year were the highest ever achieved. Our sales for the first half of the current year, however, will be lower than those for the latter half of the past year, the principal cause of this decline being the lower demand for new automobiles in the United States.

The automobile industry's demand for platinum naturally depends upon the number of vehicles it produces and the average loading of platinum per vehicle. The average loading in turn depends upon the emission control standards operative at a given time and on the size and type of vehicle produced. Both the decline in automobile production and the swing towards manufacture of smaller vehicles have thus reduced the automobile industry's platinum requirements for the time being. However, with the tightening of emission control requirements in the USA in model year 1981, which starts in mid-1980, there will be an increase in the platinum loading per vehicle and this, subject to the demand and severity of the US recession, should restore the automobile industry's demand to previous levels.

Copies of this Review and the Report and Accounts are obtainable from the London Secretaries: Beaumont Brothers Limited, 39 Bishopsgate, London EC2M 3EE.

On balance, I do not consider that the quantity of metal that the automobile industry will require during your company's present financial year will equal that for last year. Revenue from this source, however, will probably be of a similar order to the figure for last year because of the higher price at which sales will be effected. As regards the longer term, there is every reason to suppose that the industry's usage of platinum will increase. The impact of this increase on the demand for newly-milled platinum is difficult to assess as that will depend, inter alia, upon the quantum of metal that may be recovered from scrapped automobiles. The effect of such recycled material on the demand for newly-milled metal could be felt by the mid-1980's and consequently your company and its associates are continuing their efforts to stimulate additional demand for platinum by nickel-copper mine.

The indications are that this wide orebody might be exploitable by open-cast methods at working costs that may well be substantially lower than those of conventional underground mining. However, much work remains to be done in evaluating this deposit, particularly since its metallurgical characteristics differ from those of our current operations. Rustenburg is indeed fortunate to have control of this highly promising prospect.

**Possible Future Mining Operations**

As reported in the latest Directors' Review, your company is continuing its exploration of various portions of the Bushveld Igneous Complex. This work is being carried out as part of an on-going evaluation of possible future mining areas. While this process of evaluation embraces the whole spectrum of platinum-bearing ores, particular emphasis is being placed on the so-called Merensky Platreef of the Potgietersrus district, which was originally mined in the 1920's. Prospecting results to date indicate that this area has the potential for supporting a major new platinum-nickel-copper mine.

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**Employment Policy and Practice**

Southern Africa stands on the threshold of major political and social progress. If the realisation of the region's great potential is not to be stifled by the acute shortage of skilled manpower that is now evident, radical new departures in employment practices, such as those envisaged in the reports of the Wehman and Rietief Commissions, will have to be implemented. Your company's policy, in common with that of other members of the mining industry, is to improve job opportunities for all of its employees, irrespective of race or colour, by training and development programmes that will enable them to fulfil their potential. To this end, we are working towards the creation of a uniform scale of salaries based on occupation categories in terms of which employees, regardless of race, will receive equal pay for work of equal value. In pursuing this policy we shall continue to collaborate with the Council of Mining Unions and the Officials' Associations and also with the Governments of Bophuthatswana and South Africa in order to effect meaningful changes in an orderly fashion.

The South African Government is to be commended for the initiative it is showing in paving the way for the changes that are essential to the continued prosperity and progress of all the peoples of the Southern African region. While it would be idle to pretend that these changes are greeted with equal enthusiasm in all quarters, I venture to say that a favourable consensus is emerging. It is of the utmost importance that the adaptation to new working relationships should proceed as harmoniously as possible and accordingly I would reiterate the plea, which I made in my previous review, for a constructive and positive attitude on the part of all concerned.

**Basic Metals**

Some 50% of the nickel and copper content of the ore produced by the group is sold in the form of a nickel-copper matte in Amex Nickel Inc., in terms of a contract entered into some years ago. This arrangement stems from the fact that the base metal treatment capacity of Matthey Rustenburg Refinery is less than the mines' output of these metals. In September last year Amex declared force majeure as a result of a strike whose likely duration cannot be assessed at this stage and in consequence our deliveries of nickel-copper matte to Amex have been curtailed. Our effort to find alternative outlets for disposing of this matte have not yet met with success and, even if we do succeed, group revenue from nickel and copper will be materially affected during this financial year. However, revenue from platinum group metals will not be jeopardised.

The imbalance between the base metal capacities of the mines and of Matthey Rustenburg Refinery should be corrected by the end of 1981, when the latter's new nickel-copper refinery, now under construction at an estimated cost of R56 million, is scheduled to reach full production. It is expected that this plant will produce refined nickel and copper at a substantially lower cost than is the case at present.

**Outlook for the Current Financial Year**

To date, sales of most of the company's metals are running ahead of last year's levels and, in most instances, are being effected at appreciably higher prices. The outlook for the remainder of the period is uncertain, however, for the reasons I have outlined in this review. Present indications are that the increased producer price for platinum of \$420, instituted along with higher prices for certain other platinum group metals last December, can be maintained even if the Free

Market price of the metal experiences a downward correction. On balance, therefore, there are grounds for expecting group profits for the current financial year to be higher than those for the preceding year.

#### Possibilities of Future Mining Operations

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**Directorate**

During the year under review Messrs R. S. Lawrence, A. C. Petersen and P. F. Rietief resigned from the Board, which wished to place on record its deep appreciation of their invaluable contributions to the affairs of the Group over many years. The vacancy occasioned by Mr Rietief's resignation was filled by the appointment to the Board of Mr H. Scott-Russell.

With effect from 8 November 1979, Mr B. A. Smith relinquished his appointment as Deputy Chairman of the company in order to devote his attention to other duties within the JCI group. I should like to pay tribute to Mr Smith for his outstanding services to your company during his tenure of office as Deputy Chairman. Mr Smith will remain a member of the Board.

Mr G. H. Waddell, Deputy Chairman of Johannesburg Consolidated Investment Company, Limited, became a member of the Board on 8 February 1978. With effect from 1 January 1980, he has been appointed Deputy Chairman of your company and a member of the Executive Committee.

**General**

I wish to record our appreciation of the excellent technical, research and marketing services provided by Johnson Matthey & Co. Limited, our sole manufacturing agents. I would also thank our customers throughout the world for their continued support.

To the Mine Managers, Consulting Engineers, Secretaries and all the staff and employees at the mines and at Head Office, my sincere thanks for their loyal and efficient services during the past year.

Johannesburg  
21 January 1980

Sir Albert Robinson  
Chairman

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## Companies and Markets

# Rustenburg's 'modest' dividend policy

BY KENNETH MARSTON, MINING EDITOR

A MIXED reception may be

accorded to Sir Albert Robinson's latest chairman's review of the affairs of South Africa's Rustenburg Platinum Holdings. On the one hand, for example, he anticipates a fresh rise in earnings for the current year to August 31 but on the other he warns that it is "necessary to maintain a policy of modest dividend payments."

Sir Albert is concerned about the runaway rise in platinum prices which, on the free market are currently over \$900 per ounce compared with the "fixed" producer price of \$420 presently quoted by the South African producers, Rustenburg and Impala Platinum. He points out that free market prices are quite unjustifiable in terms of normal market conditions.

The largest consumers of platinum are the U.S. and Japanese automobile industries - which use the metal in exhaust emission control devices — and the Japanese jewellery industry. As is already happening in gold and diamonds elsewhere, the Japanese jewellery industry is now running into price resistance.

## WMC stymied on BH South bid

WESTERN MINING Corporation, the Australian mining group, has given up hope of gaining complete control of BH South,

the Melbourne mining and investment house, but still have a majority holding. BH South will remain a listed company.

The plan to sell a number of BH South's assets, including its 20 per cent stake in Kembria Coal and Coke, to Cozinc Riotinto of Australia, will go ahead.

All of this emerged from a WMC statement yesterday. It said that WMC's share and cash offer for BH South would not be extended beyond its January 31 expiry date and that the full objective of acquiring all BH South shares cannot be achieved.

CTB Nominees, which covers the Commonwealth Trading Bank pension fund, holds 15.3 per cent of BH South and rejected the WMC bid last December. It has not modified its stand.

Subject to the approval of BH South shareholders, however, WMC is to recommend that the sale to CRA should go ahead of the company's stake not only in Kembria Coal, but also in Electrolytic Refining and Smelting (80 per cent), Metal Manufacturers (19.4 per cent), Kannanmuthu Mines (51 per cent) and Colar Mines (100 per cent).

This means that CRA's plan to build up its 50 per cent stake in Kembria Coal to outright ownership is now within sight. In a separate transaction it has agreed to buy North BH's 30 per cent stake in Kembria.

WMC had received acceptances of 58.3 per cent for its offer of 11 of its

tances from its customers. The Japanese jewellery trade buys its platinum at the high free market prices and sets its own end-product prices accordingly. This is particularly true for Rustenburg which sells its platinum at the lower producer price, but faces a fall in demand as a result of the high prices enjoyed by others.

Sir Albert is concerned about the market impact of the inflated price of platinum jewellery which is dearer than that of gold — is fully understandable. But whereas the gold mines could be mined by relatively low-cost open-cast methods. Meanwhile, more evaluation work remains to be done.

### • comment

The political and economic factors which have boosted the price of gold to record levels have been also at work in platinum and Sir Albert's concern about the market impact of the inflated price of platinum jewellery is more than that of gold — is fully understandable. But whereas the gold mines could be mined by relatively low-cost open-cast methods. Meanwhile, more evaluation work remains to be done.

Also with the long term in mind, Sir Albert discloses that prospecting work on the Merensky Platteef in the Potgietersrus district, which was originally mined in the 1920's, has not enjoyed the full benefits of the platinum price boom but stands to suffer from its impact on consumer demand. Although Rustenburg is still making high earnings, its shares, with a yield of only 3.3 per cent, are discounting a major increase in dividends which now seems unlikely in view of Sir Albert's remarks. On this basis the shares at 320p are clearly over-priced in relation to the good-class gold issues.

## S. African gold output eases

MARY KATHLEEN, Australia's only uranium producer, had record profits last year, but is paying no dividend. Earnings for the current year will be substantially lower.

Net profits in 1979 were \$A17.3m (£8.4m), compared with \$A70.7m in 1978. Mary Kathleen announced yesterday.

The company paid no tax last year, but tax allowances worth one stage, \$A23.37m, will be worked out early this year. This will substantially lower the profits after taxation in 1980 and for the remaining life of the mine, the company said.

This fact, coupled with a debt load of \$A20m, raised in 1977 from the Commonwealth Government and Cozinc Riotinto of Australia, the major shareholders, explains why there is no dividend payment.

Last year, in any case, Mary Kathleen had to meet payments out of net profits totalling \$A12.75m to cover interest on borrowings at \$A2.5m, more than five times the amount paid in 1978. Depreciation of \$A3.16m, nearly double the amount for 1978, and Queensland Government royalties of \$A1.1m.

Clearly, if gold prices stay at anywhere near their current levels — bullion closed at \$A25 yesterday — South Africa's gold revenue will show an even more impressive advance this year.

But production is unlikely to have fallen to around 250 tonnes in 1979.

The value of last year's production, based on an average gold price of around \$300 an ounce, would have amounted to some \$6.78m (£2.97m). South Africa accounts for about half the total world production of the metal, the other main source being the Soviet Union.

Gold sales made by the Soviet bloc in 1978 amounted to about 410 tonnes and are thought to have fallen to around 250 tonnes in 1979.

Year in, year out, in any case, Mary Kathleen had to meet payments out of net profits totalling \$A12.75m to cover interest on borrowings at \$A2.5m, more than five times the amount paid in 1978. Depreciation of \$A3.16m, nearly double the amount for 1978, and Queensland Government royalties of \$A1.1m.

Western Australia has negotiated an option to purchase Oberon Oil, a private company which holds Petroleum Exploration Permits WA 104P and EP 106. Terms of the offer are \$A4.8m payable in a mixture of cash and shares.

A seismic survey carried out last year identified a number of anomalous areas with geological structures. Two international firms of consultants, Layton and Robertson Research, who were involved in the evaluation of the prospects, have independently reported, recommending drilling of two structures which are in water depths of less than 100 metres.

Permits immediately to the north are currently being explored by Woodside Petroleum. Brunswick is currently undertaking negotiations for the financing of the acquisition and its immediate work commitments.

## 99 companies wound up

BRAMERGLOW, The Albert Line Promotions, Stuart Beynes (Contractors), Brentford Insurance Brokers, Gearplain, Shapway Plastering,

## Companies and Markets

# Pound improves

STERLING improved in currency markets yesterday, with demand reflecting current interest in the UK Government's new gilt-edged stock. On a trade-weighted basis, the index rose to 72.3, its best level since early August last year, and compared with Friday's close of 71.9. Against the dollar, the pound opened at \$2.2925 and rose to a high of \$2.2960 during the day, before closing at \$2.2945, a loss of 15 points. Sterling's weaker performance in the day against the dollar was probably a reflection of dollar support given by the US Federal Reserve Bank.

In a reverse trend to the spot market, forward sterling was weaker, one-month forward sterling widened to 1.00c pm from 0.97c pm, and three-month to 1.95c pm, from 1.73c pm. Trading in the U.S. dollar was generally featureless, although continued unrest in the Middle East and developments in Yugoslavia precluded any natural improvement. Nevertheless, the Fed's firm intention to maintain a stable currency helped the dollar finish at its best level for the day. Against the D-mark it finished at DM 1.7285 against DM 1.7262, and against the Swiss franc at 1.0615 from 1.0610 in terms of the Swiss franc. The U.S. unit was also firmer, against the Japanese yen, rising to ¥241 from 238.0. On days of English figures, the de-weighted index rose to 84.9 from 84.7.

**DENMARK**—Very strong, and showing a tendency to rise within the European Monetary System. The D-mark lost a little ground at the fixing against other EMS members, with the exception of the Irish punt. The Belgian franc was quoted at DM 6.158 per FF 100 compared with DM 6.152 and the French franc was firmer at DM 42.695 against L466.48, and the Irish punt at £1.7277.50 compared with £1.370.

**EMS' EUROPEAN CURRENCY UNIT RATES**

	Currency	ECU	ECU	% change	% change	Divergence
	central rate	amounts	against ECU	from central rate	adjusted for divergence	limit %
Belgian Franc	39.7697	40.4883	+1.76	+1.43	+1.53	±1.5
Danish Krone	7.1220	7.1220	+1.45	+1.14	+1.14	±1.2
German D-Mark	2.46206	2.46336	+0.49	+0.44	+0.44	±1.25
Dutch Guilder	2.74582	2.74579	+0.22	-0.13	+1.51	±1.52
Irish Punt	6.689201	6.73350	+0.77	+0.42	+1.68	±4.08
Italian Lira	1157.70	1162.61	+0.41	+0.41	+0.41	±4.08

Changes are for ECU; a positive change denotes a weak currency. Adjustments calculated by Financial Times.

**EXCHANGE CROSS RATES**

	Pound	Sterling	U.S. Dollar	Deutschmark	French Yen	Japanese Yen
Pound Sterling	1	2.294	5.953	561.0	9.860	110.0
U.S. Dollar	0.438	1	1.731	241.8	4.050	51.6
Deutsche Mark	0.1253	0.578	1	138.4	0.928	10.0
Japanese Yen 1,000	1.815	4.145	7.175	1000	16.79	16.8
French Franc 10	0.081	0.478	4.673	10	1.108	1.10
Swiss Franc	0.878	0.584	1.080	150.6	2.357	2.357
Dutch Guilder	0.322	0.584	0.807	120.4	2.192	2.190
Italian Lira 1,000	5.544	1.342	2.396	1000	5.030	5.030
Canadian Dollar	0.377	0.882	1.482	207.8	3.488	3.488
Belgian Franc 100	1.661	3.566	8.171	260.3	14.44	14.44

**EURO-CURRENCY INTEREST RATES**

The following nominal rates were quoted for London dollar certificates of deposit: one month 14.15-14.25 per cent; three months 14.15-14.25 per cent; six months 14.15-14.25 per cent; one year 13.30-13.40 per cent.

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U.S. Dollar	0.438	1	1.731	241.8	51.6
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French Franc 10	0.081	0.478	4.673	10	1.108
Swiss Franc	0.878	0.584	1.080	150.6	2.357
Dutch Guilder	0.322	0.584	0.807	120.4	2.192
Italian Lira 1,000	5.544	1.342	2.396	1000	5.030
Canadian Dollar	0.377	0.882	1.482	207.8	3.488
Belgian Franc 100	1.661	3.566	8.171	260.3	14.44

Long-term Eurobonds two years 12.12% per cent; three years 11.7-12% per cent; four years 11.7-12% per cent; five years 11.1-11% per cent; nominal closing rates. Short-term rates are 'call' for sterling, U.S. dollars and Canadian dollars; 'two-day' call' for guilder and Swiss francs; Asian rates are closing rates in Singapore.

**INTERNATIONAL MONEY MARKET**

# European rates steady

European interest rates were generally steady yesterday, with Paris call money rising 1 per cent to 11.7 per cent, but down from 12.1 per cent a week earlier. Term rates were unchanged from Friday, except six-month money, which eased by 1 per cent. Conditions are expected to remain stable in the French money market during the rest of the week, helped by the recent willingness of the authorities to provide liquidity. Last week the Bank of France bought about FF 125m of first category paper at 12 per cent, compared with 12.1 per cent previously.

An auction of FF 1.2billion of seven-month Treasury bills will be held today, as will the floating of the Government's first state loan of the year.

Strong demand has led to an increase in the six-year loan to FF 12.5bn from the planned FF 8bn. The record 12 per

cent coupon and short maturity

—state loans are generally for 15 years—has created strong interest from investors, including Middle East institutions.

Banks handling the issue may have already fulfilled their subscription quotas.

In Zurich it was announced that Switzerland plans a further issue of three-month short-term certificates for Swiss residents, totalling about SFW 200m. The yield on the previous issue was 8.65 per cent.

In Singapore the Bank of

Malaysia raised its prime lending rate to 9.1 per cent from 8.1 per cent, bringing it into line with the other three major local rates.

Gold fell \$10 an ounce in the London bullion market yesterday to close at \$232.830. It opened at \$232.835 and rose gradually through the morning to a fixing level of \$234.300. During the afternoon the metal touched an all-time high at the fixing of \$235.00, but drifted easier in later trading to finish at its lowest level for the day.

In Paris the 134 kilo bar was fixed at FF 93,750 per kilo (\$758.31 an ounce) compared with a record FF 93,750 through the morning to a fixing of FF 95,000 (\$731.70) on Friday afternoon.

In Frankfurt the 124 kilo bar was fixed at DM 46,510 per kilo (\$843.00 per ounce) against DM 46,010 (\$825.50) previously.

Yield on the previous issue was 8.65 per cent.

In Singapore the Bank of

Malaysia raised its prime lending rate to 9.1 per cent from 8.1 per cent, bringing it into line with the other three major local rates.

There was a small decrease in the note circulation but this was outweighed by small run-down

balances brought forward by the banks, a small net take-up of Treasury bills, a moderate excess

of revenue payments to the Exchequer over Government disbursements, and repayment of the small amount lent to the market on Friday.

Discount houses paid up to 17 per cent for secured call loans, with closing balances taken at 16 per cent to 16.1 per cent. In the interbank market overnight loans commanded 20 per cent to 22 per cent at the start, easing to 16 per cent in the afternoon, but closing around 20 per cent.

Rates in the table below are nominal in some cases.

**UK MONEY MARKET**

# Further shortage

Bank of England Minimum Lending Rate 17 per cent (since November 15, 1979).

Heavy demand for Government stock to be offered for tender on Wednesday is expected to aggravate a general shortage of credit in the London money market this week. Day-to-day funds were in short supply yesterday and the authorities gave very large assistance. They bought a moderate amount of Treasury bills from the discount houses and banks, some for resale at a fixed future

date, a small number of local

authorities bills from the houses, and a moderate amount of eligible bank bills from the houses, all for resale at a fixed future date. To complete the help the Bank of England lent a small amount overnight to three or four houses at Minimum Lending Rate.

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**MONEY RATES**

Jan. 21	Sterling	Deutschmark	French Yen	Swiss Franc	U.S. Dollar
Overnight	—	16.35	—	—	—
2 days notice	—	15.10	—	—	—
7 days notice	—	14.10	—	—	—
One month	13.70	12.70	11.70	—	—
Three months	13.55	12.55	11.55	—	—
Nine months	13.45	12.45	11.45	—	—
One year	13.45	12.45	11.45	—	—
Two years	13.45	12.45	11.45	—	—

Local authorities and financial houses seven days' notice, others seven days' fixed. Long-term local authority bonds rates normally three years 15.15% per cent; four years 14.15-15% per cent; five years 13.15-15% per cent. Blank bond rates in table are buying rates for prime paper. Buying rates for term bank bills 15.15-15% per cent; four years 14.15-15% per cent; five years 13.15-15% per cent. Approximate selling rates for one-month Treasury bills 15.15-15% per cent; two-months 15.15-15% per cent; three-months 15.15-15% per cent; four months 15.15-15% per cent; five months 15.15-15% per cent; six months 15.15-15% per cent. Financial Houses Base Rates (published by the Finance Houses Association) 17 per cent. From January 1, 1980. Discount Rate 6.25. Call (Unconditional) Bills Discharge (three-months) 5.0375. Cheating Banks Base Rates for sums at seven days' notice 15 per cent. Clearing Banks Rates for lending 17 per cent.

# CURRENCIES, MONEY AND GOLD

**THE POUND SPOT AND FORWARD**

Day's	Spot	Closes	One month	%	Three months	%	p.p.
Jan. 21	2.2925-2.2940	2.2905-2.2945	1.05-1.06	3.41	—	—	—
Canada	2.6500-2.6505	2.6505-2.6515	1.50-1.40c pm	4.			

## NORTH AMERICAN NEWS

**NYSE hopes for financial futures**

*The New York Stock Exchange plans to trade in financial futures, which have already proved themselves among the fastest growing money market instruments. Stewart Fleming assesses the prospects*

FOR MANY Wall Street investment banks, last year's \$1bn bond issue by International Business Machines was a disaster. Launched just before the Federal Reserve Board toughened its anti-inflationary stance on October 6 with moves that drove interest rates sharply higher, it left some underwriters facing heavy losses on the issue, running into millions of dollars overall.

But Mr. George Shinn, chairman of First Boston, says that his firm profited from the deal, partly because it was one of the underwriters with the foresight to hedge its risk in the financial futures markets.

Financial futures have been perhaps the most rapidly growing money markets instruments in the U.S. Started in 1975 in Chicago, the last quarter of that year saw some 20,000 contracts traded. Today, trading is some interest rate futures contracts can at times exceed both the volume and the value of trading in Chicago's long established grain and commodity futures "pits."

In essence, the contracts allow investors and traders to

**THE New York Stock Exchange**

threatens to be a repeat of the Chicago Board of Trade's dominance of the share options business.

The nation's money and bond markets, and many of the companies which might be expected to make most active use of financial futures, are in New York, as is the bulk of the U.S. foreign exchange market.

Financial futures have seemed therefore a natural diversification for Wall Street's financial community, and some loss have been slipped in the water. The Commodities Exchange (Comex) recently started trading two interest rate futures contracts and the American Stock Exchange has one contracts trading. But progress has been slow, with both exchanges together trading fewer than 100,000 contracts last year.

In April of this year, however, the New York Stock Exchange (NYSE), as it will be known, is under no illusion about the magnitude of the task facing it and is going about meeting the challenge in a determined fashion. It has poached several top officers from the Chicago financial futures market, to help it in its task, and is investing in modern electronic equipment to make

speculators) to take a positive reflecting their judgment where interest rates or currency rates are headed in a few months while only having a fraction of the cost of investment. The buyer and seller of the contract can purchase or deliver a specific amount of a given financial

**Texaco and Mobil pursue Belridge suits**

By Our New York Staff

MOBIL and Texaco are to pursue their legal bid to halt the liquidation of Belridge, the Californian oil company sold to Shell Oil last year for a record \$3.65bn, both companies said yesterday.

Their statements came in response to a Los Angeles judge's refusal last week to grant them a preliminary injunction.

**Record foreign sales help Ford**

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FORD's car and truck sales outside North America last year reached a record 2.14m units, more than 5 per cent up on the 2.04m units in 1978.

This maintained Ford's position as the leading U.S.-based automotive group outside its home market.

The group will be relying heavily on its overseas operations this year, because North American losses are likely to reach \$1bn if Ford grapples with a declining share of a declining car market at a time when it must continue to spend

heavily to keep pace with legislation on fuel-economy, pollution controls and safety.

Mr. Donald E. Petersen, executive vice president, Ford International Automotive Operations, said yesterday: "Competition outside North America is hotting up, but Ford is more than holding its own. Our aggressive investment and product plans should ensure that we retain our leadership position abroad."

In 1978, Europe and Latin America made the major contributions to Ford's success,

The European plants built a record 1.69m cars and trucks.

Mr. Petersen said that the Fiesta, Ford's small car, had been a significant factor in Europe. Some time this month production of Fiesta—already the most successful car we have ever sold in Europe"—will pass 1.5m cars. The car is assembled from the Chicago financial futures market, to help it in its task, and is investing in modern electronic equipment to make

the price consumers pay for colour prints from Kodak processing laboratories will not increase substantially.

Kodak said that it had to increase its provision for loan losses by 22 per cent, from \$177m to \$226m in 1979. Loan losses in the last quarter

**Sharpest falls in dollar sector in Eurobond trading**

By FRANCIS GHILES

PRICES dropped in all major sectors of the Eurobond markets yesterday. Falls of up to one point were posted on some straight dollar bonds, while the decline in prices was less pronounced in the Deutsche Mark and Swiss Franc sectors.

Three new private placements have just been completed in Swiss Francs and a fourth announced. The Kingdom of Sweden has arranged two equal tranches of a SwFr 200m issue through Credit Suisse. The first tranche runs for five years and carries a coupon of 5½ per cent, while the second runs for six years and includes a coupon of 5½ per cent. Österreichische Kontrollbank has completed a SwFr 30m five-year issue which includes

a coupon of 5½ per cent through Swiss Bank Corporation.

Meanwhile Union Bank of Switzerland is arranging a SwFr 40m private placement for the Spanish borrower Autopistas del Mar Nostrum. This

manufacturer of sporting goods, ASICS, is being organised by Commerzbank. The borrower is paying a coupon of 8½ per cent for this issue which is guaranteed by Toto Kuhn Bank.

The yields offered on the second tranche of the Carter bonds which are currently on offer in the German domestic bond market were announced by the Bundesbank yesterday.

The 21 year notes will yield 8.50 per cent while the 31 year notes will yield 8.55 per cent.

Such yields are slightly below those offered on the first tranche of Carter bonds last November, which were 8.55 per cent on the 21 year notes and 8.50 per cent on the 31 year notes. German investors have until tomorrow to subscribe to the notes.

**Brown & Sharpe Manufacturing Company**

has sold its wholly-owned U.K. subsidiary

**Joseph Parks & Son Limited**

to

**CIN Industrial Investments Limited**

(a nominee company of the National Coal Board Pension Fund)

**Midland Industrial Investments Limited**

(a member of the Midland Bank Group)

**the Senior Management Group**

The undersigned initiated this transaction and acted as financial advisor to Brown & Sharpe Manufacturing Company.

**Lehman Brothers Kuhn Loeb Incorporated**

NEW YORK ATLANTA BOSTON CHICAGO DALLAS

Houston LOS ANGELES SAN FRANCISCO LONDON TORONTO

January 22, 1980

**NYSE hopes for financial futures**

*The New York Stock Exchange plans to trade in financial futures, which have already proved themselves among the fastest growing money market instruments. Stewart Fleming assesses the prospects*

its new facility as attractive as possible.

Mr. John Phelan, vice chairman of the New York Stock Exchange, who is chairman of NYFE, is putting great emphasis on the mechanics, and the NYSE's reputation as a well-regulated institution, in promoting the new futures market. The NYSE claims to have had a good response to its initial membership drive.

One of the more intriguing decisions which NYFE seems to be moving towards is to put

but has spent several million dollars so far on the venture.

The NYSE, or "Big Board," dominates the U.S. equity markets with some 50 per cent of the annual share trading volume. So, its debut in the financial futures business is being watched with more than passing interest. That is not to say, however, that there is any consensus about its chances of rapidly developing into a powerful competitor to Chicago. Traders in the financial futures markets point out that the Chicago markets themselves are slow to pick up and that even today there are enormous differences between the volume of trading in different contracts.

Ninety-day Treasury bill futures are booming on the Chicago Mercantile Exchange—1.7m of the 8m contracts changed hands last year, 30 are 15 to 20 year Treasury bond contracts on the Chicago Board

of Trade, which saw a similar volume in a \$100m contract.

But the CBOE's commercial paper contract saw just over a thousand contracts changing hands.

The New York Futures Exchange, which saw a similar volume in a \$100m contract,

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On the other hand, NYFE is clearly hoping that it will be able to tap a new market for currency trading, namely a growing interest in currency trading (some would say speculation) by individuals and smaller corporations.

Mr. Phelan is aware of the difficulty of breaking into the interbank foreign exchange market.

Some foreign exchange dealers suggest that banks will

have little incentive to trade more freely and less expensively in the interbank currency market which has, for example, no margin requirements.

There is, however, a highly profitable arbitrage busi-

ness between the futures market in currencies and the interbank foreign exchange market.

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**Annual earnings up 17% at Mead**

By Stewart Fleming in New York

MEAD CORPORATION, a leading U.S. paper company which last week announced a puzzling shake-up in its top management, yesterday disclosed a 17 per cent increase in its 1979 earnings to \$140.9m.

Sales for the year were \$2.68bn, up 11 per cent over the \$2.3bn earned in 1978.

Mr. James W. McSwiney, chairman and chief executive officer, said that last year was a good year for the company's lumber, paper and paperboard businesses.

But he added that demand for the company's lumber, plywood and wafer board had been affected by the decline in housing starts towards the end of the year.

He added, however, that the company is not seeing any evidence that would indicate a break in the economy as abrupt or as severe as in late 1978-79.

Last week the company announced a change in its much-publicised management team.

Mr. Warren L. Britts, the 47-year-old president and chief executive officer, resigned not long after he had taken on the chief executive functions of the 64-year-old Mr. McSwiney, who has now resumed the chief executive job.

**Final quarter downturn for Armco**

By Our New York Staff

ARMCO, the large U.S. steel company, yesterday reported a sharp drop in 1979 fourth quarter profits reflecting the general downturn in the steel industry. Net income was \$4.6m, or \$0.97 a share, down from \$5.67m, or \$1.24 a share in the same period of 1978. Sales, however, were up 11.6m to \$1.27bn.

The results brought Armco's year-end earnings to \$221m, or \$4.82 a share, up from the \$198.3m (\$4.29) in 1978. Full year sales totalled \$5.04bn, up from \$4.26bn. Steel shipments were up slightly, from 50m tons to 6.3m tons.

But Armco clearly does not expect any major improvement in the foreseeable future. It predicts a 10 per cent drop in steel shipments in 1980, mostly in the first six months. Mr. Harry Holliday, the chief executive, said: "To achieve improvement in operating results, we have initiated tighter management controls and will divest those operations which do not fit into our long-range business plans."

**Brascan eyes acquisitions**

By JOHN WICKS IN TORONTO

TORONTO — Brascan, the Canadian holding company is considering "two, perhaps three" major acquisitions, armed with C\$800m to C\$900m in cash and credit, said Mr. Trevor Eytton, the president.

Brascan is "looking at four situations right now" in Canada and the U.S. One of the companies is in the financial services field—the others are in the retail and consumer products business.

AP-DJ

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**Union Pacific in further \$28m agreed merger**

BY IAN HARGREAVES IN NEW YORK

UNION PACIFIC, which 10 days ago announced a \$200m merger proposal with the Missouri Pacific Railroad, yesterday announced a second agreed merger bid, this time for the remnants of the Western Pacific system in California.

New York-based Union Pacific's bid for Western was valued at \$22m and forms another piece in the jigsaw of corporate reorganisation sweeping through the American railway industry.

Two other leading railway companies, Burlington Northern and Norfolk and Western, yesterday announced sharp increases in earnings for last year.

Under the terms of three proposed railway mergers, all of which are subject to the usually

lengthy scrutiny of the Interstate Commerce Commission, the U.S. railroad industry would be radically reshaped in the coming months.

If the Union-Missouri-Western deal goes ahead, it would be the third largest network totalling 22,800 miles. The biggest would be the proposed Burlington Northern-St. Louis and San Francisco network (22,600 miles) and the Chessie system merger (22,600 miles).

Western Pacific operates over 1,800 miles of track in California, Nevada, and Utah. Until last April it was part of Western Pacific Industries, but was then sold to a group of employees.

Union Pacific already owns 9.9 per cent of Western's common shares.

Burlington Northern, the Minnesota company which at present operates the country's longest railway, more than doubled earnings in the fourth quarter, from \$26m to \$50m, on sales up by 32 per cent to \$307m.

For the whole year, earnings rose from \$114m to \$175m on sales 28 per cent up at \$3.25bn.

Norfolk and Western also posted record earnings. For the full year they rose by 88 per cent to \$196.6m, excluding the effects of an extraordinary credit of \$55m in 1978. Sales rose by 32 per cent to \$1.45bn.

Last year, freight traffic on all U.S. railways increased by 5.2 per cent to a record 902bn tonne miles.

**Bank of America lifts profits**

BY DAVID LASCELLES IN NEW YORK

BANK OF AMERICA, the largest U.S. bank, yesterday reported a small increase in profits for the first quarter of 1979. Income before securities transactions was \$158m, or \$1.07 a share, up 7.8 per cent on the same period of 1978 when earnings per share were \$1.

Net income for the whole of 1979 reached \$600m (\$4.10), up 17 per cent on the \$514m earned in 1978.

Bank of America said that it had had to increase its provision for loan losses by 22 per cent, from \$177m to \$226m in 1979. Loan losses in the last quarter

were \$41m, up 8 per cent on the final quarter of 1978.

The bank ascribed part of its profits to major gains in fees from trade financing, and the sale of business services.

Foreign exchange profits also increased sharply, from \$64m to \$90m.

in U.S. manufacturing operations.

Because of the large amount of silver involved, the company also said it keeps silver inventories at an absolute minimum. "This also means that the most recent silver prices enter into our manufacturing costs within a few weeks and this compels increases in the prices for our products," the company added.

Reuter

**FT INTERNATIONAL BOND SERVICE**

The list shows the 200 latest international bond issues for which an adequate secondary market

Companies and Markets

## INTERNATIONAL COMPANIES and FINANCE

**L'Oréal to create major new French drugs combine**

By TERRY DODSWORTH IN PARIS

**LARGE AND NEW** French pharmaceuticals group is being created by L'Oréal, the cosmetics company, by bringing together its interests in two manufacturers, Synthelabo and Metabio-Jouille.

The merger follows only a few months after the emergence of Matra, a group which was itself developed out of the reorganisation of the activities of Elf Atochemine, the oil company.

Both groups seem to have been responding in some degree to the need to reduce costs for pharmaceuticals and to government pressure to streamline the industry, to help check the escalation of spending on the state medical services. At the same time, L'Oréal, one of the largest cosmetics manufacturers in the world, is aiming to develop the pharmaceuticals group overseas.

L'Oréal's announcement came just after it took control of Metabio-Jouille, a company which was itself created through a merger only three years ago.

The plan is to integrate Metabio-Jouille's activities with those of Synthelabo, in which L'Oréal has a 50.8 per cent stake, to create a group with a turnover of about FF 1bn (\$244m) in pharmaceuticals and FF 1.5bn overall.

Total employment of the new company will be about 3,700, and it will be ranked third in the French industry behind the interests of Rhône-Poulenc, the chemicals group, and Sanofi.

The two organisations brought together by L'Oréal seem to be largely complementary. Synthelabo, which has a turnover of FF 685m and a consolidated profit of FF 31m, specialised in products for treatment of heart and arterial diseases. It also has a healthy business in hospital materials.

Metabio-Jouille, on the other hand, with a turnover of FF 500m and profits of FF 18m, has a more varied product line, including aspirin, drugs sold to the general public through chemists' shops and a range of veterinary, cosmetic and dietary items.

A new cross-frontier watch and clock manufacturing group, which will combine the interests of Matra of France and VDO of West Germany, is to be launched at the end of this month.

Contributing in varying degrees to the result were newly-acquired automotive parts groups, Brown and Dureau and A. J. Dawson, the fibre packaging group Tasman UEB Holdings, and the discount store operator, Maxwell Electrical Retailing.

On the traditional paper products side, the company increased domestic sales by 16 per cent to A\$162m on 10 per cent higher production. But more important to the group was the performance of the international division, which recorded sales of 37,800 tonnes of paper and paperboard—well above the figure for the entire previous 12 months. The main gains in this sector came from a large order for pine logs from the Philippines and a 9,000-tonne product sale to China.

Directors point out they expect to continue their present rate of exports in the current half-year. However, they caution that the present rate of profit growth will not be maintained in the second half.

As a hint of things to come, the directors also add that they are "examining a number of other projects with a view to enlarging APM's international activities."

APM reveals that it has arranged further borrowings totalling A\$15m through the private placement of debentures and has negotiated a term loan from the Australian Resources Development Bank through the National Bank which will go some way to funding the group's extensive restructuring and expansion plans at its pulp and paper plants.

What it describes as the "primary operating result" before depreciation amounted to just under Nkr 300m (\$61m) compared with Nkr 325m in 1978. This was less than was needed to cover capital costs.

Profits improved in the final quarter, however, particularly for tankers and bulk vessels. The group expects this trend to continue in 1980, because most of the bulk and rig fleet has been chartered at improved rates, while the group's tankers are employed on satisfactory charters for the first part of the year.

Gross freight earnings reached Nkr 2.2bn, about the same as in 1978. Finance has been arranged for all the new vessels taken over last year, as well as those under construction. The second-hand value of the fleet rose considerably during 1979, improving the relationship between aggregate mortgage obligations and the fleet's

**Earnings increase sharply at APM**

By John Rogers in Sydney

**AN AGGRESSIVE** policy of expansion by takeover, and penetration of foreign markets has enabled Australian Paper Manufacturers, the major pulp and paper group, to boost its interim earnings 80.7 per cent from A\$10.5m to A\$18.9m (\$US2.1m), in the half-year to December 31.

Group sales rose 34.5 per cent from \$A223m to \$A314.2m (\$US349m), while pretax profit jumped from A\$14.1m to A\$31.2m.

The interim dividend is lifted from 4 cents to 5.5 cents, covered by earnings of 1.80 cents a share, compared with 6.5 cents. The directors expect that the final dividend will at least be maintained at 7 cents a share.

The creation of the company follows the elaborate reorganisation of Jaeger, the French vehicle instrumentation and watchmaking group in which VDO used to have the controlling stake. Under this restructuring, Matra also became a leading shareholder in Jaeger, holding half of a 51 per cent majority stake with VDO.

The French and German companies have now decided to extend the area of common action to all their watch and clockmaking activities. This will mean bringing together a number of companies which have now been regrouped under Jaeger-Jaz, Yema, Bayard, and Garnet—with the VDO interests in International Watch and Saphir.

**Norwegian shipping line below expectation**

By FAY GJESTER IN OSLO

**NORWAY'S** largest shipping group, Wilh. Wilhelmsen says operating profits last year were lower than expected, due mainly to delayed deliveries of ships, costly conversions of the group's oil rigs, and periods of under-employment for parts of its fleet.

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total value.

• A leading Norwegian insurance group, Vesta, has bought out a shipping company's stake in Saga Petroleum, the Norwegian private enterprise oil company backed by about 90 of the country's financial, shipping and industrial concerns.

The purchase makes Vesta one of the two largest shareholders in Saga—the other being the Stig Bergesen d.y. shipping group.

**ANZ foresees year of consolidation**

By OUR SYDNEY CORRESPONDENT

**THE ANZ Banking Group** expects to receive no significant contribution to this year's results from the recently acquired Bank of Adelaide. Sir Ian McLennan, the chairman, told the annual meeting in Melbourne that it would be a year of consolidation, but that another good result could be expected.

Last year the group lifted profit from A\$78m to a record A\$107m (\$US119m). This enabled the bank to pay a 12 cents final dividend, making

## MOTOR-IBERICA

**Nissan purchase breaks new ground**

By RICHARD C. HANSON IN TOKYO AND ROBERT GRAHAM IN MADRID

**NISSAN MOTOR Company**, the maker of Datsun cars and trucks, has made the largest capital investment so far by a Japanese motor company in a European motor manufacturer.

The price of the 36 per cent share of Motor Iberica, acquired from Massey-Ferguson was just over \$40m, it was revealed yesterday.

Eventually, the Spanish company could serve as the basis for producing passenger cars for Europe.

The opening of the project has caused surprise in Spain.

Discussions are being held also, on how Nissan might approach (one up) with the Spanish Government-owned heavy truck producer, ENASA, which has fallen into financial difficulties.

Nissan had been trying for several months to conclude the purchase of Massey-Ferguson's share in Iberica. Its immediate goal is to use Iberica, the truck maker and Spain's largest agricultural machinery manufac-

turer, as a base to produce its own trucks for the European market (after Spain joins the Common Market). Such assembly, however, is not expected to start for nine or two years.

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Nissan and Toyota are facing strong pressure to establish manufacturing presences in the U.S., and both companies appear likely to make a move in this direction within the next year or so. In the meantime, the smaller motor manufacturer, Honda, has gained a lead over both Japanese giants by announcing plans to build a car assembly plant in the U.S. and by signing an agreement to build a car in co-operation with BL at BL's Cowley works.

Nissan has moved quickly

to buy out the Massey-Ferguson stake in Iberica itself, for the state-bonding company, INI, to

Reports of Nissan's interest in the loss-making heavy vehicle manufacturer, ENASA, are a new development. For over 18 months INI has been trying to sell off its 67 per cent stake in the company, but despite numerous multinationals showing interest, no agreement has been reached.

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That's BTR

## FT SHARE INFORMATION SERVICE

## BRITISH FUNDS

	Price	Yield	Int'l. Rel.
High	Low	Stock	
1979-80			
"Shorts" (Lives up to Five Years)			
95.7	95.7	Treasury Spec 1980+ 9.07% 15.64	
95.6	95.6	Treasury Spec 80+ 9.58 15.61	
97.2	97.2	Treasury Spec 77-80 3.48 14.78	
97.3	97.3	Treasury Spec 78-81 3.48 14.78	
102.4	102.4	Exchequer 19c 1982 13.14 14.25	
102.5	102.5	Exchequer 19c 1983 11.77 14.05	
102.5	102.5	Exchequer 19c 1984 9.21 13.17	
102.5	102.5	Exchequer 19c 1985 8.90 14.26	
95.1	95.1	Exch. Spec 1981 9.14 14.26	
91.4	91.4	Exch. Spec 1981 8.14 14.26	
90.4	90.4	Exch. Spec 1982 8.14 14.26	
90.5	90.5	Exch. Spec 1983 8.14 14.26	
90.5	90.5	Exch. Spec 1984 8.14 14.26	
90.5	90.5	Exch. Spec 1985 8.14 14.26	
95.4	95.4	Exch. Spec 1986 8.14 14.26	
95.4	95.4	Exch. Spec 1987 8.14 14.26	
95.4	95.4	Exch. Spec 1988 8.14 14.26	
95.4	95.4	Exch. Spec 1989 8.14 14.26	
95.4	95.4	Exch. Spec 1990 8.14 14.26	
95.4	95.4	Exch. Spec 1991 8.14 14.26	
95.4	95.4	Exch. Spec 1992 8.14 14.26	
95.4	95.4	Exch. Spec 1993 8.14 14.26	
95.4	95.4	Exch. Spec 1994 8.14 14.26	
95.4	95.4	Exch. Spec 1995 8.14 14.26	
95.4	95.4	Exch. Spec 1996 8.14 14.26	
95.4	95.4	Exch. Spec 1997 8.14 14.26	
95.4	95.4	Exch. Spec 1998 8.14 14.26	
95.4	95.4	Exch. Spec 1999 8.14 14.26	
95.4	95.4	Exch. Spec 2000 8.14 14.26	
95.4	95.4	Exch. Spec 2001 8.14 14.26	
95.4	95.4	Exch. Spec 2002 8.14 14.26	
95.4	95.4	Exch. Spec 2003 8.14 14.26	
95.4	95.4	Exch. Spec 2004 8.14 14.26	
95.4	95.4	Exch. Spec 2005 8.14 14.26	
95.4	95.4	Exch. Spec 2006 8.14 14.26	
95.4	95.4	Exch. Spec 2007 8.14 14.26	
95.4	95.4	Exch. Spec 2008 8.14 14.26	
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## INDUSTRIALS—Continued

## INSURANCE—Continued

## PROPERTY—Continued

## INVESTMENT TRUSTS—Cont.

## FINANCE, LAND—Continued

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MINES—Continued  
CENTRAL AFRICAN

1979-80	High	Low	Stock	Price	+/-	No.	Net	Cvr	Ex	PE
675	132	122	Coronation	4.10	-10.0	506	23	2.2	7.2	
675	132	122	Falcon Rls. 50c	6.75	+15.0	106	1.7	10.2		
675	132	122	Shire Corp. 50c	2.50	-10.0	25	2.5	2.5	2.5	
675	132	122	Wankie Col. 100	65	-9.0	1.5	1.5	1.5	9.5	
57	9	Zam.Lpr. 5000.24	54	-11.0	1.5	1	1	1	1	9.5

## AUSTRALIAN

1979-80	High	Low	Stock	Price	+/-	No.	Net	Cvr	Ex	PE
10	40	35	Acton 50c	2.5	-10.0	103	2.5	2.5	2.5	
10	40	35	ACM 20c	1.25	-10.0	103	1.25	1.25	1.25	
10	40	35	Bond Corp. 100	1.75	-10.0	103	1.75	1.75	1.75	
175	180	160	Broadbeam 50 tons	1.75	-10.0	20	1.75	1.75	1.75	
125	130	115	Bull. Corp. 20c	2.00	-10.0	103	2.00	2.00	2.00	
225	240	200	Central Pacific	2.25	-10.0	103	2.25	2.25	2.25	
225	240	200	City Pacific 500	2.25	-10.0	103	2.25	2.25	2.25	
44	44	44	Eagle Corp. 10c	44	-10.0	103	44	44	44	
22	22	22	Endover 20c	22	-10.0	103	22	22	22	
105	105	105	Harmon 50c	105	-10.0	103	105	105	105	
75	75	75	Hawea Gold N.	3.00	-10.0	103	3.00	3.00	3.00	
25	25	25	Med. Eng. 50c	25	-10.0	103	25	25	25	
125	125	125	Minfield Expl.	125	-10.0	103	125	125	125	
112	112	112	Mount Lyell 25c	112	-10.0	103	112	112	112	
67	67	67	Newmont 50c	67	-10.0	103	67	67	67	
57	57	57	N.M. Kalgoorlie	57	-10.0	103	57	57	57	
165	165	165	N.M. Mining Corp.	165	-10.0	103	165	165	165	
192	192	192	Northgate 50c	192	-10.0	103	192	192	192	
102	102	102	Ozark 50c	102	-10.0	103	102	102	102	
134	134	134	Pacific Copper	134	-10.0	103	134	134	134	
125	125	125	Perpetua 50c	125	-10.0	103	125	125	125	
625	625	625	Petro-Wallstreet 50c	625	-10.0	103	625	625	625	
450	450	450	Selvick 20c	450	-10.0	103	450	450	450	
240	240	240	South Pacific 20c	240	-10.0	103	240	240	240	
16	16	16	West Coast 25c	16	-10.0	103	16	16	16	
237	237	237	West. Mining 50c	237	-10.0	103	237	237	237	
40	40	40	Whim Creek 20c	40	-10.0	103	40	40	40	
25	25	25	York Resources	25	-10.0	103	25	25	25	

## TINS

1979-80	High	Low	Stock	Price	+/-	No.	Net	Cvr	Ex	PE
30	123	115	Amal. Nigeria	2.50	-10.0	103	2.50	2.50	2.50	
45	45	45	Avalon 50c	45	-10.0	103	45	45	45	
125	125	115	Avril. Tl. 50c	125	-10.0	103	125	125	125	
155	155	145	Berj. Inv. 50c	155	-10.0	103	155	155	155	
675	675	625	Birrell. Borees 50c	675	-10.0	103	675	675	675	
175	175	165	Birrell. Tl. 50c	175	-10.0	103	175	175	175	
125	125	115	Brus. Corp. 50c	125	-10.0	103	125	125	125	
225	225	200	Cent. Pacific	225	-10.0	103	225	225	225	
225	225	200	Cent. Pacific 500	225	-10.0	103	225	225	225	
144	144	144	Cooper. Corp. 10c	144	-10.0	103	144	144	144	
22	22	22	Endover 20c	22	-10.0	103	22	22	22	
22	22	22	Endover 50c	22	-10.0	103	22	22	22	
22	22	22	Endover 500	22	-10.0	103	22	22	22	
125	125	115	Endover 5000	125	-10.0	103	125	125	125	
125	125	115	Endover 50000	125	-10.0	103	125	125	125	
125	125	115	Endover 500000	125	-10.0	103	125	125	125	
125	125	115	Endover 5000000	125	-10.0	103	125	125	125	
125	125	115	Endover 50000000	125	-10.0	103	125	125	125	
125	125	115	Endover 500000000	125	-10.0	103	125	125	125	
125	125	115	Endover 5000000000	125	-10.0	103	125	125	125	
125	125	115	Endover 50000000000	125	-10.0	103	125	125	125	
125	125	115	Endover 500000000000	125	-10.0	103	125	125	125	
125	125	115	Endover 5000000000000	125	-10.0	103	125	125	125	
125	125	115	Endover 50000000000000	125	-10.0	103	125	125	125	
125	125	115	Endover 500000000000000	125	-10.0	103	125	125	125	
125	125	115	Endover 5000000000000000	125	-10.0	103	125	125	125	
125	125	115	Endover 50000000000000000	125	-10.0	103	125	125	125	
125	125	115	Endover 500000000000000000	125	-10.0	103	125	125	125	
125	125	115	Endover 5000000000000000000	125	-10.0	103	125	125	125	
125	125	115	Endover 50000000000000000000	125	-10.0	103	125	125	125	
125	125	115	Endover 500000000000000000000	125	-10.0	103	125	125	125	
125	125	115	Endover 5000000000000000000000	125	-10.0	103	125	125	125	
125	125	115	Endover 50000000							



Tuesday January 22 1980

## Inflation and falling demand hit industry

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE FINANCIAL position of industry deteriorated significantly in 1979 and may worsen this year. This has been mainly the result of an intense squeeze on real profits caused by accelerating inflation and sluggish demand.

Central Statistical Office figures published yesterday show that the financial deficit of industrial and commercial companies in the first nine months of 1979 was £3.67bn, seasonally adjusted, compared with £2.18bn in the whole of the previous year.

The financial deficit measures the amount that industry has to raise from other parts of the economy, mainly through bank borrowing, after financing tax and dividend payments and spending on capital investment and stocks.

The sharp rise in the deficit was principally the result of a big increase in the amount needed to finance stock appreciation—the rise in the value of stocks caused by inflation. This was £5.14bn in the first nine months of 1979 compared with £3.09bn in the whole of 1978.

At the same time interest payments have risen as a result of higher interest rates, while dividends have also increased sharply following the end of controls last summer. The physical increase in stocks was also large—£1.69bn in nine months compared with £1.19bn in the whole of 1978.

After excluding North Sea oil, many analysts believe that

### FINANCIAL POSITION OF INDUSTRY

	Acquisition of financial assets, or deficit, of industrial and commercial companies	£m seasonally adjusted
1977	2,501	
1978	2,183	
1st	612	
2nd	440	
3rd	181	
4th	943	
1979 1st	1,567	
2nd	830	
3rd	1,273	

Source: Central Statistical Office

The published figures for industry's financial deficit disguise the full extent of the underlying deterioration. This is because the North Sea oil sector is included and its finances are now improving rapidly as a result of a build-up of output and profits.

The pressure on the rest of industry is likely to intensify this year as a result of a high rate of inflation, the recession and a poor competitive position. The extent of the deterioration will depend on how quickly companies are able to reduce excessive stocks and cut investment plans.

These items, together amounting to £1.4bn, are likely to have been at least partially reversed in the final three months of last year.

the financial position of manufacturing industry could be as bad in real terms as in the liquidity squeeze of the mid-1970s. Company balance-sheets are healthier than five years ago for industry as a whole, though high interest rates may cause cash flow problems for some groups.

On the quarterly basis the financial deficit was £1.27bn in the July-to-September period compared with £830m in the previous three months, and £1.57bn during the strike-affected first quarter of last year.

An alternative way of measuring the financial health of industry is the net borrowing requirement. This is the financial deficit modified to reflect actual cash flows in respect of unremitted profits and trade credit and after taking account of long-term investment abroad and acquisition of company securities. This stood at £1.07bn in the July-to-September period compared with £1.35bn in the previous three months.

This may, however, be an artificially low figure because of a sharp rise in trade credit associated with the large amount of Value Added Tax collected but not actually paid to Customs and Excise, and Post Office telephone expenses incurred but not billed.

These items, together amounting to £1.4bn, are likely to have been at least partially reversed in the final three months of last year.

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## BUPA passes 1m mark in record year for health

BY ERIC SHORT

THE THREE major medical insurance companies all reported record new business last year. Membership of the country's largest, British United Provident Association, rose by 17.2 per cent to pass the 1m mark.

Private Patients Plan membership went up to over the 1m, rising 21.2 per cent to 267,000. Western Provident Association membership rose by more than one-third to 60,000.

Much of the growth was due to more employers providing medical insurance as a fringe

benefit to staff, and this tendency was occasionally encouraged by trade unions in spite of the official TUC's ban on joining private medicine schemes.

BUPA's group membership increase of 27 per cent included 40,000 members under an agreement with the Electrical Contractors' Association. The group membership of PPP advanced 39 per cent to 135,000, including a scheme negotiated with Mitchell and Butler, the Birmingham-based brewers, with

the help of the unions. WPA had a 50 per cent rise to 45,000.

More individuals also took out private medical insurance, reversing the trend of the previous decade, in which the number has steadily declined. The associations have been redesigning their individual contracts to attract a general public disillusioned with the National Health Service.

The membership of BUPA rose two per cent to 340,000, that of PPP by seven per cent to 132,000. WPA grew 8.6 per cent to 14,500.

Individual membership increase, end-1979	Group membership increase, end-1979	Total membership increase, end-1979	end-1979	end-1979
	%	%	%	%
BUPA 339,975	1.9	660,688	27.1	1,000,563
PPP 132,429	7.1	134,865	39.3	267,294
WPA 14,562	8.6	45,450	48.5	60,012
			36.4	

## Armitage may receive bid

BY CHRISTINE MOIR

ARMITAGE SHANKS, the sanitary ware manufacturer which last year mounted an ultimately unsuccessful attempt to merge with Johnson-Richards Tiles, is itself the target of a possible bid.

The company asked for its shares to be suspended yesterday at 55p after a 6p jump in the price on Friday. At the suspension price Armitage has a market value of £17.48m.

It appears that the bid approach has come from a UK company although the biggest shareholder—which has been gradually increasing its stake in recent months—is Ceramics Investments BV, a Panamanian

sanitary ware manufacturer with a subsidiary registered in the Netherlands.

Only 10 days ago Ceramics announced that its holding had increased again from 20.1 per cent to 21.14 per cent.

Mergers in the ceramics industry have frequently come under the scrutiny of the Monopolies Commission since 1973 when Glynwed was obliged to withdraw from its offer for Armitage after its 220m bid was referred. In 1975 a major study of the industry revealed that 90 per cent of the UK market for sanitary ware was controlled by four companies — Armitage, Doultons

(part of S. Pearson and Son), Twyfords (part of Reed International) and the U.S.-backed Ideal Standard.

Armitage's own agreed bid for Johnson-Richards last year, which was topped by Norcoros, centred on the potential future for fitted bathrooms as a natural successor to the popularity of fitted kitchens among householders. Armitage itself met forecast profits for its year to March 1979 of £4.5m—an 84 per cent increase—and since then has shown a 24 per cent jump in the six months to September to £2.5m, while warning against exaggerated expectations in the second half.

When the fall the tanker would be disconnected from the well

## BOC International's £162,500 handshake

BY JOHN MAKINSON

BOC INTERNATIONAL has given Mr. John Williams, its former chief operating officer, a golden handshake of £162,500, one of the biggest ever. Mr. Williams, 53, retired last year because of poor health.

In addition to this payment the accounts show, directors' emoluments almost doubled to £272,300 in 1979 from £241,900 the previous year.

BOC said that this was because two executives of overseas subsidiaries, Mr. Richard Giordano and Mr. Jim Davidson, joined the main board last year, and payments to them by overseas subsidiaries were included in their emoluments.

Mr. Giordano, who is now group managing director and chief executive of BOC International, is shown as the group's highest-paid worker.

Although high, the BOC payment to Mr. Williams is not a record.

Mr. Eric Morley received £200,000 when he left the board of Grand Metropolitan in October 1978. Mr. Morley, recently teamed up in a gaming venture with Mr. Laurie Marsh, himself paid £125,000 on his departure from Associated Communications last year.

Commenting on Mr. Williams's departure, Sir Leslie Smith, BOC chairman, says in his statement: "John was taken seriously ill in January 1979, and after several months anxious debate it was mutually agreed that he should retire."

I am happy to report that he is now much improved in health."

Company report, Page 16

rolls-Royce raises £140m bank loans

BY ANDREW FISHER

ROLLS-ROYCE is to borrow £140m in two loans from a group of British, U.S. and Canadian banks in the first stage of a major financing programme designed to support its heavy order books.

The state-owned aerospace company won more than £1bn worth of orders last year and currently has firm orders worth around £2bn, the main element being its large RB-211 jet engines.

It has completed arrangements to raise 10-year loans of £75m, with an option to convert to dollars, and £150m (£85m) from a syndicate of banks led by National Westminster Bank.

Rolls-Royce is not releasing details of the loans' conditions but says they have been concluded at floating rates geared to the London Interbank Offered Rate (LIBOR) on normal commercial terms.

The two loans are unsecured, but the British Government has made it clear several times in

## Chrysler rescue runs into trouble with U.S. banks

BY JAN HARGREAVES IN NEW YORK

CHRYSLER, which a month ago won backing from the U.S. Congress for a \$3.5bn rescue, has met a serious obstacle with its bankers over their part in the operation.

The prime reason for the banks' resistance to the terms of the rescue is that a syndicate of Japanese banks is once more refusing to put up \$240m to finance the flow of imported Mitsubishi cars through Chrysler's dealers in the U.S.

On the quarterly basis the financial deficit was £1.27bn in the July-to-September period compared with £830m in the previous three months, and £1.57bn during the strike-affected first quarter of last year.

An alternative way of measuring the financial health of industry is the net borrowing requirement. This is the financial deficit modified to reflect actual cash flows in respect of unremitted profits and trade credit and after taking account of long-term investment abroad and acquisition of company securities. This stood at £1.07bn in the July-to-September period compared with £1.35bn in the previous three months.

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These items, together amounting to £1.4bn, are likely to have been at least partially reversed in the final three months of last year.

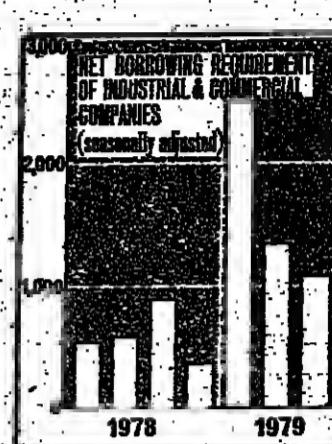
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After excluding North Sea oil, many analysts believe that

## THE LEX COLUMN

## The money squeeze tightens

Index fell 2.1 to 457.7



Despite agonised squeals from the money market, where huge shortages have developed and one-month money is fetching around 15% per cent, the gilt-edged bandwagon continued to roll yesterday. The world's casual investment money is still heading for sterling, which on the trade-weighted index shows a gain of 3 per cent on the month so far. Rises among the longs often reached 14 points or so, although, for a change, equities could not stay the pace.

The further big subscriptions for gilts likely this week will perpetuate the money market shortage. There are no more special deposits for the authorities to give back, though they can postpone the repayments, and if necessary enter into temporary gilt-edged purchase agreements with the banks.

Although Chrysler would not comment on the difficulties with its bankers, there are indications that it is not sorry that the Japanese problem is being given an airing in Washington at a time when the powerful United Auto Workers' Union is pressing Congress to draft legislation to force the Japanese to build cars in the U.S. or face tight restrictions on imports.

In dealing with the banks, the Government is stressing that the terms of the Chrysler aid legislation offer great flexibility in the packaging of the Banks' contribution to saving the company, but so far the banks appear to be sticking to their demand for an exact description of the status of their loans and their security before making any offers of assistance.

This shortage gives no comfort to hard-pressed companies now facing a serious squeeze. It is true that the latest official statistics show some decline in the net borrowing requirement of industrial and commercial companies for July-September 1979. But this takes in a sharply improving trend for North Sea oil producers, and anyway borrowing was much higher in October and November.

### BOC

Retrenchment is the theme of the latest accounts from BOC International. The group is reappraising large parts of its UK activities with a view to disposals, and is paying special attention to some of the product and service diversification undertaken a decade or so ago. It remains committed to its "core" businesses, which consist of gases and associated welding equipment, medical equipment and carbon graphite, and it will probably want to retain other important subsidiaries such as its vacuum engineering operation. But some of its other activities, like the Sparklets business, may be a different matter.

BOC has already made two major disposals. Alcoa's ferro-alloy side and Deloro Stellite, which makes special metals. In addition, factory closures and disposals brought extraordinary charges of £4.6m for tax last year. The reason for all this activity is that in the last three years, the group's net cash flow has amounted to around £214m, whereas its spending on fixed assets and working capital has amounted to nearly £500m, excluding acquisitions. There is nothing wrong with this in principle—but the pre-interest return on average capital taking fixed assets largely at replacement cost is no more than 11.4 per cent.

In two years, published net worth has fallen from £12m to £9.5m, or 13.2p a share. Alexander still retains a significant

per cent. Without sharp management action, even that return could have soon become unobtainable, in which case the balance sheet would have started to look distinctly lop-sided.

As it is, BOC's gearing fell last year and is expected to decline again in 1980—thanks in part to further disposals and a decision to hold back capital spending on some peripheral activities. Last September net debt represented 42 per cent of (revalued) capital employed, and although BOC is confident that it can meet all its foreseeable needs in 1980 it concedes that this figure is towards the higher end of the range that is considered desirable over the long term.

### Alexander Discount

The share price of Alexander Discount rose 7p to 12.2p yesterday, and altogether the shares have risen a tenth since the end of last year in recognition of the surge in the gilt-edged market. It would be wise, however, to cast a very wide net of what happened before December 31, a modest loss of the half-way stage has been followed by something worse in a second half struck by 17 per cent M&R and the company admits to a loss after tax of £0